

DISCUSSION PAPER SERIES

No. 4026

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EVIDENCE FROM THE NHS
INTERNAL MARKET 1991-9**

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PUBLIC POLICY



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Discussion Paper No. 4026
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ABSTRACT

Competition and Quality: Evidence from the NHS Internal Market 1991-9

Payer-driven competition has been widely advocated as a means of increasing efficiency in health care markets. The 1990s reforms to the UK health service followed this path. We examine whether competition led to better outcomes for patients, as measured by death rates after treatment following heart attacks. We exploit differences in competition over time and space to identify the impact of competition. Using data on mortality as a measure of hospital quality and exploiting the policy change during the 1990s, we find that the relationship between competition and quality of care appears to be negative.

JEL Classification: H40, I10 and L80

Keywords: competition, healthcare, mortality and quality of care

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Submitted 24 June 2003

1. Introduction

The introduction of competition and markets into public service has been a recurrent theme in recent reforms initiated by governments across the OECD. However, whilst the rhetoric has been strong, the evidence of the effectiveness of such reforms is somewhat weaker. The UK government has been a world leader in such reforms, introducing markets into publicly funded healthcare, education, and housing amongst other services (Le Grand and Bartlett 1993). In this paper we examine the impact of the introduction of competition into a large and complex public sector organisation: the UK National Health Service. Competition between suppliers of health care in the UK was introduced in 1991, actively promoted and then later downplayed. Using panel data on English hospitals and exploiting variation in competition across time and space for identification, we study the impact of competition on the quality of healthcare.

Prior to 1991, publicly funded hospital based health care in the UK¹ was supplied by hospitals that received funding, based on their local populations, directly from central government. In 1991 the Conservative administration introduced competition on the supply side of the health care market by breaking the link between provision and funding. It created a set of buyers, funded by central government, who were free to purchase health care for their populations from both public and private sector suppliers. Public sector suppliers were therefore not given direct funding, but were set to compete with each other, alongside a small private sector, for contracts from these public buyers. Competition was thus created by policy. Competition was actively promoted upto the mid-1990s, then somewhat downplayed. In 1997 the incoming Labour administration formally introduced policy change, stressing the role of co-operation over competition, though the separation between buyer and seller of health care remained (and remains currently).

Competition in health care markets is geographically-based, as the service provided requires the user to travel to a provider of health care to receive it. By means of geography, some sellers of health care are therefore located in markets which are

¹ Publicly funded care accounts for over 85 percent of UK health care expenditure (Propper 2002).

inherently more competitive than others. Thus the identification of the impact of competition is difficult, as location is intertwined with competitiveness. In cross-sectional analyses competition is therefore not separable from geography and the correlates of this geography, which might, for example, include the health of local populations or a history of funding. Whilst attempts can be made to control for observables, unobservables that are correlated with geography, but are not due to competition, may still affect the health care outcome in each market and their impact be incorrectly attributed to competition. While panel data can be used to control for unobservables, the slow changing nature of health care markets means that competition is often essentially fixed over a number of years. Thus typically identifying the competitive effect is difficult.

The strategy adopted here is to identify the impact of competition from the interplay of geography and policy change. We use the fact that competition is simply not possible in some areas to separate hospitals into two groups: one group for which competition was possible and one group for which it was not. We then exploit the fact that policy changed over the period 1990s. Competition was introduced in 1991 and was actively promoted upto 1995: it was then somewhat downplayed from 1996 and then, after the change in administration, actively discouraged post-1997. We identify the impact of competition from the difference in quality between those hospitals for which competition was possible and those for which it was not between years when competition was actively promoted and those when it was not.

We construct a panel of all acute hospitals in England from 1991 to 1999. We measure quality in terms of death rates from emergency admissions for acute myocardial infarction (AMI). Mortality from AMI has been widely used to assess the quality of care of hospitals in the US health care market (see below) and was published as a measure of quality for UK hospitals for the first time in 1999². We find that competition reduced this measure of quality: death rates in areas subject to competition were higher than in areas not subject to competition during the first part of the 1990s but declined somewhat from 1996 onwards. We estimate the cumulative impact of competition on death rates to have

² As detailed below, we use administrative data to construct these quality measures back to 1991.

more or less negated the fall in death rates that the whole sector experienced, probably as a result of technological innovation.

The organisation of the paper is as follows. Section 2 reviews the literature on the relationship between quality and competition. Section 3 presents the key characteristics of the NHS reforms that introduced competition, discussed the nature of competition in this ‘internal market’ and describes our econometric strategy. Section 4 presents the data. The results are in Section 5. The final section presents our conclusions.

2. Empirical evidence on the impact of competition on quality in health care

A large empirical literature has examined the impact of competition in markets for health care services. While early work focused on the consequences for prices and costs (for example, Dranove and White, 1994)), there is now a growing body of evidence on the impact of competition on quality. What appears to be emerging is rather a mixed picture. Shortell and Hughes (1988) examined the association between in-hospital mortality among Medicare patients and hospital concentration, and found a small and insignificant association between them. However, their methodology has since been criticised for their use of a fixed radius measure of geographic markets. Kessler and McClellan (2000) analysed the impact of competition on both costs and patient health outcomes. They use longitudinal Medicare claims data for the majority of elderly non-rural beneficiaries who were admitted to a hospital with Acute Myocardial Infraction from 1985-1994. They combined that with data on hospital characteristics collected by the American Hospital Association. They found that before 1991 competition led to higher costs and lower rates of adverse health outcomes but after 1990 competition led both to substantially lower costs and significantly lower rates of adverse outcomes. As of 1991, patients in the least competitive fourth of hospital markets experienced approximately 1.5 percentage points higher mortality than those in competitive areas. This might suggest that in the absence of competitive pressures between providers, hospitals take advantage of their market power by skimping on quality of care. Kessler and McClellan conclude from their study

that whilst the welfare effects of competition in the 1980s were ambiguous, post-1990 competition was unambiguously welfare improving.

Other studies have found more mixed results. Ho and Hamilton (2000) tested the hypothesis that hospital mergers and acquisitions decrease competition and therefore reduce quality of care in the local market. They compared the quality of hospital care before and after mergers and acquisitions in California between 1992 and 1995. They found that hospital mergers had no effect on either heart attack or stroke inpatient mortality. Volpp and Waldfogel (2001) studied the impact of price competition in New Jersey on the quality of hospital care. They found that mortality from heart attacks increased following hospital rate deregulation, suggesting that more active price competition was accompanied by a decrease in quality competition. Gowrisankararan and Town (2001) estimated the effect of competition for both HMO and Medicare patients on hospital-specific mortality rates of hospitals in Southern California. They used data from the OSHPD patient discharge database to formulate risk-adjusted hospital mortality rates for AMI and pneumonia. They found that increases in the degree of competition for HMO patients decrease risk-adjusted hospital mortality rates for both pneumonia and AMI but increases in competition for Medicare enrollees are associated with increases in risk-adjusted death rates for both diagnoses. From this they concluded that, in contrast with the rest of the market, the Medicare system does not generate incentives for hospitals to compete on quality.

There is much less UK evidence on the impact of competition in health care, despite this being a central plank of the NHS reforms of the 1990s. Glennerster (1998) draws together the empirical literature in this area and concludes that little evidence exists. Exceptions include the work of Propper (1996), Propper et al. (1998), and Söderlund et al. (1997) who investigate the impact of the internal market on prices, costs and productivity. In the only large-scale study to date of the impact of competition on quality, Propper *et al* (2002) examined the relationship between competition and quality. As a measure of quality they use death rates after treatment following heart attacks. For each hospital they calculated a number of measures of competition, based on the number of suppliers within each hospital's catchment area. The catchment area was based on travel times, so avoids the problem associated with fixed radius measures or those based on administrative

boundaries. The measure also uses potential rather than actual patient flows, and so avoids problems of endogeneity that may be associated with measures based on actual patient flows. An average death rate was calculated for the years 1995-7 for each hospital. Using a cross-sectional analysis they found that competition appears to be associated with lower quality (higher death rates), after controlling for patient mix and other observed characteristics of the hospital and its catchment area. The present paper builds on this work through the use of a panel, rather than a cross-section, data set of hospitals.

3. The UK health care market

(a) Health care delivery in Britain post 1991

In 1990 the Conservative administration introduced reforms to promote competition between health care suppliers by separating the roles of financier and supplier of health care services. Finance was still raised through general taxation, and was allocated to public agents who were responsible for purchasing health care for their populations. Two types of purchaser were created: District health authorities (DHAs), responsible for purchasing hospital services for the population in a given geographical area and General Practice Fund-Holders (GPFHs)³, primary care physicians who bought a subset of elective care for their patients. Health care services were provided by public and private suppliers, who competed for contracts with the purchasers. Public hospitals, which were originally under the control of health authorities, became separate legal entities, NHS Trusts. Contracting between purchasers and providers took place on an annual basis.

