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# INTERMEDIATION AND INVESTMENT INCENTIVES

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## ABSTRACT

### Intermediation and Investment Incentives\*

We analyze whether and how the fact that products are not sold on open or public platforms but on competing for-profit platforms affects sellers' investment incentives. Investments in cost reduction, quality, or marketing measures are here the joint and coordinated efforts by sellers. We show that, in general, for-profit intermediation is not neutral to such investment incentives. As for-profit intermediaries reduce the rents that are available in the market, one might suspect that sellers have weaker investment incentives with competing for-profit platforms. However, this is not necessarily the case. The reason is that investment incentives affect the size of the network effects and thus competition between intermediaries. In particular, we show that whether for-profit intermediation raises or lowers investment incentives depends on which side of the market singlehomes.

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# 1 Introduction

How does the market environment affect manufacturers' investment incentives? While investment decisions are important for the long-run performance of an industry, little is known about the influence of market microstructure or trading environment on these investment incentives. We observe that most consumer products are not sold directly but via intermediaries. These intermediaries may take various forms. Retailers may rent shelf space to producers, shopping mall developers rent stores to producers (or franchisees), trade fairs rent booths to exhibitors, internet retailers list products in their virtual shop. In this paper, we analyze those market environments in which the pricing decision has been decentralized to producers.<sup>1</sup> The operators of trading platforms obtain revenues by charging for access and usage of the platform. Similarly, software platforms grant licences to application software developers and charge users for access (by selling the respective operating systems).<sup>2</sup>

With the rise of B2B and B2C commerce, the above question has become even more relevant. Intermediaries may become active in different ways. They may fix bid and ask prices and therefore alleviate search inefficiencies, which arise e.g. under random matching. The presence of a dealer-intermediary can then be seen as an implicit screening device between seller and buyer types (see e.g. Gehrig, 1993, and Spulber, 2003). In many markets, however, intermediaries only charge for usage and access of a trading platform. Here, search inefficiencies may be so pronounced that sellers cannot circumvent a platform. This is clearly the case if the platform provides part of a system that complements the product provided by the seller. A good example for this is the video game industry (and other software industries) in which game developers write their applications for particular game platforms. In this case, a video game platform aggregates demand and balances the two sides of the market through the use of price instruments (as in the literature on two-sided markets, see e.g. Rochet and Tirole, 2003, and Armstrong, 2006). In such an industry, we can abstract from any search efficiencies but rather focus on indirect network effects that arise due to group size.

The particular question we address in this paper is how seller investment incentives are affected by the presence of competing for-profit platforms. We can also call trade taking place through for-profit intermediaries *intermediated trade*. Conversely, in the absence of for-

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<sup>1</sup>Hagiu (2006b) documents the move towards decentralized pricing in retailing. See also Nocke, Peitz, and Stahl (2007).

<sup>2</sup>Such a software platform may be bundled with a hardware platform as in the case of Apple computers, videogame platforms (offered by Sony, Microsoft and Nintendo), and Palm.

profit platforms that can restrict access and use of the platform, trade is *non-intermediated* or takes place via an open or public trading platform. We present a stylized model of two competing platforms. Participants on both sides of the market choose which platform to visit; we contrast different scenarios according to whether buyers and/or sellers are allowed to trade via both platforms (i.e., to multihome) or are restricted to use a single platform (i.e., to singlehome). We capture size effects in the form of variety seeking buyers who have a downward-sloping demand function for each product that is available. Our benchmark is a market in which buyers and sellers interact through two open or public platforms, whose access is free of charge. To address the potential market failure due to (imperfectly) competing intermediaries, we compare investment incentives with these free platforms to those with two competing for-profit platforms.

Investments may take the form of cost reduction, quality improvement, marketing measures that facilitate price discrimination, or demand expansion. In all these cases, investments are here the joint and coordinated efforts by sellers (in the form of horizontal agreements). In particular, they may take the form of R&D joint ventures.

Why should the type of platform matter for seller investment incentives? Clearly, the presence of for-profit intermediaries reduces the rents that are available in the market. Therefore, one might suspect that sellers have unambiguously weaker investment incentives with intermediated trade. However, this is not necessarily the case. The reason is that investments affect the size of the network effects and thus competition between intermediaries. Our main result is that investment incentives are stronger with for-profit platforms than with open or public platforms depending on which side of the market singlehomes and on the nature of the investment effort. More precisely, we show that (i) when both sides singlehome, trade via for-profit platforms raises seller incentives to innovate in cost-reduction and in quality, but lowers incentives to innovate in marketing measures (and the effect depends on parameter values for investments in demand expansion); (ii) when sellers singlehome and buyers can multihome, trade via for-profit platforms leads to *stronger* incentives to innovate whatever the nature of the innovation; (iii) when buyers singlehome and sellers can multihome, the exact opposite prevails (if trade takes place via for-profit platforms incentives to innovate are reduced).

In a recent empirical paper, Boudreau (2006) investigates the effect of the degree of openness of the platform on seller incentives in the computer industry. He finds that restricted access and some control over the platform led to more investments in innovation than highly

open strategies by platforms. A potential reason for these findings, as has been recognized by Boudreau (2006, p.2 ), are strategic effects: “In that the opening of a system will also surely affect the ‘within-system’ competition (and perhaps even between system strategic interactions), suppliers’ strategic incentives to make investments in innovation might also be affected.” Our paper presents a formal framework to address the issue of competition between platforms.

Our paper is connected to three strands of literature. First, it connects to the burgeoning literature on two-sided markets. Compatible with this literature is the view that intermediaries possess property rights on a platform and thus can make profits from charging access or usage fees on both sides of the market. Seminal contributions in this literature are Caillaud and Jullien (2003), Rochet and Tirole (2003, 2006), and Armstrong (2006). Our set-up of the two-sided market borrows from Armstrong’s models with singlehoming and with competitive bottlenecks where two competing intermediaries set access prices on both sides of the market.<sup>3</sup> In this model, we provide a micro foundation of seller profits and consumer utilities and analyze sellers’ investment incentives in comparison to a model in which all sellers and buyers trade via open platforms. While most work has focused on for-profit platform, Hagiu (2006a) and Nocke, Peitz, and Stahl (2007) compare for-profit to open platforms. However, both papers are silent about investment incentives in such markets.

An interesting analysis of seller investment incentives in the context of media is provided by Stennek (2006). He considers a model in which a monopoly seller of content can sign an exclusive contract with a single platform or multihome and offer its content on both platforms. Seller and platform play an extensive form bargaining game with alternating offers. Since under exclusivity the excluded party is at a disadvantage, the contracting parties inflict a negative externality on the excluded party. He shows that exclusive contracts are chosen in equilibrium if the joint profit of the contracting parties is higher under exclusivity than under non-exclusivity. Exclusive distribution may give stronger incentives to develop higher quality (and may force the excluded competitor to price more aggressively). Government interventions that ban exclusivity may then harm consumers. While Stennek highlights the effect of exclusivity on seller incentives, our paper sheds some light on seller incentives in a strategic, for-profit compared to a non-profit environment with respect to the platforms’ objectives.

Second, our paper contributes to the micro-market structure and intermediation literature

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<sup>3</sup>The particular setup is even closer to Armstrong and Wright (2005).

more generally. Here, an alternative line of research has taken the view that intermediated trade (by dealers who set bid and ask prices) may avoid inefficiencies that arise in random matching environments. In this setting, the coexistence of matching and dealer market leads to a self-selection of types (see Gehrig, 1993).<sup>4</sup> In such an environment, Spulber (2003) analyzes sellers' (and buyers') investment incentives. He shows that the introduction of a dealer market in a decentralized matching market leads to stronger investment incentives. Our analysis can be seen as complementary to the work by Spulber (2003) because we abstract from search inefficiencies and rather focus on market size externalities.

Third, our paper contributes to the literature on R&D joint ventures and R&D agreements (see Kamien, Muller, and Zang, 1992, and the literature that builds on this). These joint ventures or agreements imply certain investment decisions by the participating firms and innovations are shared among the firms. In particular, research joint ventures pool resources within a common functional area to overcome capacity constraints in research activities, pool resources across functions areas, or develop new products or processes in parallel and then share the innovation. The contribution of this paper then is to show that the incentives to form such joint ventures or agreements and the particular policy that is chosen by the firms depend on the underlying market microstructure. In particular, it may be affected by the need to obtain access to one of the competing platforms. Similarly, concerning marketing alliances at the producer level, the intensity of joint marketing activities depend on the underlying market microstructure.<sup>5</sup>

The rest of the paper is organized as follows. In Section 2, we set up the general model. We then analyze three particular versions of the model: in Section 3, we assume that both buyers and sellers singlehome; in Section 4, only buyers singlehome while sellers are allowed to multihome; in Section 5, the opposite prevails as sellers singlehome while buyers are allowed to multihome. In Section 6, we provide a microfoundation for the generic surplus functions used in the previous sections; thereby we examine the seller incentives to innovate in cost-reduction, in quality improvement, in price discrimination, and in demand expansion. We conclude and discuss possible extensions in Section 7.