Both sets of buyers were allocated funds from central government, to be spent on hospital care. DHAs were not free to carry over surpluses from one year to the next. GPFHs were allowed to retain surpluses provided that they invested them in their practices. Patients had relatively little choice of buyer of health care. This is because, in the UK system, they have little choice of family doctor. Patients whose family doctor chose to become a

³ These were a self-selected group who cover the patients for whom they already provided primary care and are given a budget for a limited set of health services sold by providers.

GPFH therefore had a purchaser that was a GPFH, while patients whose family doctors chose not to enter the scheme had a purchaser who was the DHA for the area in which they were resident.

Prices of services were available to buyers. However, there was no published data on hospital quality. Limited data on quality of care in NHS trusts was first made publicly available in 1999⁴. Although purchasers were given the right to buy from whichever supplier of health care they wished, in practice almost all care purchased by NHS purchasers was bought from NHS Trusts. Relatively little business went to the (limited in size and scope) private health care sector. NHS Hospitals competed with other hospitals to secure contracts from buyers. Given the importance of location in the provision of medical services, competition was primarily within geographical areas. Some of the competition took the form of sales of specific services on a cost per case basis, but most of the competition took place through annual negotiations over contracts for blocks of services, including accident and emergency services. In setting prices of these contracts, Trusts were heavily regulated. They were supposed to set price equal to average costs, to earn a certain return on assets, and were not able to carry surpluses across financial years (Propper 1995). However, in spite of these regulation, there is evidence that there is scope for competition from the location of hospitals (see Appleby et al. 1994, and our own measures below) and, that faced with very low margins between revenues and costs, Trusts had incentives to compete with each other for contracts (Propper 1996).

Documenting actual competition is more difficult, and relies to a large extent on comments by policy analysts and market participants. Le Grand (1999), writing after 1997, argues that the internal market failed to create competition since trusts had both little incentive and little opportunity to compete. Further, purchasers were heavily constrained and could not switch providers easily. He states that they were "under considerable pressure, both from central government and local interests not to destabilise local providers by any abrupt changes in their purchasing strategies". Earlier

⁴ These data were 30 day in-hospital death rates (from surgery, AMI and FNF), rates of discharge following a stroke or FNF and rates of emergency readmission within 28 days of discharge from hospital. See (www.doh.gov.uk)

commentators did not all share this view. Ranade (1994) presents evidence that purchasers were willing to move business from their main suppliers, albeit to a limited extent. She concluded from a survey held between December 1991 and January 1992 that 62% of DHA's were planning to cease a contract that existed the previous year and 71% to contract with a new provider. She states that "this may be enough to achieve significant behavioural change in service providers". Ham (1996) echoes this pointing out how "experience in the NHS since 1991 shows that it is not necessary for purchasers to move large volumes of contracts on a regular basis for changes in behaviour to occur. Both health authorities and fundholders have demonstrated that even small shifts can make a difference, sending out a signal that a purchaser means business and creating an incentive for providers to keep the cost and quality of their services permanently under review."

For the first four or so years after the publication of 'Working for Patients' the Department of Health actively promoted competition, for example, setting up structures to regulate anti-competitive behaviour. In 1994 the Department of Health issued a document to all Trusts and Health Authorities entitled "National Responsibilities, Local Freedoms" that sets out a merger and anti-competition policy for NHS hospitals. Crilly (2001) notes that "although the market did not work the 1991 reforms were, nevertheless, successful in introducing a competitive spirit through the survival instinct born in Trusts". She highlights the fact that although the 1991 reforms did not create a real market, trusts believed that they were operating in a competitive environment. As late as 1996 a senior physician wrote in a letter to the British Medical Journal "Competition is a powerful factor in many clinical and managerial decisions. 'Business opportunities' (the attempt to take work from colleagues) determine who is seen and how quickly; clinical practice shifts to emulate what 'competitors' (colleagues) offer whether or not it is considered to be the best or most cost effective practice; and even the drafting of a new disciplinary code is influenced by the desire to 'protect' (hide) 'commercially sensitive information' (the fact that a doctor is the subject of disciplinary action) from competitors." The experience of clinicians, managers and patients involved in the work of the NHS suggests that competition was real. More support for the idea that trusts were actively competing with each other comes from the British Medical Association, which expressed concern

that competition in the market for healthcare has meant that knowledge of medical breakthroughs was not shared as it should have been⁵.

So as the internal market developed, competition grew, though it could only grow in those markets in which there were sufficient numbers of hospitals for it to exist. However, from 1995 or so there was growing concern over the effectiveness of the internal market. Hacket (1996) noted hospitals were "struggling to determine a long-term strategic direction for their organisations in response to the competitive pressures generated by the NHS reforms". There was some concern that constraints on hospital managers' behaviour limited the gains from competition (Le Grand *et al* 1998). Health ministers began to "place less emphasis on competition and instead stress the need for partnership in the NHS" (Ham 1996). In 1995 the then Secretary of State for Health praised the merits of collaboration and planning instead of encouraging competition. This was endorsed by her successor, most notably in a letter to the chairs of trusts and health authorities.

In 1997, the government changed and the incoming Labour administration sought to build on these sentiments and bring about ideological change. It issued policy documents that stressed the promotion of "co-operation over competition" (Department of Health 1997). While retaining the split between buyers and sellers this document gave signals that competition for services was less important post-1998 than prior to 1997. The key proposals included the setting up of "locality commissioning groups" which were intended to end competition between suppliers, instead emphasising collectively set priorities and planned spending.

In summary, on the supply side, the hospital market in the UK is characterised by monopolistic competition. The cost of travel for patients, and the lack of full information on the buyers' part, means hospitals are not perfect substitutes. But very few hospitals have no competitors with 30 minute travel distance (Propper, 1996). On the buyer side,

⁵ Reform Proposals for the NHS and the 'old' internal market (Nov 15 1997), BBC News Report

buyers are not individual patients but agents (the GPFHs and the DHAs) who place contracts on behalf of patients. These agents are cash constrained, and have relatively hard budget constraints in the case of DHAs, and incentives to make savings from their budgets in the case of GPFHs. Patients are interested in quality, since they pay zero price at point of demand as care is free. Agents, on the other hand, are interested in price, and, to the extent that they are constrained by the wishes of patients, also quality. So the net effect is that agents are interested in both price and quality, though they may give considerably less weight to the latter if there is no monitoring of their behaviour (since patients can not change agents very easily and there is little scope for ‘voice’)⁶.

(b) Hypotheses and our econometric approach

This market can broadly be characterised as one in which the demand curve facing each hospital is downward sloping. The impact of competition in such a market has been analysed for a profit-maximising hospital whose demand is a function of price and quality by Dranove & Satterthwaite (1998). They show the impact on quality depends on the effect of competition on the price and quality elasticities of demand. If competition increases the price elasticity alone, then the effect of competition will be to decrease quality. If competition increases the sensitivity to both price and quality, then the effect on quality is ambiguous. If competition increases the elasticity of the quality signal more than that of the price signal then quality will rise. If quality signals are measured with greater noise than price signals this will decrease the elasticity with regard to quality relative to the elasticity with regard to price. Investigation of the effect of a change in one of the parameters (say the cost of producing a unit of quality) on one choice variable will result in biased results unless the analysis takes into account the fact that both are chosen simultaneously. So the typical approach in the literature to the analysis of competition, which is a single equation estimation of costs, price or price-cost mark up on competition may give biased results. Similarly (though less commonly estimated in the literature) single equation estimates of quality on costs and competition will give biased results.

⁶ Kessler and McClellan’s (1998) study uses data on Medicare patients where there is no price competition.

The Dranove and Satterthwaite model assumes profit maximisation and that hospitals are free to set price and quality. While there is no profit in the UK case, surpluses can be used within year for NHS hospitals, and deficits were seen as evidence of failure on the part of hospital management⁷. But UK hospitals were regulated with respect to price. Prices for each service were not set by a central government body, as in the DRG based system used for Medicare/Medicaid reimbursement used in the USA. Instead, hospitals were required to set price equal to average cost for each service. At a specialty level there is evidence that hospitals were probably not bound by this rule (Propper 1996, Propper et al 1998), as abiding by the rule is difficult to observe at this level. However, at the whole hospital level the rule probably did more or less bind, as at this level it is easy to monitor.

If price equals average cost then hospitals can choose only choose quality (equivalent to cost). Quality will again be a function of both price and quality elasticities. The impact of differences in competition on quality could go either way: competition forces hospitals to cut prices and cut quality, or to improve quality. However, the simultaneity of price and quality choice is no longer an issue. To investigate the relationship between quality and competition, the appropriate reduced form model is to regress quality on competition and other factors affecting cost, where competition is hypothesised to affect both price and quality elasticities. The expected impact of competition would depend on the effect of competition on the two elasticities and the relative noise in the two signals. This is the approach taken here. Given that price information was available and that quality indicators were not, our prior is that given the way this market was set up, competition is likely to reduce quality.

Competition in health care markets is geographically defined. It therefore primarily changes only as new hospitals enter a geographical area or exit through mergers or closures. There was both merger and the establishment of new hospitals during the NHS internal market. However, there were very few entrants into the provision of accident and emergency services and most of the new hospitals that were established were the result of a split-off of a specialist unit providing care for the mentally ill and for long term care from a hospital providing a large range of services, including accident and emergency

⁷ Note profit maximisation is often put forward as a maximand even for not-for-profits in the US.

services. Similarly, there were mergers, but most of these were between specialist units and hospitals providing accident and emergency services.⁸ Therefore, to a large extent, the number of competitors in any one local market was fixed over time.

However, competition over time was not fixed, as competition in this market was both introduced and influenced by policy change. The internal market reforms introduced competition into a large public organisation but was intended to apply to the wider healthcare market, that is, to include private (hospitals) and self-employed (GPFHs) players. We use changes in policy on competition to identify the impact of competition in a data set of hospitals covering 1991- 1999. We divide hospitals into two groups: those located in markets in which competition was possible and the rest. (The specific measures of competition that we used are discussed below.) We interact this dummy variable with time. The interaction identifies the effect of competition. We also allow for hospital fixed effects. We estimate:

$$m_{it} = \alpha + \gamma(t) + \beta X_{it} + \sum_{\tau=1991}^{1999} \delta_{\tau} . I(t = \tau) * comp_i + \mu_i + \xi_{it} \quad (1)$$

where m is the mortality from AMI for hospital i at time t , $\gamma(t)$ is a set of time dummies, X_{it} is a vector of observed hospital characteristics which vary over time (primarily case mix), $I(.)$ is the indicator function with value 1 if true and 0 otherwise, $comp$ is a dummy indicating whether or not the geographical area the hospital is located can support competition, μ_i is a unobserved hospital effect and ξ_{it} is random noise.

This is essentially a difference-in-difference estimator, in which the impact of competition is derived from comparison of the death rates of hospitals in years in which competition was possible with their behaviour when it was not (1991) with the behaviour of hospitals where competition was not possible in any years. Given the discussion below, we might expect the coefficient on the time interaction to increase prior to 1997 and fall thereafter. As for all difference-in-difference estimators, we have to assume that the control group do not change to being the treated, and that any macro changes affect

⁸ Between 1991 and 1997 there were around major 12 reconfigurations that led to a within area reduction of one hospital providing accident and emergency services, and there were less than 5 that increased the number of such providers by one.

both groups equally. In our case, the treated and the controls are defined by geographical location and hence groups are fixed, given the negligible amount of entry and exit. We allow for common macro changes through a set of fully flexible time dummies. Treatment for AMI has been subject to technological change in various OECD countries (McClellan and Kessler (2001)), and this is captured by the time dummies.

Use of a fixed effects estimator controls for the impact of any fixed observed or unobserved factors that may be spatially associated with competition but are not due to competition. So a fixed effect approach controls for the possible correlation between location and unobservable patient health: for example, the positive correlation between inner city location and a population with poorer health. It will also control for differential investment in technology by size of hospital. Controls will still be needed for factors that may change over time.

In summary, if competition has an effect what we would expect to see is an increasing divergence between the outcomes for hospitals located in places where competition is possible and where it is not for the period 1992 to 1995 or 1996, and a decreasing divergence thereafter.

4. Data

(a) Measurement of Quality

The issue of how to measure quality in health care is long-standing and contentious. Various potential proxies for quality have been put forward, including length of stay and mortality rates. Since the United States Health Care Financing Administration began publishing hospital mortality data in 1986 a large literature has appeared on its usefulness and reliability as a measure of quality: Thomas and Hofer (1998) provide a comprehensive review. They cite evidence that poor quality care increases patients risk of mortality and that, on average the quality of care provided in hospitals identified as high-mortality rate outliers is poorer than that of low-mortality rate outliers, but conclude from the existing evidence that when used as a measure of quality for individual hospitals, risk-adjusted mortality rates can be seriously inaccurate. However, more recent work by

McClellan and Staiger (1999) argues that suitably adjusted measures of death rate correlate well with other measures of quality.

In this paper we use death rates from acute myocardial infarction (AMI). AMI was chosen on the basis that the nature of such care is, in part, under the control of hospital management and senior physicians within the hospitals, and so outcomes are in part a choice decision of the hospital. Thomas et al (1993) model mortality risks from AMI (amongst other measures) in the US, and use a database of quality findings to determine whether the ratio of observed to expected deaths relates validly to quality. Their results provide some support for AMI as a quality indicator. AMI has also been used in recent studies of quality and competition in the US (Kessler & McClellan 1998). To derive our death rates we use UK panel data from the hospital episode statistics (HES) database over the financial years 1991/2 through 1999/00. The measure of AMI deaths we use is a '30-day' rate and measures in-hospital deaths within 30 days of emergency admission with a myocardial infarction for patients aged 50 and over⁹, ¹⁰. Use of emergency admissions reduces the problem of patient selection. 30-day rates, adjusted to reduce noise, have been shown to be good predictors of 7 day, and one-year death rates in US data (McClellan and Staiger, 1999).

One problem with using mortality as an indicator of hospital quality is that death rates are quite variable over time trust-by-trust, reflecting, in part, the issue of small denominators (hospitals may treat relatively few patients for this condition in any one year). This noise in the measures of death rates can lead to misclassification of the quality of hospitals. This is a problem that is common in the analysis of AMI death rates (McClellan and Staiger, 1999)

One indication of the amount of noise is to examine the change in ranking of hospitals over time. Table 1 takes the "best" (in the lowest 10% of death rates) hospitals in the first

⁹ Deaths occurring after transfer to another provider are credited to the provider where the patient was first admitted. Deaths following discharge are omitted. Deaths following readmission are not included.

¹⁰ Many of the actions to reduce deaths from emergency admissions for AMI need to be taken soon after an attack, and so the performance of a hospital in terms of AMI reflects the performance of its accident and emergency unit. Around half the patients admitted to an acute English hospital are admitted through the accident and emergency department, so this quality measure is an important aspect of hospital quality.

year of the data window (1991/2) and examines their ranking in later years 1993/4, 1995/6 and 1997/8. The table shows that of hospitals ranked as best in 1991/2, 45% are still ranked as in the best 10% in 1993/4, 33.3% are still in this group in 1995/6 and 13.64% are still in this group in 1997/8. Only 5% of the hospitals ranked as best in 1991/2 had shifted into the worst group after 2 years, 14.29% had shifted into the worst group after four years and 4.55% had moved into this group after 6 years. Mean mortality difference between these hospitals and all others was negative and significant in 1993/4 and 1997/8. McClellan and Staiger (1999) present this analysis for a sample of nearly 4000 hospitals in the USA. Our data exhibit less variability than the US data. For the US data, hospitals in the best ranking were, two years later, nearly as likely to be ranked amongst the worst (14.7%) as amongst the best (16.7%). Average mortality amongst these hospitals was in fact higher than the average of all others after 2 years.

McClellan and Staiger (1999) suggest a method of filtering out the noise in annual estimates. They have at their disposal 10 years of data at patient level. Using their ‘filtered’ estimates they find that 52% of hospitals ranked in the best group were still ranked in the top decile two years later, and less than one percent were ranked in the bottom decile. Clearly, our data lie somewhere between the US unadjusted data and the filtered data. This may be due to the fact that the hospitals in our data set are on average larger than those in the USA. The mean annual number of admissions for AMI in our data set is 380, while in the US sample used in McClellan and Staiger the average hospital admits between 50-60 AMI patients per year.

The method we use to reduce the noise inherent in our annual death rate measures is in similar spirit to the shrinkage technique proposed originally by Stein (1955). We obtain a ‘shrunk’ estimate for hospital j in year t by calculating a weighted average of the hospitals own observed death rate in year t (M_{jt}) and the mean of the other hospitals in the sample in year t (M_t). The shrunk death rate estimator can be expressed as follows:

$$\widehat{M}_{jt} = M_{jt}S_j + M_t(1 - S_j) \quad (2)$$

The shrinkage weight for hospital j (S_j) reflects the level of reliability in hospital j ’s point estimate. It is equal to $\sigma^b/(\sigma_j^w + \sigma^b)$, where σ^b is the between group (hospital) variance

and σ_j^w is the within group (hospital) variance. The less noisy the death rate series for a given hospital the lower the proportion of total variance that is within hospital variance and thus the larger is the shrinkage weight for that hospital. The larger the shrinkage weight the closer is the estimate to the hospitals observed death rate. When the within hospital variance is relatively high (e.g. when the hospital admits few patients) and when then there is less variation in death rates across hospitals the shrinkage weight for hospital j will be close to zero. The smaller this coefficient the more weight is given to the mean mortality rate across hospitals – and hence the greater the “shrinkage” towards the overall mean (an estimate in which there is more confidence).