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<sup>4</sup>For a presentation of the Gehrig model, see Spulber (1999). For an extended analysis, see Rust (2003).

<sup>5</sup>As another example, we can think of the investment by music labels against piracy, which is coordinated by the RIAA (and thus constitutes a joint investment). These incentives are affected by the need to have music distributed by a platform such as iTunes. Similarly, the lobbying efforts by industry associations, e.g. in favor of minimum quality standards, can be interpreted as investments on the supplier side.

## 2 The model

We provide an abstract model of trade on a platform that closely follows the literature on two-sided markets and here, in particular, Armstrong (2006) and Armstrong and Wright (2005). There are two sides of the market, the buyer side and the seller side. Suppose that each side is of mass 1. Buyers and sellers can interact on two platforms, 1 and 2, which are assumed to be located at the extreme points of the unit interval. Buyers are of two (exogenously given) types: a mass  $\lambda_b \in \{0, 1\}$  of the buyers can multihome (i.e., they can trade on both platforms), while the complementary mass  $(1 - \lambda_b)$  can only singlehome (i.e., they can trade on at most one platform). The seller side is represented in a similar way: a mass  $\lambda_s \in \{0, 1\}$  of the sellers can multihome, while a mass  $(1 - \lambda_s)$  can only singlehome. Buyers and sellers are assumed to be uniformly distributed on the unit interval, which gives their location on the line. They are assumed to incur an opportunity cost of visiting a platform which increases linearly in distance at rates  $\tau_b$  and  $\tau_s$ , respectively.

In this setting, we analyze the ex ante investment incentives of sellers, supposing that sellers can coordinate their investment decisions. We will compare the sellers' incentives to innovate under two different organizations of the trading platforms: *intermediated trade* (in which platforms are run by strategic profit-maximizing intermediaries) and *non-intermediated trade* (in which platforms are open or public).

In the case of *intermediated trade*, the timing of the game is as follows:

**Stage 1** Sellers make investment decision  $y$  (as a coordinated effort).

**Stage 2** Intermediaries simultaneously set membership fees  $M_s^i, M_b^i$  on the two sides of the market.

**Stage 3** Sellers and buyers decide which intermediary to visit.

**Stage 4** Sellers set their strategic variable simultaneously.

**Stage 5** Buyers make purchasing decisions.

Regarding Stage 4, we assume that the sellers' pricing decisions are independent, so that we do not need to make particular assumptions on the timing decision at this pricing stage (we can think of sellers producing perfectly differentiated varieties). This assumption simplifies the analysis and allows us to focus on comparing investment decisions under intermediated



and non-intermediated trade. Moreover, as we show in the appendix, our results are robust to introducing competition among sellers as they continue to hold in a richer setting where competition prevails among sellers. Regarding Stage 5, we assume that a buyer at platform  $i$  buys one unit from each seller trading on this platform. We will provide below a number of micro models of buyers-seller relationships and analyze particular investment decisions in such settings. In particular, we consider sellers with independent and downward sloping demand who engage in cost-reducing R&D, who invest in quality improvements, or who invest in technologies which allow them to price discriminate between consumers. As for now, we use a reduced-form representation of buyer-seller interaction. Buyer and seller surplus gross of any opportunity cost of visiting a platform are simply computed as

$$v_s^i = n_b^i \pi - M_s^i \text{ and } v_b^i = n_s^i u - M_b^i,$$

where  $\pi$  is the net gain from trade for each seller,  $u$  is the net gain from trade for each buyer,  $n_b^i$  (resp.  $n_s^i$ ) is the number of buyers (resp. sellers) active on platform  $i$ , and  $M_b^i$  and  $M_s^i$  are the membership fees set by intermediary  $i$ .

Using these functions, we can analyze the buyers' and sellers' platform choices at Stage 3. Consider first the buyer side. Let  $b_{12}$  denote the buyer who is indifferent between visiting platform 1 and visiting platform 2. That is,  $b_{12}$  is defined by

$$v_b^1 - \tau_b b_{12} = v_b^2 - \tau_b (1 - b_{12}) \Leftrightarrow b_{12} = \frac{1}{2} + \frac{v_b^1 - v_b^2}{2\tau_b}.$$

Similarly, let  $b_{10}$  (resp.  $b_{20}$ ) denote the buyer who is indifferent between visiting platform 1 (resp. 2) and not visiting any platform (thereby getting a utility of zero):

$$\begin{aligned} v_b^1 - \tau_b b_{10} &= 0 \Leftrightarrow b_{10} = \frac{v_b^1}{\tau_b}, \\ v_b^2 - \tau_b (1 - b_{20}) &= 0 \Leftrightarrow b_{20} = 1 - \frac{v_b^2}{\tau_b}. \end{aligned}$$

We proceed in the same way on the seller side by defining the indifferent sellers as:

$$s_{12} = \frac{1}{2} + \frac{v_s^1 - v_s^2}{2\tau_s}, \quad s_{10} = \frac{v_s^1}{\tau_s}, \quad \text{and} \quad s_{20} = 1 - \frac{v_s^2}{\tau_s}.$$

In what follows, we will assume that participation is sufficiently attractive so that all buyers and sellers participate in the market. More precisely, we require (i)  $0 < b_{20} < b_{12} < b_{10} < 1$  and (ii)  $0 < s_{20} < s_{12} < s_{10} < 1$ . Necessary and sufficient conditions are

$$v_b^1, v_b^2 > 0 \text{ and } \max \{v_b^1, v_b^2\} < \tau_b < v_b^1 + v_b^2, \quad (1)$$

$$v_s^1, v_s^2 > 0 \text{ and } \max \{v_s^1, v_s^2\} < \tau_s < v_s^1 + v_s^2. \quad (2)$$

Under condition (1), the buyers who singlehome are divided into two groups: those located between 0 and  $b_{12}$  visit platform 1 and those located between  $b_{12}$  and 1 visit platform 2. As for the buyers who can multihome, they are divided into three groups: those located between 0 and  $b_{20}$  visit platform 1 only, those located between  $b_{20}$  and  $b_{10}$  visit both platforms, and those located between  $b_{10}$  and 1 visit platform 2 only. Recalling that the proportions of multihomers and singlehomers are, respectively,  $\lambda_b \in \{0, 1\}$  and  $1 - \lambda_b \in \{0, 1\}$ , we compute the number of buyers visiting each platform as  $n_b^1 = \lambda_b b_{10} + (1 - \lambda_b) b_{12}$  and  $n_b^2 = \lambda_b (1 - b_{20}) + (1 - \lambda_b) (1 - b_{12})$ , or

$$n_b^1 = \lambda_b \frac{v_b^1}{\tau_b} + (1 - \lambda_b) \left( \frac{1}{2} + \frac{v_b^1 - v_b^2}{2\tau_b} \right), \quad (3)$$

$$n_b^2 = \lambda_b \frac{v_b^2}{\tau_b} + (1 - \lambda_b) \left( \frac{1}{2} + \frac{v_b^2 - v_b^1}{2\tau_b} \right). \quad (4)$$

Applying the same reasoning and assuming that condition (2) is met, we compute the number of sellers visiting each platform as:

$$n_s^1 = \lambda_s \frac{v_s^1}{\tau_s} + (1 - \lambda_s) \left( \frac{1}{2} + \frac{v_s^1 - v_s^2}{2\tau_s} \right), \quad (5)$$

$$n_s^2 = \lambda_s \frac{v_s^2}{\tau_s} + (1 - \lambda_s) \left( \frac{1}{2} + \frac{v_s^2 - v_s^1}{2\tau_s} \right). \quad (6)$$

These demand functions are valid for  $(\lambda_b, \lambda_s) \in \{(0, 0), (1, 0), (0, 1)\}$ . We can therefore analyze the following three scenarios: (0, 0) both sides of the market singlehome, (1, 0) all sellers can multihome and all buyers singlehome, and (0, 1) all sellers singlehome and all buyers can multihome. For each scenario, we contrast the sellers' incentives to innovate under intermediated and non-intermediated trade. Figure 1 illustrates the three scenarios, where buyers and sellers in the black areas pay for access to platform 1 and buyers and sellers in the grey areas pay for access to platform 2.

In contrast, in the case of *non-intermediated trade*, the game is simplified as the for-profit intermediaries disappear. Buyers and sellers interact through open platforms to which access is assumed to be free of charge. In this case, the timing is as follows: sellers first decide on the investment and then set prices; finally, buyers make their purchasing decision.