(b) Measures of competition

Our measures of competition are geographically based since treatment for AMI requires the physical presence of the patient at the hospital. These are calculated only once for each hospital, as there is relatively little change in the number of hospitals or the population of an area in the nine-year window. To derive these requires a definition of each hospital’s ‘catchment’ area. In general it is argued that administrative boundaries do not measure catchment areas well (e.g. Kessler and McClellan, 1998), and the obvious administrative area in the UK case, the health authority, is also likely to be a poor candidate, especially in more competitive areas. The reforms were introduced in part because health authority boundaries were not co-terminous with patient flows, leading to cross-boundary flows that were not easily remunerated in the pre-reform NHS. Instead, we use a definition of catchment area that reflects patient costs. Any measure that is based on actual hospital choices may produce biased estimators: unobservable hospital heterogeneity in hospital quality may affect individual choice and may also affect the mortality of the hospitals. For this reason, the measures used in our analysis are based on potential, rather than actual, patient travel times to each hospital.

In contrast with data used in recent US analyses, we do not have access to individual patient addresses. Instead, we assume that individuals are potential patients of any trust that they are close to. To be specific, we draw a boundary around each trust that defines the area within 30 minutes drive from the trust. Clearly, the choice of 30 minutes is

arbitrary. This boundary delineates the ‘service area’ or catchment area of the trust. The details of the construction of this are as follows. We extracted a postcode for each Trust from NHS Yearbooks, and then converted this to a map grid reference using *Postzon* software. This allows us to locate each trust on an electronic map; we then superimpose on that the road network¹¹. Using assumed speeds for three different road types, we can locate a set of points exactly 30 minutes drive time away. Joining these up gives us a catchment area for each hospital. Finally, we superimpose these with the small electoral area boundaries (wards). These are 1991 census wards, of which there are approximately 8000, compared to some 250 trusts. We tag a ward as belonging to the service area of a particular trust if any portion of the ward falls within the 30-minute zone.

The simplest measure of competition is the number of trusts located in the catchment area of hospital j :

$$C_j^0 = T_j$$

This measures the number of potential competitors that j faces, but doesn’t take into account the population to be served by the hospital. The smaller this population for a given number of trusts, the more spare capacity and so the larger the potential amount of competition. To allow for this, we normalise the number of trusts in an area by the population of the area (P_j)

$$C_j^1 = T_j / P_j .$$

The higher this is, the more competitive the environment.

Our third measure of competition measures the extent to which the population of a hospital’s catchment area can choose between different hospitals. First, we determine the population of the wards that fall into each hospital’s catchment area and the number of trusts each ward population has within a 30-minute radius. Then for each trust j we can calculate the share of the total population in all the wards it serves that have a choice between different numbers of hospitals. That is, for each particular hospital we calculate the proportion of its catchment area population that have access to only that hospital, or

¹¹ Using *Arcview* software.

that can access only 2 hospitals etc. This yields a distribution function, denoted C_j^2 , which we can cut in a number of different ways in our empirical analysis. Note that, unlike measure C_j^1 , this second measure is independent of the size of the population in the catchment area.

The measures are obviously related, but are by no means identical. Fig. 1 presents histograms of the distribution of the three measures of competition over hospitals in the sample. Fig. 1(a) presents measure C^0 , Fig. 1(b) presents C^1 , and Figs. 1(c)-(e) present three cuts of C^2 . The first cut is the proportion of the hospital's catchment area population that can reach at least three hospitals. The second is the proportion that can reach at least 6 hospitals and the third is the proportion that can reach at least 11 hospitals.

The measures show quite a range in competitiveness of hospital market. The histogram of C^0 shows the number of hospitals in each hospital's catchment area. There is a relatively large proportion of hospitals that have fewer than 11 competitors in their service area, while a small number of trusts have lots of competitors, with the largest number being 46. The distribution of C^1 shows a similar pattern to C^0 , but also shows that the effect of standardising the number of competitors in the catchment area by the population of the areas is to shift more weight to the bottom end of the distribution. Fig. 1(c) illustrates that travel times are such that lack of potential choice is relatively rare: for the vast majority of hospitals, the proportion of their service area population that can reach 3 or more hospitals (the first cut of C^2) is close to 1. This distribution is also slightly bimodal. Fig. 1(d) shows the distribution of the second cut of C^2 . This is clearly bimodal: there is a large group of hospitals that have a very high proportion of their service area population able to reach at least 6 trusts whilst there is also a fairly large group that have a very low proportion. Fig. 1(e) shows a very similar distribution for the third cut of C^2 . It is even more bimodal, and has more weight in the lower tail of the distribution. The proportion of a hospital's catchment area population that can reach 11 or more hospitals is generally either close to zero or close to 1.

In table 2 we categorise these competition measures into 3 quantiles and present the correlations between them. There is a relatively high correlation between all the measures with the exception of C^1 . The effect of the normalisation of C^1 by the service area

population is that there are some areas that have both a low number of hospitals and a low population and therefore fall into the upper two thirds of the distribution of C^1 . This reduces the correlation between this and the other measures of competition.

(c) Controls

We exploit the panel nature of our data and estimate fixed effects models. Therefore several of the controls that we would want in a cross sectional analysis get absorbed into the fixed effect. Our time-varying controls are controls for case-mix (we do not have data on patient co-morbidity so use the distribution of AMI admissions by age and by gender) and controls for size/throughput (measured by the number of total admissions, and the number of emergency AMI admissions). Higher volumes of patients have been shown to be associated with better success rates. To compare our work to our previous cross-sectional analyses (Propper *et al* 2002) we can examine the relationship between the estimated fixed effects and observed, fixed, characteristics of the hospital and its catchment area. The fixed characteristics we measure include dummies for whether the Trust is a teaching hospital, or a heart specialist, or is in London, region dummies, and proxies for population health of the catchment area. Teaching hospitals are often thought to have better facilities but also to attract harder cases. The London dummy is to ensure that any special features of hospitals in the capital do not drive our results. The definition of region is the geographically based administrative region of the NHS.¹² As controls for the severity of the potential population of the hospital we use area (1991 Census ward) characteristics that might affect the general level of health of the potential patients of the trust. For each ward, we have all cause mortality and AMI mortality (both split by age and gender), and the proportion of the population with long-term limiting illness. We have demographic data on the age and gender structure of the population. We also have data on unemployment and inactivity rates (by gender) and measures of wealth or deprivation such as proportion of homes owner-occupied, or proportion of homes without indoor bathrooms. These measures of deprivation are quite collinear, and in our analyses

¹² These are not fully coterminous with, but overlap considerably with, other geographically-based definitions of English regions.

we use only a subset of these.¹³

Table A1 provides details of the dependent variable, the measures of competition and the controls. Our data set contains 252 hospitals: this is the population of all English hospitals that provide any acute service. Where a trust admits less than 10 AMI cases in any one year we exclude this datapoint from the analysis. We do this as using such small denominators in the calculation of the death rate means that very few deaths can create a high overall rate. After exclusions because of missing controls and small admissions the sample size is 226 hospitals. Details of all data sources are provided in table A2.

5. Results

(a) The effect of competition

Figure 2 presents the aggregate AMI death rate over the 8 years of the sample. This shows a clear downward trend in death rates in our data. This downward trend is evident in the data for a number of OECD countries and has been attributed to the adoption of new technology in the treatment of AMI (McClellan & Kessler, 2001). The trend in figure 2 is not dissimilar to the trend for Scotland during the 1990s.¹⁴

Figure 3 splits the hospitals in the sample on the basis of three quantiles of competition measure C_1 . Those hospitals in the bottom third of this distribution face little/no competition throughout the whole of the period 1991-99 (for example, 18% are monopolies) while the rest faced some. The figure plots the average death rate by each quantile for 1991-1999. The results show a more or less continuous decline in death rates for hospitals in the least competitive markets. Death rates for those hospitals in the more competitive markets do not fall much up to 1995 and then fall more sharply from then onwards, with a blip in 1998¹⁵. The rates for the two higher competition groups are quite

¹³ There are several studies of England and the UK which show strong relationships between measures of mortality and deprivation at a local level (e.g. Eames et al, 1993, Ben-Schlomo et al, 1996, Drever and Whitehead, 1995).

¹⁴ See McGuire and Windmeijer (2002).

¹⁵ This blip in 1998 remains in all of the results reported below, and may be due in part to an unusual cause. Carroll et al (2002) show that the World Cup soccer match between England and Argentina in June 1998 resulted in a 25% increase in admissions for AMI compared to neighbouring days. Whilst this study did not

similar. So these raw data show first a divergence between death rates of hospitals facing little/no competition and those facing some (those in the top two thirds of the distribution), then a convergence from 1996. This pattern in the raw data corresponds closely to the policy introduction of competition, its promotion up to the mid 1990s and its reduction in importance thereafter.