### 3 Two-sided single homing

In this section both sides of the market are assumed to singlehome. Singlehoming environments in the real world can be motivated by indivisibilities and limited resources, or by



Figure 1: Three scenarios with singlehoming on at least one side of the market

contractual restrictions. The former applies to certain real-world market places where buyers and sellers can physically locate in only one of them (flea and farmer markets come to mind). For the latter, we find more examples. For instance, taxi companies in Germany sign exclusive contracts with taxi call centers. There also appears to be little multihoming on the consumer side. Similarly, some employment agencies for temporary work can be characterized by singlehoming on both sides of the market. Video game platform can also be approximated by singlehoming. Admittedly, some gamers have more than one platforms and some game developers develop the same game for different platforms. However, the majority of games are released exclusively for one platform and a discrete choice set-up seems to be a reasonable approximation for consumers.<sup>6</sup> Also, in certain markets for magazines, it has been claimed that the market for certain specialized magazines, where the magazine serves as the platform and advertisers and readers constitute the two sides of the market, can be described as a market on which both sides singlehome (see Kaiser and Wright, 2006). In addition, many media markets have the property that content is exclusive. If content providers sell their content to consumers while the media platform only charges for the services it offers, we are also in a situation where both sides singlehome (provided that consumers singlehome in these examples).

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<sup>6</sup>Clements and Ohashi (2005) report that only 17 % of titles in their sample was available on multiple platforms. They estimate a structural discrete choice model so that consumers are assumed to singlehome. Other authors have argued that multihoming on the developer side is common. E.g., Evans and Schmalensee (2005) report that in 2003 Electronic Arts, a leading game developer, developed for the Nintendo, Microsoft, and Sony platforms. However, to talk about multihoming, it matters more whether particular games are sold exclusively or on various platforms; whether a multi-product firm sells different products on different platforms appears to be less relevant in the present context.

### 3.1 The equilibrium for given investment levels

To model a situation with singlehoming on both sides of the market, we set both  $\lambda_b$  and  $\lambda_s$  to zero. We can then determine buyer and seller choices for given prices and sellers' investment levels. Expressions (3) to (6) therefore rewrite as the standard Hotelling specifications,<sup>7</sup>

$$n_b^i = \frac{1}{2} + \frac{v_b^i - v_b^j}{2\tau_b} \text{ and } n_s^i = \frac{1}{2} + \frac{v_s^i - v_s^j}{2\tau_s}.$$

Using the expressions for buyer and seller surplus and the facts that  $n_b^j = 1 - n_b^i$  and  $n_s^j = 1 - n_s^i$ , we obtain the following expressions for the numbers of buyers and sellers at the two platforms:

$$\begin{aligned} n_b^i &= \frac{1}{2} + \frac{(2n_s^i - 1)u - (M_b^i - M_b^j)}{2\tau_b}, \\ n_s^i &= \frac{1}{2} + \frac{(2n_b^i - 1)\pi - (M_s^i - M_s^j)}{2\tau_s}. \end{aligned}$$

This shows that for given membership fees of buyers, an additional seller attracts  $u/\tau_b$  additional buyers. If the gains from trade  $u$  and  $\pi$  are large relative to opportunity costs, two intermediaries cannot be active because indirect network effects are too strong. To exclude this possibility, we assume that  $4\tau_s\tau_b > (u + \pi)^2$ .<sup>8</sup> We can then solve the above implicit expressions for the number of buyers and sellers to obtain the following formulas:

$$n_b^i = \frac{1}{2} + \frac{u(M_s^j - M_s^i) + \tau_s(M_b^j - M_b^i)}{2(\tau_b\tau_s - u\pi)}, \quad (7)$$

$$n_s^i = \frac{1}{2} + \frac{\pi(M_b^j - M_b^i) + \tau_b(M_s^j - M_s^i)}{2(\tau_b\tau_s - u\pi)}. \quad (8)$$

The number of buyers at one platform is not only decreasing in the membership fee for buyers on this platform but also, due to indirect network effects, in the membership fee for sellers.

Let us now turn to the second stage of the game. For given sellers' investment levels we consider stage 2 of the game at which platforms set prices. Assuming that the intermediary's

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<sup>7</sup>In deriving equilibrium membership fees, the analysis follows Armstrong (2006), which also contains an insightful discussion of the effect of platform competition on pricing.

<sup>8</sup>This is the necessary and sufficient condition for an equilibrium to exist in which both intermediaries are active.

cost per buyer is  $C_b$  and per seller is  $C_s$ , we can write platform  $i$ 's profit as

$$\begin{aligned}\Pi^i &= (M_s^i - C_s) \left( \frac{1}{2} + \frac{\pi(M_b^j - M_b^i) + \tau_b(M_s^j - M_s^i)}{2(\tau_b\tau_s - u\pi)} \right) \\ &\quad + (M_b^i - C_b) \left( \frac{1}{2} + \frac{u(M_s^j - M_s^i) + \tau_s(M_b^j - M_b^i)}{2(\tau_b\tau_s - u\pi)} \right).\end{aligned}$$

The two intermediaries simultaneously choose membership fees on both sides of the market. First-order conditions of profit maximization in a symmetric equilibrium, i.e.  $M_s^1 = M_s^2 \equiv M_s$  and  $M_b^1 = M_b^2 \equiv M_b$ , can be written as

$$\begin{aligned}M_s &= C_s + \tau_s - \frac{u}{\tau_b}(\pi + M_b - C_b), \\ M_b &= C_b + \tau_b - \frac{\pi}{\tau_s}(u + M_s - C_s).\end{aligned}$$

Equilibrium prices on the seller side are equal to marginal costs plus the product differentiation term as in the standard Hotelling model, adjusted downward by the term  $\frac{u}{\tau_b}(\pi + M_b - C_b)$ . Recall that each additional seller attracts  $u/\tau_b$  additional buyers. These additional buyers allow the intermediary to extract  $\pi$  per seller without affecting the sellers' surplus. In addition, each of the additional  $u/\tau_b$  buyers gives a profit of  $M_b - C_b$  to the seller. Thus  $\frac{u}{\tau_b}(\pi + M_b - C_b)$  represents the value of an additional buyer to the intermediary. The higher this value, the more aggressive the price setting among intermediaries on the seller side.

Solving for the Nash equilibrium membership fees, one finds<sup>9</sup>

$$\begin{aligned}M_s^* &= C_s + \tau_s - u, \\ M_b^* &= C_b + \tau_b - \pi.\end{aligned}$$

Sellers' membership or access fees are lower if there are larger gains from trade on the buyer side. It follows that at equilibrium,  $n_b^{1*} = n_b^{2*} = 1/2$  and  $n_s^{1*} = n_s^{2*} = 1/2$ , so that the equilibrium net surplus of sellers and buyers (gross of transportation cost) are equal to:<sup>10</sup>

$$\begin{aligned}v_s^* &= \frac{1}{2}\pi + u - (C_s + \tau_s), \\ v_b^* &= \frac{1}{2}u + \pi - (C_b + \tau_b).\end{aligned}\tag{9}$$

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<sup>9</sup>As indicated above, the assumption that  $4\tau_b\tau_s > (\pi + u)^2$  makes sure that the second-order conditions are satisfied.

<sup>10</sup>We still need to check that conditions (1) and (2) are met. This is so provided that  $\frac{1}{2}(\frac{1}{2}u + \pi - C_b) < \tau_b < \frac{2}{3}(\frac{1}{2}u + \pi - C_b)$  and  $\frac{1}{2}(\frac{1}{2}\pi + u - C_s) < \tau_s < \frac{2}{3}(\frac{1}{2}\pi + u - C_s)$ .

We observe that  $v_s$  and  $v_b$  are increasing in the gains from trade that accrue the other side of the market and, to a lesser extent, also in the gains from trade on the own side.<sup>11</sup>

The intermediaries' equilibrium profits are

$$\Pi^{i*} = \frac{1}{2}(\tau_s - u) + \frac{1}{2}(\tau_b - \pi) = \frac{1}{2}(\tau_s + \tau_b) - \frac{1}{2}(u + \pi).$$

Note that only the joint net gain from trade by buyers and sellers determines the intermediary's profit. Thus, the distribution of net gains among sellers and buyers does not affect the intermediaries profit. Furthermore, this profit is decreasing in  $(u + \pi)$ ; i.e., in markets in which gains from trade are high the intermediary's profits are low. This result may seem counterintuitive but can be explained as follows. Net gains  $u$  and  $\pi$  determine the strength of network effects in the industry. If  $u + \pi$  is large this means that additional buyers and sellers are very valuable for intermediaries. Therefore, they compete more aggressively in the market place. If network effects were too strong only one intermediary would be viable. We restrict attention to situations in which two intermediaries are viable so that  $\Pi^{i*} > 0$ .<sup>12</sup>

### 3.2 Interaction through open platforms

To model non-intermediated trade, we consider two open platforms located at the extremes of the unit interval (that is, they have the same locations as the for-profit platforms in the alternative environment). In this case, each seller has access to half of the unit mass of consumers and derives net surplus (but gross of transport costs) equal to  $\pi/2$  (supposing that access to each open platform is free).<sup>13</sup>

### 3.3 Seller incentives to innovate

To evaluate the sellers' incentives to innovate, suppose that sellers jointly determine their efforts in some R&D or marketing activity that affects some parameter  $y$  that enters the

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<sup>11</sup>Note that, in a bargaining environment, this implies that sellers would rather benefit from less bargaining power in a buyer-seller relationship. This may sound counterintuitive. Clearly, in each buyer-seller relationship a seller benefits from an increase in his bargaining power, everything else equal. However, in the intermediated market the shift in bargaining power affects membership fees. Taking these effects into account, a seller would like to be weak in the bargaining process.

<sup>12</sup>This is the case under the assumption we made above, according to which  $4\tau_s\tau_b > (u + \pi)^2$ , which implies that platform are sufficiently differentiated.

<sup>13</sup>Note that in a bargaining environment, in each buyer-seller relationship, a seller benefits from an increase in his bargaining power and thus would like to be strong in the bargaining process.

profit function of each firm. We can then write maximal profit (in some examples equilibrium profits) as a function  $\pi(y)$ .<sup>14</sup> Note that a change in  $y$  typically affects user surplus as well. Therefore, we write surplus as a function of  $y$ , i.e.  $u(y)$ . The incentives to innovate are then determined by the effect of  $y$  on  $\pi$  and  $u$ .

How much is a seller willing to pay to acquire this innovation? Consider an innovation from  $y$  to  $y'$ . In the *intermediated trade*, sellers are willing to pay up to the increase in their net surpluses:  $\Delta^m \equiv v_s(y') - v_s(y)$ . From (9), we obtain

$$\Delta^m = \frac{1}{2} [\pi(y') - \pi(y)] + [u(y') - u(y)].$$

In the *non-intermediated trade*, each seller is willing to pay up to the increase in its profit for an innovation from  $y$  to  $y'$ :

$$\Delta^n \equiv \frac{1}{2} [\pi(y') - \pi(y)].$$

Comparing the expressions for  $\Delta^n$  and  $\Delta^m$ , we have the following simple result.

**Proposition 1** *In the two-sided singlehoming model, for-profit trading platforms give stronger incentives for sellers to innovate if the buyers' surplus increases, i.e.*

$$\Delta^m > \Delta^n \Leftrightarrow u(y') - u(y) > 0. \quad (10)$$

To understand this condition, recall that in the intermediated trade, a seller's net surplus is equal to  $v_s(y) = n_b^* \pi - M_s^* = \frac{1}{2} \pi(y) - [C_s + \tau_s - u(y)]$ . If the investment increases the buyers' surplus, then for-profit platforms will charge a lower fee to sellers, providing an extra incentive to innovate with respect to free platforms (where this price effect is absent); naturally, the opposite prevails when the investment decreases the buyers' surplus. In Section 6, we will have a closer look at the microstructure of the buyer-seller relationship and the nature of seller investments. Note that since  $n_s^i = 1/2$  under both types of platform organization, the ranking of per-seller incentives implies the same order of total investment (i.e., the sum of sellers' willingness to pay for the innovation).

## 4 Competitive bottlenecks when sellers multihome

In this section we analyze investment incentives in market environments in which sellers have the possibility to multihome. As noted by Evans (2003), personal computers constitute a

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<sup>14</sup>We provide micro foundations for this profit function in Section 6.

typical example of this situation: end-users (i.e., buyers) singlehome (they almost always use a single operating system), while application developers (i.e., sellers) do multihome.<sup>15</sup> Other examples include retail chains that can locate in competing shopping malls, firms that list in competing yellow pages, and shops that accept competing credit cards (provided that consumers hold only one card).

#### 4.1 Equilibrium for given investment levels

To model a situation in which all buyers singlehome while all sellers have the possibility to multihome, we set  $\lambda_b = 0$  and  $\lambda_s = 1$ . Expressions (3) to (6) now rewrite shortly as

$$n_b^i = \frac{1}{2} + \frac{v_b^i - v_b^j}{2\tau_b} \text{ and } n_s^i = \frac{v_s^i}{\tau_s},$$

or equivalently, using the expressions for buyer and seller surplus, as

$$n_b^i = \frac{1}{2} + \frac{u(n_s^i - n_s^j) - (M_b^i - M_b^j)}{2\tau_b} \text{ and } n_s^i = \frac{n_b^i \pi - M_s^i}{\tau_s}.$$

Solving this system of four equations in four unknowns, we get

$$n_b^i = \frac{1}{2} + \frac{u(M_s^j - M_s^i) + \tau_s(M_b^j - M_b^i)}{2(\tau_b \tau_s - u\pi)}, \quad (11)$$

$$n_s^i = \frac{\pi}{\tau_s} \left( \frac{1}{2} + \frac{u(M_s^j - M_s^i) + \tau_s(M_b^j - M_b^i)}{2(\tau_b \tau_s - u\pi)} \right) - \frac{M_s^i}{\tau_s}. \quad (12)$$

Comparing expressions (7) and (11) and supposing that membership fees do not change, we observe that the number of buyers is the same whether sellers are allowed to multihome or not. As for sellers, the comparison of expressions (8) and (12) reveals that (still supposing that membership fees do not change) the number of sellers at platform  $i$  is larger when sellers are allowed to multihome if  $\pi > M_s^i + M_s^j + \tau_s$ .

Let us now turn to the second stage of the game, the pricing by platforms. Each platform  $i$  solves the problem  $\max_{M_b^i, M_s^i} \Pi^i$  where

$$\Pi^i = (M_b^i - C_b) n_b^i(M_b^i, M_b^j, M_s^i, M_s^j) + (M_s^i - C_s) n_s^i(M_b^i, M_b^j, M_s^i, M_s^j).$$

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<sup>15</sup>See Lerner (2002) for data about the number of developers that develop for various operating systems.



Equilibrium prices are<sup>16</sup>

$$\begin{aligned} M_b^* &\equiv M_b^{1*} = M_b^{2*} = \tau_b + C_b - \frac{\pi}{4\tau_s} (3u + \pi - 2C_s), \\ M_s^* &\equiv M_s^{1*} = M_s^{2*} = \frac{1}{2}C_s + \frac{1}{4}(\pi - u). \end{aligned}$$

On the seller side, platforms have monopoly power. If the intermediary focused only on sellers, he would charge a monopoly price equal to  $C_s/2 + \pi/4$  (assuming that each seller would have access to half of the buyers and, therefore, would have a gross willingness to pay equal to  $\pi/2$ ). We observe that this price is adjusted downward by  $u/4$  when the indirect network effect that sellers exert on the buyer side is taken into account (and remains positive as long as  $\pi + 2C_s > u$ ). Sellers are subsidized if  $u > \pi$ , i.e. the indirect network effect is stronger on the buyer than on the seller side. Similarly, on the buyer side, platforms charge the Hotelling price  $\tau_b + C_b$  less a term that depends on the size of the indirect network effects.

It is useful to compare price changes in the competitive bottleneck model to those in the two-sided single-homing model. In equilibrium, we observe that the membership fee for sellers is increasing in the strength of the indirect network effect ( $\partial M_s^*/\partial \pi > 0$ ), whereas it is constant in the two-sided singlehoming model. This is due to the monopoly pricing feature on the multi-homing side. Everything else equal, if sellers are multihoming, the platform operators directly appropriate part of the rent generated on the multi-homing side by setting higher membership fees. This is not the case in the singlehoming world, where the membership fee does not react to the strength of the network effect on the same side since platforms compete for sellers (and buyers). This observation is relevant for the analysis of investment incentives below.