Table 3 presents estimates of the difference in death rates between non-competitive and competitive hospitals. Competition is defined in three ways: as dummy variables based on measure C^1 , based on the total number of hospitals in a service area, and based on the measure C^2 . In columns 1 and 2 hospitals are classified as facing competition if they are in the top two thirds of C^1 and as facing no competition otherwise. Column 1 uses all hospitals, column 2 omits those hospitals, which have no competitors in their catchment area but have small populations and so fall into the top 66 percent of competition measure C^1 . In column three all hospitals which have at least one other hospital in their catchment area are classified as facing competition. Columns 4-6 are based on competition measure C^2 , with the number of hospitals classified as facing competition falling from column 4 to 6. In column 4 hospitals for which 100 percent of their catchment areas population can reach 3 or more hospitals are classified as facing competition. In column 5 hospitals for which 100 percent of their catchment areas population can reach 6 or more hospitals are classified as facing competition. In column 6 hospitals for which 100 percent of their catchment areas population can reach 11 or more hospitals are classified as facing competition. The proportion of hospitals classified as facing competition is 44 percent of the sample in column 4, 21 percent in column 5 and 7 percent in column 6.

Equation (1) is estimated using these different definitions of competition. The impact of competition is identified from the interaction of the year dummies with the competition dummy. The omitted year is 1991, the year of the introduction of the competition policy. Our prior is an increase in the impact of competition upto the mid-1990s and a fall thereafter. We initially estimated (1) using fully flexible time dummies. Tests on those

examine AMI death rates, a related Dutch study did find increased AMI mortality around Netherlands-France soccer match in 1996.

dummies indicated that we could not reject a simple linear trend; therefore we impose that for the results presented here.

The results, with the single exception of column (4), support this prior. The coefficients on the interactions of year dummies with competition rise from 1992 to plateau in 1995 and 1996, then fall in 1997, rise in most of the columns in 1998 (see footnote 15) and then fall in 1999. They are generally not significantly different from zero in the early one or two years of the operation of the competition policy, or in 1997 and 1999, when the policy was beginning to be reversed, but are well defined for the mid-1990s and sometimes for 1998. A clear time trend is present in all columns and is very similar across all definitions of competition.

The estimates also show a clear pattern across the different measures of competition/no competition. The estimates of columns (1), (2) and (5) are broadly the same. The estimates of column (3) are smaller. In this column, no-competition is defined as the presence of only one seller in a market, whereas the definitions used in the other columns include hospitals with more competitors in the group defined as facing no competition. It may be the case that monopoly itself is associated with higher death rates. In contrast, the estimates of column (6) are approximately twice the size of those in columns (1), (2) and (5). In this column, we define competition as existing only if patients can reach many hospitals; i.e. there are many potential sellers in the market. Clearly, the effect of this high competition on death rates is large.

The exception to these results, column (4), is probably due to the definition of competition. Having a catchment area in which all the population can reach 3 or more trusts within 30 minutes does not appear to distinguish between the competitive and the non-competitive: the definition splits the sample into two more or less equal size groups and so does not allow us to identify either monopolies or those hospitals where a great deal of competition is possible (policy permitting).

Figure 4 plots the coefficients on the time*competition interactions and their standard errors from all the estimates in Table 3. This shows that the divergence in death rates between hospitals facing some- and no-competition reaches a plateau in the mid 1990s, then falls, rises in 1998 and then falls in 1999. With the exception of the rise in 1998 the

pattern supports our hypothesis that the impact of competition, where it could operate for geographic reasons, would increase and then operate more weakly after the election of the Labour government in 1997.

The pattern in the competition*time coefficients using the fully flexible time dummies was the same as that reported in Table 3. The coefficients were very similar in size, but were obviously estimated with less precision (the results are available from the authors).

The fixed characteristics of hospitals that are associated with high death rates can be examined by regressing the fixed effects from the estimates in Table 3 (the μ_i in equation (1)) against fixed characteristics of the hospitals, including their catchment areas. These results (not presented here)¹⁶ show that hospitals with higher numbers of beds and which are heart specialists have lower death rates, that there are no differences between teaching and non-teaching hospitals, that there are regional differences in the hospital fixed effects and there is some indication that hospitals located in areas of higher social deprivation have lower death rates. These differences are the same as those found in the cross-sectional analyses of AMI death rates presented in Propper et al (2002).

(b) The impact of case mix

The results in Table 3 control for case mix differences which are fixed over time, but do not control for changes in case mix. If case-mix changes as a response to competition, the differences in death rates might be due in part to differences in patient type and our finding that death rates are higher in more competitive areas may therefore be the result of hospitals which are in located in low competition markets receiving fewer more ill patients. While this may occur for elective patients, it seems less likely to occur in the case of emergency AMI admissions. Hospitals that face few competitors would seem to be less, rather than more, able to refuse patients. In our sample, hospitals that have higher admissions for AMI are more likely to be low competition, suggesting that this, in

¹⁶ Results available from the authors on request.

fact, is the case so perhaps case mix is not a major issue¹⁷. However, while risk-adjusted death rates are not yet published for the UK, to have some control for case mix, the model was re-estimated including controls for the proportion of patients admitted each year in 36 age-gender groups.¹⁸ Inclusion of these controls slightly increased the standard errors on some of the competition*time interactions, but the controls themselves were not statistically significant.

These controls are admittedly somewhat crude. While we cannot make more detailed adjustment, one test of robustness of the results is to estimate the model on one particular age group only. Table 4 presents the estimates of model (1) for individuals aged 50-69, males and females separately. These two groups account for a high proportion of all AMI admissions: 29% (males) and 11% (females) of total AMI admissions. The measure of competition used is that from column 2 of table 3. The table shows that the results for males are very similar to the overall results: competition appears to raise death rates and there is a significant downward time trend. Given the importance of this group to total AMI admissions, this is perhaps not surprising. The results for female are rather different: while the downward time trend exists there appears to be no impact of competition.

(c) The effect of size

Table 3 includes a control for activity, total hospital admissions. This is weakly associated with lower death rates, but the coefficient is not well defined. We found no impact of AMI activity or of hospital size (number of beds). This contrasts with a literature that suggests practice makes perfect in medical care, but is a finding that is similar to that found in the earlier analyses of English data in Propper et al (2002).¹⁹ However, it is possible that hospitals with different levels of activity or size respond differently to competition. To explore this, we split the sample on the basis of average

¹⁷ The mean number of AMI admissions for the 'no competition' group is 453, whilst the mean for all others is 342.

¹⁸ Male and female AMI admissions are broken down into 5-year age bands (age 0-4 through to age 80-84, with an additional band for the 85 plus age group)

¹⁹ Given our estimates use panel data, average size/activity is differenced out, and we might not expect much of an impact from year-on-year fluctuations in activity.

bed size (a measure of size and to some extent also activity), of average AMI admissions and of average total admissions²⁰. The measure of competition used is that of column 2 of table 3. The results, in table 5, show that, while not necessarily well defined, the impact of competition on death rates appears to be less in hospitals with more activity. There is also some indication that the general fall in death rates is lower in smaller hospitals: for all measures of size the coefficient on time is smaller in magnitude for the smaller hospitals, though the coefficients are not statistically different. The final column of table 5 uses the available data to investigate whether the impact of competition differed across hospitals facing differential operating pressures. As a measure of such pressure we use the ratio of total admissions to total number of doctors in a hospital. Hospitals with a high ratio might be viewed as being under greater pressure. Interestingly, and perhaps contrary to expectations, the results indicate that it is the group of hospitals who are under less pressure who have a stronger association of higher death rates with competition.

(d) Other possible explanations

Our results show that the coefficients on time*competition dummies follows the rise and demise of competition due to changes in competition policy. However, there may be other variables that follow the same pattern and so potentially account for our findings. One potential suspect is the level of resources available to buyers of health care.

The NHS is a state-funded system, and budgets for hospital care are allocated according to a needs-based resource allocation formula. From 1991 to 1995 resources were allocated by central government to Regional Health Authorities (RHAs) on the basis of the population within their geographic area. RHAs had autonomy over how to allocate their money down to the buyers of health care, the DHAs. From 1995, after the abolition of the regional tier, the government allocated, under the same principle, directly to DHAs. There were changes in the allocation formula in both 1991 and 1995. From 1976 to 1990 the government distributed the hospital budget to regions according to an allocation

²⁰ Bed size is the number of average available hospital beds in 1996, whilst average AMI admissions and

(known as RAWP) based on population, adjusted for variations in age structure, health needs and costs. In 1991, the formula was changed²¹. The main change was to replace all-age standardised mortality rates (SMRs) with SMRs for only the under 75s, along with a reduction of the weight given to SMRs in the formula from 1.0 to 0.5. Implementation of this change would shift resources away from RHAs with high SMRs and higher SMRs for older people, and so potentially (depending on RHA allocation policy) to shift resources between DHAs in the same way. In April 1995 the most significant change was the replacement of SMR as the sole proxy for morbidity, and therefore need (over and above age), with two separate needs indices for the acute and psychiatric sectors²². Implementation of this change would shift allocations to areas with higher need.