It follows that at equilibrium,

$$\begin{aligned} n_b^{1*} &= n_b^{2*} = \frac{1}{2}, \\ n_s^{1*} &= n_s^{2*} = \frac{1}{4\tau_s} (u + \pi - 2C_s). \end{aligned}$$

Thus we must have  $0 < n_s^i < 1 \Leftrightarrow 2C_s < u + \pi < 2C_s + 4\tau_s$  for obtaining an interior

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<sup>16</sup>Firm's best responses are implicitly defined by the first-order conditions which can be expressed as  $M_b^1 = [-(u + \pi)M_s^1 + uM_s^2 + \tau_s M_b^2 - \pi(u - C_s) + \tau_s(\tau_b + C_b)]/[2\tau_s]$ ,  $M_s^1 = [(u + \pi)\tau_s M_b^1 - u\pi M_s^2 - \pi\tau_s M_b^2 - (\pi + 2C_s)\tau_b\tau_s + \pi u(\pi + C_s) - u\tau_s C_b]/[2(u\pi - 2\tau_b\tau_s)]$ . Second-order conditions require that  $8\tau_b\tau_s > \pi^2 + u^2 + 6\pi u$ . Note that in the special case where parameters are symmetric on both sides of the market, i.e.  $\tau_s = \tau_b \equiv \tau$  and  $u = \pi$ , this inequality simplifies to  $\tau > u = \pi$ .

solution.<sup>17</sup> Under this condition, the equilibrium net surplus of sellers and buyers (gross of transportation cost and for one platform) are equal to:

$$v_s^* = \frac{1}{4}(u + \pi) - \frac{1}{2}C_s, \quad (13)$$

$$v_b^* = \frac{1}{4\tau_s}(u^2 + 4\pi u + \pi^2 - 2(u + \pi)C_s) - \tau_b - C_b. \quad (14)$$

Note that  $v_s^*$  is the *per platform* seller's surplus. Suppose that  $n_s^{i*} > 1/2$ , i.e. some sellers multi-home and  $v_s^*$  is the surplus earned by the sellers located between 0 and  $1 - (v_s^*/\tau_s)$ , who choose to visit platform 1 only, and by the sellers located between  $v_s^*/\tau_s$  and 1, who choose to visit platform 2 only. The remaining sellers located between  $1 - (v_s^*/\tau_s)$  and  $v_s^*/\tau_s$  multihome and, therefore, earn a surplus of  $2v_s^*$ . (If on the other hand,  $n_s^{i*} < 1/2$ , which is equivalent to  $u + \pi < 2C_s + 2\tau_s$ , sellers between  $(u + \pi - 2C_s)/(4\tau_s)$  and  $1 - (u + \pi - 2C_s)/(4\tau_s)$  would not participate.) We observe that  $v_s^*$  and  $v_b^*$  are increasing in the net gain of the other side and in the net gain of the own side. The intermediaries' equilibrium profits are

$$\Pi^{i*} = \frac{1}{16\tau_s}(8\tau_b\tau_s - (\pi^2 + u^2 + 6\pi u) + 4C_s^2) > 0.$$

## 4.2 Interaction through open platforms

As in the previous section, consider two platforms located at the extremes of the unit interval (that is, they have the same locations as for-profit platforms). Suppose access is free. Setting  $M_b^i = M_b^j = M_s^i = M_s^j = 0$  in expressions (11) and (12), we compute the numbers of buyers and sellers on each platform as

$$n_b^1 = n_b^2 = \frac{1}{2} \text{ and } n_s^1 = n_s^2 = \frac{1}{2\tau_s}\pi.$$

It follows that the (per platform) net surplus of sellers and buyers are equal to

$$v_s^n = \frac{1}{2}\pi \text{ and } v_b^n = \frac{1}{2\tau_s}\pi u. \quad (15)$$

Assuming that  $\pi < 2\tau_s$ , we have that the sellers located between  $1 - \pi/(2\tau_s)$  and  $\pi/(2\tau_s)$  visit both open platforms, whereas the other sellers visit only the platform close to their location. As long as the equilibrium fee set by for-profit platforms,  $M_s^{i*}$ , is positive, open platforms attract more sellers than for-profit platforms (which also means that more sellers multihome if trade is organized through open platforms).

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<sup>17</sup>More precisely, conditions (1) and (2) rewrite here as:  $K/(8\tau_s) < \tau_b < K/(6\tau_s)$  with  $K \equiv u^2 + 4\pi u + \pi^2 - 2(u + \pi)C_s - 4\tau_s C_b$ , and  $\frac{1}{4}(u + \pi - 2C_s) < \tau_s < \frac{1}{2}(u + \pi - 2C_s)$ .

### 4.3 Seller incentives to innovate

As before, we compare the sellers' incentives to innovate under two different organizations of the trading platforms, a situation in which there are two for-profit platforms and a situation in which there are two free open platforms. Using the same notation as in the previous section, with two strategic intermediaries, sellers are willing to pay up to the increase in their (equilibrium) net surpluses  $\Delta^m \equiv v_s(y') - v_s(y)$ . Here, we need to distinguish between the sellers who multihome and those who singlehome at equilibrium. The net surplus is given by

$$\Delta^m = \begin{cases} \frac{1}{2}(u(y') - u(y) + \pi(y') - \pi(y)) & \text{for multihoming sellers,} \\ \frac{1}{4}(u(y') - u(y) + \pi(y') - \pi(y)) & \text{for singlehoming sellers.} \end{cases}$$

If trade takes place on two open platforms, the increase in the sellers' net surpluses is

$$\Delta^n = \begin{cases} \pi(y') - \pi(y) & \text{for multihoming sellers,} \\ \frac{1}{2}(\pi(y') - \pi(y)) & \text{for singlehoming sellers.} \end{cases}$$

Comparing the expressions for  $\Delta^m$  and  $\Delta^n$ , we obtain that (whether sellers multihome or singlehome under both organizations) *a seller's willingness to invest is larger (provided all other sellers invest the same) if trade occurs via for-profit platform rather than via open platforms if the investment leads to a larger increase of the buyers' net surplus than of the sellers' net surplus.* We indicated above that platform size and thus the number of multi- and singlehoming sellers depend on the type of platform organization. Consider the case that each seller joins at least one platform if platforms are for-profit, i.e.  $n_s^{i*} \geq 1/2$  (which is equivalent to  $u + \pi > 2C_s + 2\tau_s$ ). Then even more sellers multi-home if platforms are open. However, if in both types of platform organization sellers who single-home are decisive to determine the individual contribution to investment (which is assumed to be the same for each seller), then we obtain the following result with respect to sellers' incentives.<sup>18</sup>

**Proposition 2** *Suppose  $n_s^{i*} \geq 1/2$  and sellers who singlehome determine investment levels. In the competitive bottleneck model in which sellers are on the multihoming side, for profit trading platforms give stronger incentives for sellers to innovate if the change of the buyers' surplus is larger than the change of the sellers' surplus, i.e.*

$$\Delta^m > \Delta^n \Leftrightarrow u(y') - u(y) > \pi(y') - \pi(y). \quad (16)$$

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<sup>18</sup>The sellers located in  $[1 - \pi/(2\tau_s), 1 - v_s^*/\tau_s]$  and in  $[\pi/(2\tau_s), v_s^*/\tau_s]$  multihome if platforms are open, but singlehome if platforms are strategic. For them, the condition for incentives to innovate to be higher under intermediated trade is more stringent:  $\Delta^m > \Delta^n \Leftrightarrow u(y') - u(y) > 3[\pi(y') - \pi(y)]$ .

Note that this condition is more demanding than the corresponding rule in the single-homing environment, rule (10), provided that profits are increasing in the investment level  $y$ . This is due to the fact that the sellers' surplus can be better extracted by for-profit platforms when the sellers can multihome but that they are less critical for the overall success of the platform. The intuition is that each platform does not directly react to a change in membership fee charged by the competitor on the multihoming side (i.e. for given  $n_b^i$ ) so that there are no direct multiplier effects between  $M_s^1$  and  $M_s^2$ . As an equilibrium outcome in our linear model, a larger  $\pi$  does not affect sellers' membership fees if sellers singlehome but leads to higher membership fees if they multihome. This implies that an increase in investment leads to an increase of the equilibrium membership fee on the seller side, which makes the above inequality more demanding than the corresponding inequality under two-sided single-homing.

If  $n_s^{i*} < 1/2$ , we cannot translate a seller's willingness to pay for the innovation one-to-one into total sellers investments because in this case the equilibrium number of active sellers depends on the type of platform organization (and only active sellers contribute to the joint investment). Since more sellers are active under open platforms, the condition that for-profit platforms lead to more investment than open platforms tends to become even more demanding.<sup>19</sup> We do not consider this case any further.

## 5 Competitive bottlenecks when buyers multihome

We analyze the same model as in the previous section with the only difference that the role of buyers and sellers is reversed, that is, sellers singlehome and buyers multihome. For instance, every Sunday morning, there are two flea markets in Brussels; their locations are sufficiently close for consumers to be able to visit both on the same morning; however, sellers are not mobile and stay put on a single market. Similarly, owner-managed shops may set up in two shopping areas but consumers may be able to make it to both areas for their shopping. Such a situation also arises in cases in which sellers sign exclusivity contracts with platforms but where buyers multi-home. Hence, for given investment levels only the buyer and seller indices

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<sup>19</sup>An additional problem is that the timing of events has to be reinterpreted since the number of active sellers depends on the pricing by the platform and so should the total investment. However, according to the game, as presented in Section 2, investment decisions are taken in the first period. A possibility is to reinterpret the decision in stage 1 as a conditional promise, i.e. a commitment to invest a certain amount conditional on the decision to participate, which is taken at a later stage. This in turn implies that the participation decision in stage 3 will depend on the investment level that was agreed at stage 1.

have to be reversed and the analysis of the previous section applies. Rewriting expression (14), we have that the equilibrium net surplus of sellers (gross of transportation cost) is now equal to:

$$v_s^* = \frac{1}{4\tau_b}(u^2 + 4\pi u + \pi^2 - 2(u + \pi)C_b) - \tau_s - C_s.$$

On the other hand, if trade takes place via two open platforms, the surplus of sellers is obtained from expression (15):

$$v_s^n = \frac{1}{2\tau_b}\pi u.$$

Again we compare the sellers' incentives to innovate under the two organizations of the trading platforms. If buyers are on the multihoming side, we can show that *trade via for-profit platforms lead to stronger investment incentives than via open platforms if the joint surplus of buyers and sellers increases*, which has to be the case under any potentially welfare-improving increase of the investment level.

**Proposition 3** *In the competitive bottleneck model in which sellers are on the singlehoming side, for-profit trading platforms give stronger incentives for sellers to innovate if the joint buyers' and sellers' surplus increases, i.e.*

$$\Delta^m > \Delta^n \Leftrightarrow u(y') - u(y) + \pi(y') - \pi(y) > 0. \quad (17)$$

**Proof.** Incentives to innovate are computed as:  $\Delta^m = v_s^*(y') - v_s^*(y)$  and  $\Delta^n = v_s^n(y') - v_s^n(y)$ . Using the above expressions for  $v_s^*$  and  $v_s^n$ , developing and simplifying, we find

$$\Delta^m - \Delta^n = \frac{1}{4\tau_b} (u(y') - u(y) + \pi(y') - \pi(y)) (u(y') + u(y) + \pi(y') + \pi(y) - 2C_b).$$

As the second bracketed term is positive (otherwise, for-profit platforms would not be able to make a profit), we check condition (17). ■

Note that this condition is less demanding than rule (10). Here, the membership fee on the singlehoming side is substantially lower since platforms compete more fiercely for the singlehoming side. However, relevant for investment incentive is the reaction of the membership fee to the level of investment. Since sellers are critical for the success of a platform intermediaries are more likely to refrain from increasing the membership fee.

## 6 Applications

In line with most of the literature on two-sided markets, we did not provide so far a micro-foundation of  $u$  and  $\pi$ . To fill the gap, we use a simple model according to which each seller

offers an independent product, i.e. a product that is neither a substitute nor a complement for the other products. Each consumer has independent variable demand for each of the products. Suppose that inverse demand for each product is given by  $P(q) = \max\{1 - q^\alpha, 0\}$  for  $\alpha > 0$ . If  $\alpha = 1$ , demand is linear; if  $0 < \alpha < 1$ , demand is convex, and if  $\alpha > 1$ , demand is concave where positive. Suppose that marginal cost of production is constant and equal to  $0 \leq c < 1$ .

We consider four specific types of investments: sellers can invest in R&D in order to (1) reduce their marginal cost of production, (2) improve the quality of their product, (3) enhance their ability to price discriminate, or (4) expand demand. For each type of investment, we examine whether incentives to invest are higher under intermediated or non-intermediated trade. At the end of the section, we collect our findings with respect to these investment examples.

To facilitate the analysis, it is useful to summarize the results of Propositions 1 to 3: incentives to innovate are higher under intermediated trade if and only if

- $u(y') - u(y) > 0$  (both sides singlehome),
- $u(y') - u(y) > \pi(y') - \pi(y)$  (buyers singlehome, sellers can multihome),
- $u(y') - u(y) + \pi(y') - \pi(y) > 0$  (sellers singlehome, buyers can multihome).

## 6.1 Cost reducing R&D

In this example, the investment level determines  $c$ . Each seller's decision problem at the last stage reduces to the simple monopoly maximization problem  $\max_q \pi = (1 - c - q^\alpha) q$ . The profit-maximizing quantity is computed as:

$$q = \left( \frac{1 - c}{\alpha + 1} \right)^{\frac{1}{\alpha}}.$$

We obtain the firm's profit and the consumer surplus at the profit-maximizing quantity as a function of  $c$ :

$$\begin{aligned} \pi(c) &= \frac{\alpha(1 - c)}{\alpha + 1} \left( \frac{1 - c}{\alpha + 1} \right)^{\frac{1}{\alpha}}, \\ u(c) &= \frac{\alpha(1 - c)}{(\alpha + 1)^2} \left( \frac{1 - c}{\alpha + 1} \right)^{\frac{1}{\alpha}} = \frac{1}{\alpha + 1} \pi(c). \end{aligned}$$

Suppose there exists a process innovation that allows sellers to decrease the marginal cost of production from  $c$  to  $c'$ , with  $0 < c' \leq c$ . Both the firm's profit and the consumer surplus increase as a result of the cost reduction; that is,  $u(c') - u(c) > 0$  and  $\pi(c') - \pi(c) > 0$ . It follows that intermediated trade provides higher incentives to invest in cost-reduction when both sides singlehome (from Proposition 1) and when sellers singlehome while buyers can multihome (from Proposition 3). As for the situation where buyers singlehome and sellers can multihome, incentives are higher under intermediated trade if and only if (from Proposition 2):

$$u(c') - u(c) > \pi(c') - \pi(c) \Leftrightarrow \frac{1}{\alpha+1} (\pi(c') - \pi(c)) > \pi(c') - \pi(c),$$

which is never true as, by assumption,  $\alpha > 0$ . It follows that in the case where buyers singlehome and sellers can multihome, incentives to invest in cost-reduction are *lower* under intermediated trade.

## 6.2 Quality improving R&D

By simply relabeling variables, we can replicate the analysis for a type of quality improving R&D. Suppose that there exists a product innovation that shifts the inverse demand curve outward; namely, consider quality  $s \geq 0$  with  $P(q) = 1 + s - q^\alpha$ . Marginal costs are here set equal to zero. Then, the profit maximization problem of each monopoly seller becomes:  $\max_q \pi = (1 + s - q^\alpha)q$ , which is made equivalent to the above analysis by simply substituting  $-c$  for  $s$ . The results of the previous subsection therefore carry over.

## 6.3 Investment in price discrimination

The third type of investment we consider consists in joint data collection activities and in information sharing agreements among sellers. This investment allows sellers to practice some form of price discrimination and capture thereby a share  $0 \leq \beta \leq 1$  of the consumer's surplus at a given price  $p$ . We can think of each seller setting a two-part tariff of the form:  $T(p, q) = \beta CS(p) + pq$ , where  $CS(p)$  is the consumer's surplus at price  $p$ . A few lines of computation establish that

$$CS(p) = \frac{\alpha}{\alpha+1} (1-p)^{\frac{\alpha+1}{\alpha}}.$$

The innovation allows sellers to capture a larger share of the consumer's surplus (i.e., to increase  $\beta$ ). For a given value of  $\beta$ , the seller chooses  $p$  so as to maximize (to ease the

computations, we set again the marginal cost to zero):

$$\max_p \pi(p, \beta) = p(1-p)^{\frac{1}{\alpha}} + \beta \frac{\alpha}{\alpha+1} (1-p)^{\frac{\alpha+1}{\alpha}}.$$

The profit-maximizing price is easily found as

$$p^*(\beta) = \frac{\alpha(1-\beta)}{1+\alpha(1-\beta)}.$$

We check that  $p^*(0) = \alpha/(1+\alpha)$  (profit-maximizing uniform price) and  $p^*(1) = 0$  (the variable part of the tariff is equal to the marginal cost in case of perfect price discrimination).

We compute now the net gain from trade for each seller and for each buyer respectively as:

$$\begin{aligned} \pi(\beta) &= \pi(p^*(\beta), \beta) = \beta CS(p^*(\beta)) + p^*(\beta)(1-p^*(\beta))^{\frac{1}{\alpha}} \\ &= \frac{\alpha}{\alpha+1} \left( \frac{1}{1+\alpha(1-\beta)} \right)^{\frac{1}{\alpha}}, \\ u(\beta) &= (1-\beta) CS(p^*(\beta)) = (1-\beta) \frac{\alpha}{\alpha+1} \left( \frac{1}{1+\alpha(1-\beta)} \right)^{\frac{\alpha+1}{\alpha}}. \end{aligned}$$

We observe that  $\pi(\beta)$  increases and  $u(\beta)$  decreases with  $\beta$ :

$$\frac{d}{d\beta} u(\beta) = -\frac{\beta\alpha}{\alpha+1} \left( \frac{1}{1+\alpha(1-\beta)} \right)^{\frac{2\alpha+1}{\alpha}} < 0.$$

Therefore,  $u(\beta') - u(\beta) < 0 < \pi(\beta') - \pi(\beta)$ , which implies, from Propositions 1 and 2, that intermediated trade provides lower incentives to innovate in price discrimination when both sides singlehome and when buyers singlehome while sellers can multihome. As for the third case (sellers singlehome, buyers can multihome), we observe that total surplus increases with  $\beta$ :

$$\begin{aligned} \pi(\beta) + u(\beta) &= \frac{\alpha}{\alpha+1} \left( \frac{1}{1+\alpha(1-\beta)} \right)^{\frac{1}{\alpha}} \left( \frac{2-\beta+\alpha(1-\beta)}{1+\alpha(1-\beta)} \right) \\ \frac{d}{d\beta} (\pi(\beta) + u(\beta)) &= \frac{\alpha(1-\beta)}{(1+\alpha(1-\beta))^2} \left( \frac{1}{1+\alpha-\alpha\beta} \right)^{\frac{1}{\alpha}} > 0 \end{aligned}$$

Applying Proposition 3, we thus have that here intermediated trade provides higher incentives to innovate.