Peacock and Smith (1995) isolated the impact of these changes in the definition of need by calculating the per capita allocations if resources had been allocated directly to DHAs based on the square root of the under-75 SMR and compared these with the per capita allocations to HAs if resources were allocated according to the 1995 formula. We use these need indices to identify correlation between the level of competition and the level of need in 91 and in 95. We find that, at both points, the needs index for health authorities located in competitive areas is, on average, significantly higher than for health authorities located in non-competitive areas. We also examined the difference between the 95 needs index and the 91 needs index for each health authority. If the 1995 formula measures need more accurately than the previous formula then this difference is a measure of the extent to which the health authority was under-resourced (under the assumption that RHA's allocated money according to the formula). We find that health authorities located in competitive areas would be, on average, the gainers from the change in the formula in 1995. So, if health authorities in competitive areas were not

average total admissions are defined as the mean number across years 1991-1999.

²¹ Assessment of need was based upon a small area regression analysis of the determinants of variations in inpatient utilisation.

²² The needs index for the acute sector included those variables found to be most heavily correlated with utilisation of acute services: mortality rates within a given area, long-standing illness, the proportion of the elderly who were homebound, single-parent families, and unemployment.

receiving enough resources for the need of their population during 91-95, with this situation being remedied thereafter, this could explain higher in-hospital AMI death rates in these areas in the early period.

However, in practice, allocations to RHAs and DHAs were not based fully on the resource allocation formula. The formulae were used to obtain target allocations only. With respect to the 1991 formula, government policy was to move each RHA's actual allocation towards its target over time. RHAs were responsible for allocation to DHAs, and were supposed to move DHAs to target. The same gap between target and actual allocations applied post-1995 when funds were allocated directly to health authorities. Movements to target were very slow and so almost all actual DHA allocations were different to the target allocation prescribed by the formula for the period 1995-1999.

Given these changes we need to control for hospital resources. One measure is total hospital income from contracts with all buyers and this is known for the period 1991-1999. However, this measure is potentially endogenous. One interpretation of a negative relationship between income per patient and the death rate is that higher hospital income allows for better quality of care. But the line of causation might be just the reverse. It could be that good hospitals with low death rates get more contracts and thus generate more income per patient. In this case the coefficient on the income variable would be upwardly biased. This endogeneity problem is likely to be less severe in the case of emergency AMI than in other specialties. Accident and emergency services were covered by block contracts negotiated annually rather than on a cost per case basis. Hospitals who excelled in terms of their quality of care for AMI patients would not be rewarded with more money via additional contracts. In addition, AMI patients make up only around 1 percent of total admissions and so AMI cases contribute little to overall level of hospital resources.

Nevertheless, we wish to control for this potential endogeneity. Given the structure of the NHS internal market, a good instrument for hospital income is the DHA allocation. Unfortunately, there is no data on *actual* DHA allocations pre-1996 as money was allocated to RHAs. We therefore use RHA allocations per capita upto 1995 and DHAs allocations aggregated across DHAs to regions and divided by total population in the

region post-1995. This variable has large spikes, common to all regions, first when the formula changed in 1995 and then again in 1999 after the Labour administration massively increased resources for the health service²³. To remove the impact of these spikes we replace the regional allocations with the residuals from a regression of regional allocations against time dummies. This removes the common spikes without altering any patterns in the interregional changes in allocations across time.

We re-run our preferred model with each of these two measures of resources as an additional control. The results are presented in table 6 where, for the purposes of comparison, we also give the relevant results without these controls. (As there is some missing data for the two income series there are 2 columns of comparison results.) Results for hospital income per case is presented in column 1 and for regional resource allocation in column 3. It is clear from the table that our results are robust to inclusion of these controls. Resources per head do have the expected sign, but neither measure is well estimated and the coefficients on the competition*time dummies are unchanged after controlling for resources.

To further investigate the impact of changes in needs we re-estimated the model including under age 75 SMRs for men and women at health authority level as an additional control. The results are given in the last 2 columns of table 6. The coefficient on need has the expected sign and is well defined but again the pattern of coefficients on the competition measures is unchanged.

In conclusion, on the basis of these analyses we conclude that the patterns in quality that we observe are not due to changes in either need or in the amount of resources allocated to hospitals.

6. Conclusions

The introduction of payer-driven competition has been one of the primary forms of health care reform advocated in the last two decades. It was introduced in the UK in 1991, on

²³ Available from the authors on request.

the basis of relatively little evidence on the impact of such competition on either costs or quality. The emerging evidence from other health care systems suggests a mixed impact of competition on quality and the only study to date for the UK, which uses cross sectional data, suggests a small negative effect. The present paper uses data on a panel of all acute hospitals in the English NHS from 1991 to 1999. Use of panel data allows us to control for observed and unobserved heterogeneity between hospitals, which is important as hospitals differ in the quality of their staffing, plant and case-mix in ways that are difficult to capture in observed data. Competition in this market is geographically based, and in any one market there is relatively little entry and exit over the period. However, we exploit important changes in policy to identify the impact of competition. Competition was introduced in 1991, and was then encouraged by the government upto the middle 1990s. In 1997 the incoming Labour administration changed this policy and actively encouraged co-operation rather than competition. These policy changes meant that in 1991, regardless of the configuration of the local market, no competition was possible. Thereafter, competition was possible, but only in local markets in which there were sufficient numbers of suppliers. Post 1997, although competition was possible, it was actively discouraged. Hence any impact of competition on quality should begin in 1992, increase upto the mid-1990s and tail off thereafter.

Using this identification strategy, we use data on hospital death rates from acute myocardial infarction (AMI) within 30 days of admission to hospital as a measure of quality of care. This measure has been widely used in previous studies. We use geographical information to identify a hospital's catchment area, defined in terms of travel times for potential patients. This information allows us to calculate several geographically based measures of competition, which are all based on potential, rather than actual, patient travel. This allows us to overcome criticisms of earlier studies which used measured based on either actual patient flows or administrative boundaries.

We find the impact of competition is to reduce quality. Hospitals located in more competitive areas have higher death rates during the period. The difference between those hospitals subject to competition and those not increased from 1992 to the mid-1990s and then fell (except for an unexplained blip in 1998). The estimated effect of competition is robust to different measures of competition and hospital volume. The point estimates for

1995 (the date at which competition was at its height) are of the order of a third of a standard deviation of the mean death rate for the whole sample. But this figure somewhat masks the full impact of competition. Death rates were higher in competitive areas in most years between 1992 and 1999. Cumulated over the entire period, the impact of competition in raising death rates more than matched the fall in death rates due to technological innovation. In other words, the negative impact of competition in the more competitive areas more than offsets the positive impact of technological change.

However, our results do not mean that the introduction of competition had no benefits. Under the pricing regulations in force in the UK internal market, a fall in quality should be matched by a fall in costs and research has shown that competition in the UK health care market has been associated with lower costs and prices. And we have not found that all quality has fallen: our results show that the quality of one service, treatment for AMI, has fallen where competitive forces are high. While AMI death rates are widely used as a measure of hospital quality, hospitals are multi-product firms. AMI is part of accident and emergency services. These services need to be provided on a local basis. Given this, it is possible that hospitals in the UK competed by simultaneously lowering quality for services for which demand elasticity was low whilst raising quality where demand elasticity was higher. If this was the case, then our finding that competition is associated with lower quality for AMI is not necessarily incompatible with competition raising overall quality. There are no published data with which to investigate this hypothesis so this remains to be investigated in further research.

Acknowledgements

We are grateful to the MRC funded Health Services Research collaboration for access to the data on AMI death rates, and to Davidson Ho for all his help in providing the data. We are grateful to the Leverhulme Trust for funding. All errors are our responsibility.

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Data Appendix

Table A1: Variable summary

Variable name	Variable Details	Mean (s.e)	Median	Min	Max
Shrunken AMI Death Rate	Weighted AMI emergency death rate. Weights are # emergency admissions. Source: Table A2	0.212 (0.064)	0.207	0.026	1
Shrunken FNF Death Rate	Weighted FNF emergency death rate. Weights are # emergency admissions. Source: Table A1	0.076 (0.028)	0.073	0	0.185
Competition Measure 1	(Number of trusts in catchment area/population of catchment area) x 100,000	0.538	0.519	0.240	1.724
Competition Measure 2	Percentage of population in trust catchment area who can reach 3 or more trusts	0.815 (0.331)	0.997	0	1
	Percentage of population in trust catchment area who can reach 6 or more trusts	0.640 (0.405)	0.877	0	1
	Percentage of population in trust catchment area who can reach 11 or more trusts	0.459 (0.418)	0.445	0	1
% male residents with long-term limiting illness		11.928 (2.137)	11.756	7.838	17.021
% households owner occupied		67.258 (6.370)	67.752	53.861	79.038
% economically active males aged 16+ unemployed in catchment area		11.072 (2.885)	11.182	5.214	18.359
Hospital is heart specialist	Hospital coded as heart specialist in 1996/7.	0.080 (0.271)	0	0	1
Teaching hospital	Hospital coded as teaching hospital in 1996/7.	0.119 (0.325)	0	0	1
London hospital	Hospital located in London.	0.124 (0.330)	0	0	1
Total hospital admissions		42618.67 (211146.99)	39520	50	130986
Total AMI emergency admissions		407.972 (213.354)	380	1	1357
total admissions/no. of doctors		210.364 (89.429)	206.853	23.139	1223.533
Total beds in hospital (1996)		651.938 (288.34)	625	74	1564