## 6.4 Investment in demand expansion

In this simple model, demand expansion can be modelled as an increase in  $\alpha$ , the parameter determines also the curvature of the demand function given by  $q = (1 - p)^{1/\alpha}$ . Here, a higher  $\alpha$  not only increases the average willingness-to-pay per unit but, as we will see, also affects the rent distribution between consumers and sellers in the profit-maximizing solution. We obtain that

$$\frac{dq}{d\alpha} = -\frac{1}{\alpha^2} (1 - p)^{\frac{1}{\alpha}} \ln(1 - p) > 0,$$

which means that at a given price  $p$ , the quantity demanded increases as  $\alpha$  increases.

Suppose that the sellers' investment has the effect of increasing  $\alpha$  from  $\alpha_0$  to  $\alpha_1 = \alpha_0 + \Delta\alpha$ . If  $\Delta\alpha$  is small, the impact of the investment on the firm's profit and the consumer surplus can be approximated by  $\pi'(\alpha) \Delta\alpha$  and  $u'(\alpha) \Delta\alpha$  respectively. To simplify the exposition, let us fix again  $c = 0$ . We compute:

$$\begin{aligned} \pi'(\alpha) &= \frac{1}{\alpha(\alpha+1)} \left(\frac{1}{\alpha+1}\right)^{\frac{1}{\alpha}} \ln(\alpha+1) > 0, \\ u'(\alpha) &= \frac{1}{\alpha(\alpha+1)^3} \left(\frac{1}{\alpha+1}\right)^{\frac{1}{\alpha}} [(\alpha+1) \ln(\alpha+1) - \alpha^2] > 0 \text{ if and only if } \alpha < 1.537 \\ \pi'(\alpha) - u'(\alpha) &= \frac{1}{(\alpha+1)^3} \left(\frac{1}{\alpha+1}\right)^{\frac{1}{\alpha}} [(\alpha+1) \ln(\alpha+1) + \alpha] > 0, \\ \pi'(\alpha) + u'(\alpha) &= \frac{1}{\alpha(\alpha+1)^3} \left(\frac{1}{\alpha+1}\right)^{\frac{1}{\alpha}} [(\alpha+2)(\alpha+1) \ln(\alpha+1) - \alpha^2] > 0. \end{aligned}$$

We observe that the consumer surplus has a U-inverted shape with respect to  $\alpha$ . Hence, for small values of  $\alpha$  (i.e., for  $\alpha < 1.537$ ), the consumer surplus increases in  $\alpha$ , meaning that incentives to innovate are higher under intermediated trade when both sides singlehome; the opposite result prevails for larger values of  $\alpha$  (i.e., for  $\alpha > 1.537$ ). Hence, at a large  $\alpha_0$  buyers obtain consumer surplus  $u(\alpha_0)$  with  $u'(\alpha_0) < 0$ . Then a larger  $\alpha_1$  reduces  $u$  and makes platforms increase the sellers membership fees  $M_s^{i*}$  in response.

We also observe that  $\pi'(\alpha) - u'(\alpha) > 0$  and  $\pi'(\alpha) + u'(\alpha) > 0$  for all values of  $\alpha$ . The former inequality implies that incentives to innovate are lower under intermediated trade when sellers can multihome; the latter implies that incentives to innovate are higher under intermediated trade when buyers can multihome.

## 6.5 Summary

We collect the results of the four applications in the following proposition.

**Proposition 4** *Whether incentives to innovate are stronger under intermediated or non-intermediated trade depends on which side of the market singlehomes and on the nature of the innovation, as depicted in the following table (where “+” stands for stronger seller investment incentives if platforms are for-profit).*

	cost reduction	quality improvement	price discrimination	demand expansion
sellers multihome buyers singlehome	–	–	–	–
both sides singlehome	+	+	–	+/-*
sellers singlehome buyers multihome	+	+	+	+
* “+” if demand sufficiently convex (“–” otherwise)				

## 7 Conclusion

In this paper, we analyze whether and how the fact that products are not sold on open platforms but on competing for-profit platforms affects sellers’ investment incentives. Investments in cost reduction, quality, or marketing measures are here the joint and coordinated efforts by sellers (in the form of horizontal arrangements). In particular, they may take the form of R&D cooperatives. We show that, in general, the trading environment is not neutral to such investment incentives.

We build a model with many manufacturers and consumers and two competing intermediaries who charge membership or access fees on both sides of the market. We compare this situation to an environment in which manufacturers and consumers have free access to platforms. Clearly, the presence of for-profit intermediaries reduces the rents that are available in the market. Therefore, one might suspect that sellers have weaker investment incentives with competing for-profit platforms. However, this is not necessarily the case. The reason is that investment incentives affect the size of the network effects and thus competition between intermediaries.

In particular, we show that results on the strength of investment incentives depends on which side of the market singlehomes and on the nature of the R&D cooperation. For instance, if both sides singlehome, incentives to invest in cost reduction are stronger with competing for-profit platforms, whereas incentives to invest in consumer targeting (that, e.g., improve the possibility of price discrimination) are weaker.

Our formal analysis suffers from a number of limitations that future research should endeavor to address. First, our analysis only allows for membership or participation fees and platforms do not charge for usage. In many real-world examples, platform also charge for usage on at least one side of the market (e.g., video game platforms receive royalties from game developers for each game sold). Unfortunately, a meaningful analysis of platforms which charge for both usage and membership is involved and we have preferred, in this paper, to concentrate on a simple framework.<sup>20</sup>

Second, we have assumed that whether one side of the market single- or multihomes is exogenously given. Clearly, in many markets some buyers and sellers singlehome whereas others multihome. As section 2 has clarified, we have looked at three extreme situations. One may want to generalize our analysis to  $\lambda_s, \lambda_b \in (0, 1)$ . In addition, single- versus multihoming may be endogenously determined. Future work may want to look at this issue.<sup>21</sup>

Third, we have assumed that only sellers invest and that these are the result of a coordinated effort. One may want to consider markets in which also the other side of the market has to take an investment decision. Also, one may want to consider investment decisions by uncoordinated sellers. However, a model with a small number of sellers appears to be more promising to analyze this question.

Finally, the scope of our analysis is limited by our assumption that sellers take their pricing decisions independently of one another. In the appendix, we show that our results carry over to a situation of imperfect competition among sellers captured by a negative direct external effect among sellers. This can be interpreted as a congestion effect on the platform. In our specification, sellers' profits decrease linearly with the number of sellers present on a platform, but, as we show, pricing decisions remain independent. A more general approach would be to consider strategic interaction in pricing decisions (e.g., that sellers produce imperfectly differentiated products). However, such interaction makes the platform choice game much more complex to solve than in the present setting. We leave this issue for further research.

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<sup>20</sup>For a discussion of the use of different price instruments see Rochet and Tirole (2006). Also timing issues are likely to affect equilibrium prices.

<sup>21</sup>See Armstrong and Wright (2005) for such an analysis (with exogenous investment levels).

## 8 Appendix. Competition among sellers

We introduce competition on the sellers' side in the following simple way: we now express the seller's surplus on platform  $i$  as

$$v_s^i = n_b^i \pi - \gamma n_s^i - M_s^i,$$

with  $\gamma > 0$ . According to this formulation, each seller still earns  $\pi$  per buyer he interacts with, but now *loses*  $\gamma$  per seller present on his platform. We can think of some form of congestion on the platform to explain the latter effect. It follows that, all other things equal, a seller prefers the platform visited by the lowest number of sellers. In that sense, sellers are competing with one another for platform access.

We show here that the results of Propositions 1 to 3 remain valid under this alternative specification.

**Two-sided single-homing.** The expressions for the numbers of buyers and sellers at the two platforms are now given by:

$$\begin{aligned} n_b^i &= \frac{1}{2} + \frac{(2n_s^i - 1)u - (M_b^i - M_b^j)}{2\tau_b}, \\ n_s^i &= \frac{1}{2} + \frac{(2n_b^i - 1)\pi - (M_s^i - M_s^j)}{2(\tau_s + \gamma)}. \end{aligned}$$

Solving this system of linear equations we obtain

$$\begin{aligned} n_b^i &= \frac{1}{2} + \frac{u(M_s^j - M_s^i) + (\gamma + \tau_s)(M_b^j - M_b^i)}{2(\tau_b(\gamma + \tau_s) - u\pi)}, \\ n_s^i &= \frac{1}{2} + \frac{\pi(M_b^j - M_b^i) + \tau_b(M_s^j - M_s^i)}{2(\tau_b(\gamma + \tau_s) - u\pi)}. \end{aligned}$$

Comparing with expressions (7) and (8) obtained in the paper (with  $\gamma = 0$ ), we observe that the only difference is that  $(\gamma + \tau_s)$  is substituted for  $\tau_s$ . Therefore, we obtain equilibrium membership fees from the previous ones by just making this substitution; that is:

$$M_s^* = C_s + \gamma + \tau_s - u \text{ and } M_b^* = C_b + \tau_b - \pi.$$

It follows that at equilibrium,  $n_b^{1*} = n_b^{2*} = \frac{1}{2}$  and  $n_s^1 = n_s^2 = \frac{1}{2}$ , so that the equilibrium net surplus of sellers and buyers (gross of transportation cost) are equal to:

$$\begin{aligned} v_s^* &= \frac{1}{2}\pi + u - (C_s + \tau_s) - \frac{3}{2}\gamma, \\ v_b^* &= \frac{1}{2}u + \pi - (C_b + \tau_b). \end{aligned}$$

If interaction takes place on open platforms, then it easily found (by setting  $M_s^j = M_s^i = M_b^j = M_b^i = 0$  in the above expressions) that

$$v_s^i = \frac{1}{2}(\pi - \gamma) \text{ and } v_b^i = \frac{1}{2}u,$$

Considering now the sellers' incentives to innovate, we observe that nothing changes with respect to the previous case as the competition effect comes as an additive term in the sellers' surplus functions. So, when computing incentives to innovate  $\Delta^n$  and  $\Delta^m$ , the term in  $\gamma$  disappears and we are left with the same expressions as before, implying that the result of Proposition 1 carries over.

**Competitive bottlenecks when sellers multihome.** It is easily checked that the equilibrium numbers of buyers and sellers on each platform can be derived from expressions (11) and (12) by simply substituting  $(\gamma + \tau_s)$  for  $\tau_s$ :

$$\begin{aligned} n_b^i &= \frac{1}{2} + \frac{u(M_s^j - M_s^i) + (\gamma + \tau_s)(M_b^j - M_b^i)}{2(\tau_b(\gamma + \tau_s) - u\pi)}, \\ n_s^i &= \frac{\pi}{(\gamma + \tau_s)} \left( \frac{1}{2} + \frac{u(M_s^j - M_s^i) + (\gamma + \tau_s)(M_b^j - M_b^i)}{2(\tau_b(\gamma + \tau_s) - u\pi)} \right) - \frac{M_s^i}{(\gamma + \tau_s)}. \end{aligned}$$

Proceeding as in Section 4, we obtain

$$\begin{aligned} M_b^{1*} &= M_b^{2*} = \tau_b + C_b - \frac{\pi}{4(\gamma + \tau_s)}(3u + \pi - 2C_s), \\ M_s^{1*} &= M_s^{2*} = \frac{1}{2}C_s + \frac{1}{4}(\pi - u), \\ n_b^{1*} &= n_b^{2*} = \frac{1}{2} \text{ and } n_s^{1*} = n_s^{2*} = \frac{1}{4(\gamma + \tau_s)}(u + \pi - 2C_s), \\ v_s^* &= \frac{\tau_s}{4(\gamma + \tau_s)}(u + \pi - 2C_s), \\ v_b^* &= \frac{1}{4(\gamma + \tau_s)}(u^2 + 4\pi u + \pi^2 - 2(u + \pi)C_s) - \tau_b - C_b. \end{aligned}$$

Repeating the analysis for interaction on open platforms, we find:

$$\begin{aligned} n_b^1 &= n_b^2 = \frac{1}{2} \text{ and } n_s^1 = n_s^2 = \frac{1}{2(\gamma + \tau_s)}\pi, \\ v_s^n &= \frac{\tau_s}{2(\gamma + \tau_s)}\pi \text{ and } v_b^n = \frac{1}{2(\gamma + \tau_s)}\pi u. \end{aligned}$$

Considering sellers' incentives to innovate, we compute:

$$\begin{aligned} \Delta^m &= \begin{cases} \frac{\tau_s}{2(\gamma + \tau_s)}(u(y') - u(y) + \pi(y') - \pi(y)) & \text{(multihoming sellers),} \\ \frac{\tau_s}{4(\gamma + \tau_s)}(u(y') - u(y) + \pi(y') - \pi(y)) & \text{(singlehoming sellers).} \end{cases} \\ \Delta^n &= \begin{cases} \frac{\tau_s}{(\gamma + \tau_s)}(\pi(y') - \pi(y)) & \text{(multihoming sellers),} \\ \frac{\tau_s}{2(\gamma + \tau_s)}(\pi(y') - \pi(y)) & \text{(singlehoming sellers).} \end{cases} \end{aligned}$$

Comparing the expressions for  $\Delta^m$  and  $\Delta^n$  (focusing on sellers who multihome or singlehome in the two cases), we have that  $\Delta^m > \Delta^n$

$$\begin{aligned} &\Leftrightarrow \frac{\tau_s}{2(\gamma+\tau_s)} (u(y') - u(y) + \pi(y') - \pi(y)) > \frac{\tau_s}{(\gamma+\tau_s)} (\pi(y') - \pi(y)) \\ &\Leftrightarrow u(y') - u(y) > \pi(y') - \pi(y), \end{aligned}$$

which is the same condition as in Proposition 2.

**Competitive bottlenecks when buyers multihome.** We proceed as in Section 5 and find the following expressions under the new specification:

$$\begin{aligned} n_s^i &= \frac{1}{2} + \frac{\pi(M_b^j - M_b^i) + \tau_b(M_s^j - M_s^i)}{2(\tau_b(\gamma + \tau_s) - u\pi)}, \\ n_b^i &= \frac{u}{\tau_b} \left( \frac{1}{2} + \frac{\pi(M_b^j - M_b^i) + \tau_b(M_s^j - M_s^i)}{2(\tau_b(\gamma + \tau_s) - u\pi)} \right) - \frac{M_b^i}{\tau_b}, \\ M_s^{1*} &= M_s^{2*} = \gamma + \tau_s + C_s - \frac{u}{4\tau_b} (3\pi + u - 2C_b), \\ M_b^{1*} &= M_b^{2*} = \frac{1}{2}C_b + \frac{1}{4}(u - \pi), \\ n_s^{1*} &= n_s^{2*} = \frac{1}{2} \text{ and } n_b^{1*} = n_b^{2*} = \frac{1}{4\tau_b} (u + \pi - 2C_b), \\ v_s^* &= \frac{1}{4\tau_b} (u^2 + 4\pi u + \pi^2 - 2(\pi + u)C_b - 2\gamma\tau_b) - (C_s + \tau_s + \gamma), \\ v_b^* &= \frac{1}{4} (u + \pi - 2C_b). \end{aligned}$$

If interaction takes place on open platform, we have:

$$\begin{aligned} n_s^1 &= n_s^2 = \frac{1}{2} \text{ and } n_b^1 = n_b^2 = \frac{1}{2\tau_b}u, \\ v_s^n &= \frac{1}{2\tau_b}u\pi - \gamma\frac{1}{2} \text{ and } v_b^n = \frac{1}{2}u. \end{aligned}$$

Writing  $(u_0, \pi_0)$  for  $(u(y), \pi(y))$  and  $(u_1, \pi_1)$  for  $(u(y'), \pi(y'))$ , we compute

$$\begin{aligned} \Delta^m &= \frac{1}{4\tau_b} (u_1^2 + 4\pi_1 u_1 + \pi_1^2 - 2(\pi_1 + u_1)C_b - (u_0^2 + 4\pi_0 u_0 + \pi_0^2 - 2(\pi_0 + u_0)C_b)), \\ \Delta^n &= \frac{1}{2\tau_b} (u_1 \pi_1 - u_0 \pi_0). \end{aligned}$$

It follows that

$$\Delta^m - \Delta^n = \frac{1}{4\tau_b} (u_1 + \pi_0 + \pi_1 + u_0 - 2C_b) (u_1 - u_0 - \pi_0 + \pi_1),$$

which is positive as long as  $u_1 + \pi_1 > u_0 + \pi_0$  or  $u(y') - u(y) + \pi(y') - \pi(y) > 0$ . This is the same condition as in Proposition 3.

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