Table A2: Data Sources

Variable	Year	Source	Level provided
AMI deaths & cases Standardised AMI death rates Total admissions	91/92 - 99/00	HES database	NHS Trust
Speciality and teaching dummies		Chartered Institute of Public Finance and accounting (CIPFA)	NHS Trust
Hospital beds	1996/7	Department of Health	NHS Trust
Region	1996/7	Hospital Year Book	NHS Trust
Deprivation measures Population Measures	1991	1991 Census of Population	Electoral Ward (Aggregated to trust level using Arcview)

Detailed technical Annex of data set construction also available from authors

Figure 1: Histograms of competition measures

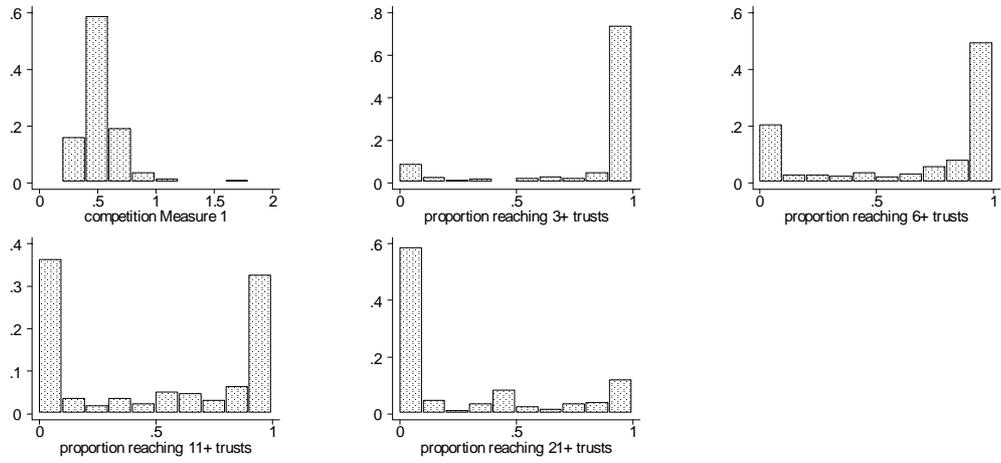


Figure 2: Time trend in AMI death rates 1991-1995

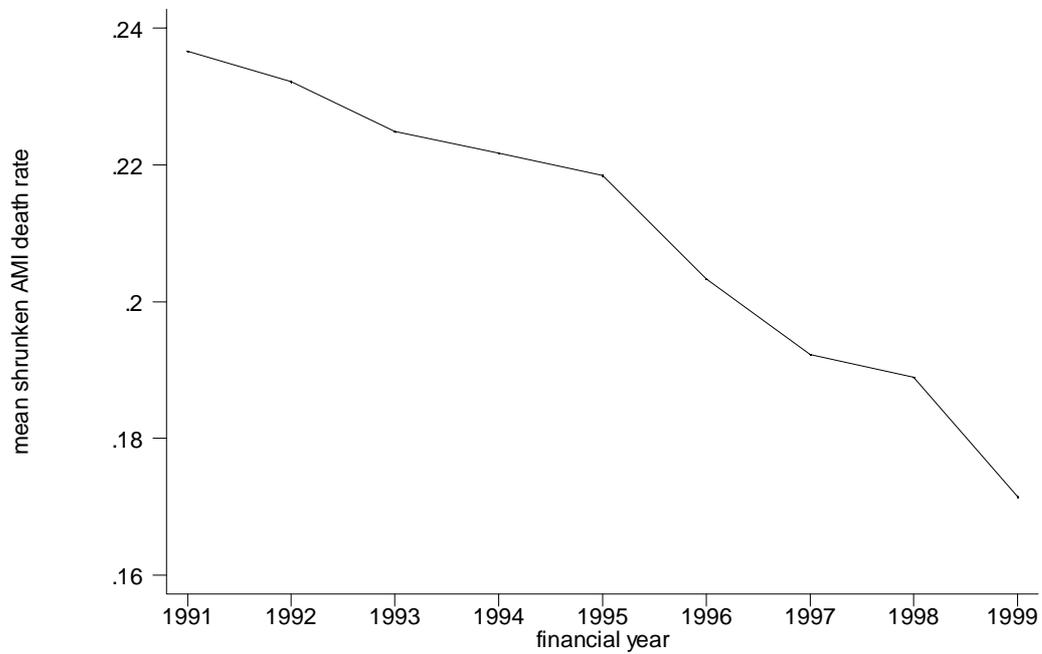


Figure 3: AMI death rates by three quantiles of competition measure C1

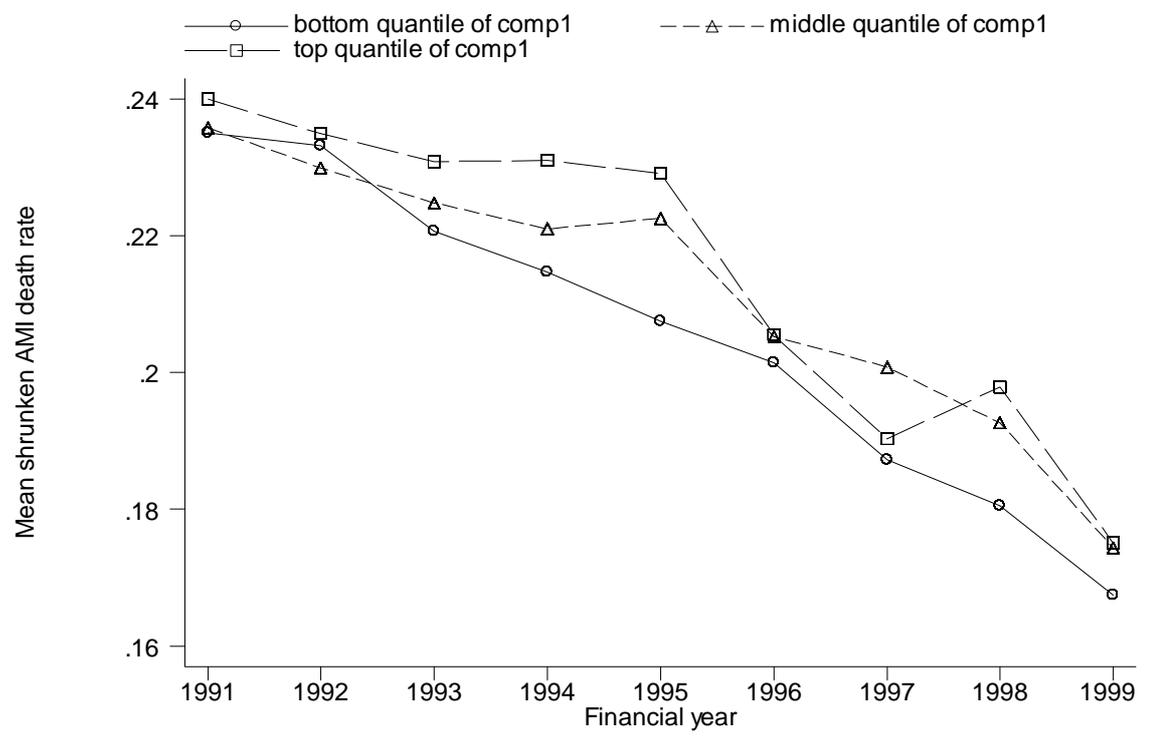


Figure 4: Coefficient estimates and 95% confidence intervals for competition*time interactions from Table 3.

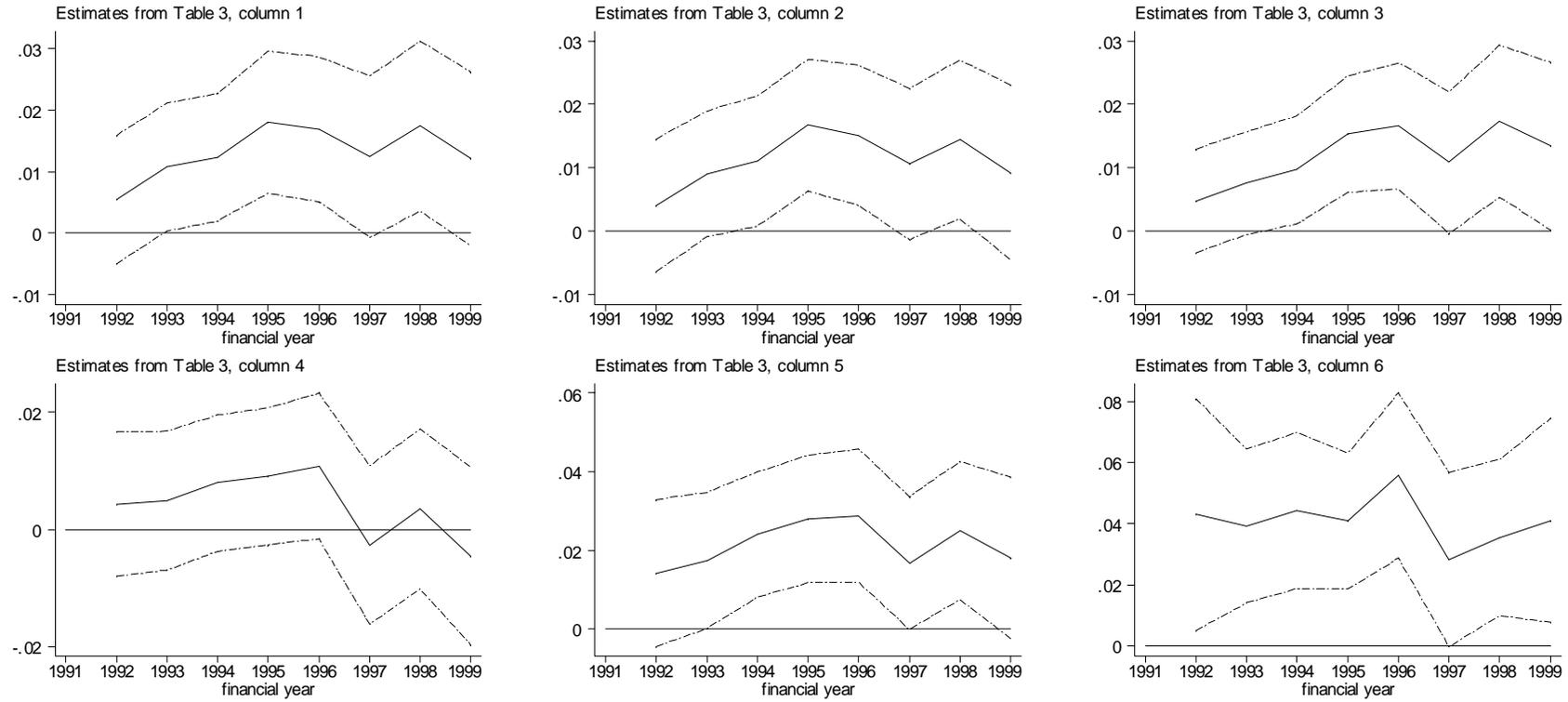


Table 1: Comparisons of hospital rankings: 1991, 1993 and 1995 and 1997.
 Outcome measure: Raw AMI emergency death rates 50+

	Ranked in best 10% (lowest mortality rate) in 1991
Of the hospitals ranked in the best 10% in 1991:	
1993	
What percent were still ranked in the best 10%? (lowest mortality rates)	45%
What percent were ranked in the worst 10%? (highest mortality rates)	5%
Average difference in mortality rate from all other hospitals (standard error of estimate)	0.0734** (0.0176)
1995	
What percent were still ranked in the best 10%? (lowest mortality rates)	33.33%
What percent were ranked in the worst 10%? (highest mortality rates)	14.29%
Average difference in mortality rate from all other hospitals (standard error of estimate)	0.0425 (0.0271)
1997	
What percent were still ranked in the best 10%? (lowest mortality rates)	13.64%
What percent were ranked in the worst 10%? (highest mortality rates)	4.5%
Average difference in mortality rate from all other hospitals (standard error of estimate)	0.0421~ (0.0238)

*significant at 5%, **significant at 1%

Table 2: Correlation between competition measures

	comp0	comp1	prop3p	prop6p	prop11p
comp0	1.0000				
comp1	0.3214*	1.0000			
prop3p	0.7245*	0.1000	1.0000		
prop6p	0.8537*	0.2515*	0.7625*	1.0000	
prop11p	0.8186*	0.2455*	0.6590*	0.8563*	1.0000

* indicates $P \leq 0.05$

Table 3: Panel estimates of the impact of competition

	Competition measure C1		No. of trusts in service area (3)	Competition measure C2		
	(1)	(2)		(4)	(5)	(6)
	top 2 quantiles of c1, all sample	top 2 quantiles of c1, dropping monopolies with small population	monopoly trusts versus all others	100% of service area pop can reach 3 or more trusts	100% of service area pop can reach 6 or more trusts	100% of service area pop can reach 11 or more trusts
Time	-0.0078** (0.0007)	-0.0076** (0.0007)	-0.0085** (0.0008)	-0.0067** (0.0006)	-0.0074** (0.0005)	-0.0071** (0.0005)
comp*92	0.0020 (0.0050)	0.0096~ (0.0056)	0.0048 (0.0042)	0.0043 (0.0063)	0.0142 (0.0095)	0.0430* (0.0194)
comp*93	0.0069 (0.0048)	0.0152** (0.0056)	0.0076~ (0.0041)	0.0049 (0.0060)	0.0175* (0.0089)	0.0392** (0.0128)
comp*94	0.0083~ (0.0050)	0.0175** (0.0055)	0.0097* (0.0044)	0.0079 (0.0059)	0.0240** (0.0081)	0.0443** (0.0131)
comp*95	0.0135** (0.0050)	0.0239** (0.0062)	0.0153** (0.0047)	0.0090 (0.0060)	0.0280** (0.0083)	0.0409** (0.0114)
comp*96	0.0128* (0.0053)	0.0219** (0.0064)	0.0166** (0.0051)	0.0108~ (0.0064)	0.0288** (0.0087)	0.0558** (0.0138)
comp*97	0.0083 (0.0058)	0.0175* (0.0070)	0.0108~ (0.0057)	-0.0027 (0.0069)	0.0168~ (0.0086)	0.0283~ (0.0146)
comp*98	0.0121* (0.0060)	0.0229** (0.0074)	0.0173** (0.0061)	0.0035 (0.0070)	0.0250** (0.0090)	0.0355** (0.0131)
comp*99	0.0079 (0.0066)	0.0166* (0.0075)	0.0134* (0.0068)	-0.0045 (0.0077)	0.0181~ (0.0105)	0.0410* (0.0171)
total adms	-2.79e-07 (2.44e-07)	-7.34e-07** (2.32e-07)	-3.42e-07 (2.41e-07)	-3.62e-07 (2.42e-07)	-2.77e-07 (2.42e-07)	-2.85e-07 (2.40e-07)
Constant	0.4600** (0.0266)	0.3032** (0.0124)	0.4555** (0.0277)	1.0231** (0.0057)	0.4584** (0.0273)	0.4571** (0.0278)
Observations	1847	1710	1847	1847	1847	1847
No. of hosps	226	210	226	226	226	226
R-squared	0.75	0.70	0.75	0.75	0.75	0.75

Robust standard errors in parentheses

~ significant at 10%; * significant at 5%; ** significant at 1%

Table 4: Panel estimates of AMI death rates: robustness checks for case-mix

	AMI death rate males 50-69	AMI death rate females 50-69
time	-0.0058** (0.0002)	-0.0068** (0.0002)
comp*92	-0.0018 (0.0016)	0.0070** (0.0017)
comp*93	0.0008 (0.0017)	-0.0015 (0.0017)
comp*94	0.0058** (0.0017)	-0.0025 (0.0018)
comp*95	0.0023 (0.0019)	0.0049** (0.0018)
comp*96	0.0052** (0.0019)	0.0018 (0.0020)
comp*97	0.0030 (0.0020)	-0.0011 (0.0021)
comp*98	0.0040~ (0.0021)	0.0015 (0.0022)
comp*99	0.0010 (0.0023)	-0.0018 (0.0024)
total admissions	5.50e-08 (6.43e-08)	0.0000 (0.0000)
Constant	0.1168** (0.0047)	0.1652** (0.0074)
Observations	1611	1591
No. of hospitals	193	193
R-squared	0.68	0.74

Robust standard errors in parentheses

~ significant at 10%; * significant at 5%; ** significant at 1%

Table 5: Panel estimates of death rates: examination of the impact of size.

	(1) Below median AMI spells	(2) Above median AMI spells	(3) Below median total spells	(4) Above median total spells	(5) Below median beds (1996)	(6) Above median beds (1996)	(7) Below median (total adms/no. doctors)	(8) Above median (total adms/no. doctors)
Time	-0.0056** (0.0012)	-0.0093** (0.0009)	-0.0071** (0.0012)	-0.0083** (0.0008)	-0.0072** (0.0011)	-0.0084** (0.0009)	-0.0073** (0.0010)	-0.0083** (0.0009)
Comp*92	0.0109 (0.0087)	-0.0048 (0.0060)	0.0055 (0.0087)	0.0025 (0.0066)	0.0092 (0.0085)	-0.0013 (0.0066)	0.0093 (0.0077)	-0.0024 (0.0071)
Comp*93	0.0105 (0.0083)	0.0045 (0.0057)	0.0098 (0.0080)	0.0076 (0.0066)	0.0118 (0.0077)	0.0054 (0.0067)	0.0128~ (0.0072)	0.0040 (0.0068)
Comp*94	0.0165~ (0.0088)	0.0006 (0.0057)	0.0103 (0.0089)	0.0110~ (0.0062)	0.0128 (0.0084)	0.0086 (0.0064)	0.0168* (0.0073)	0.0036 (0.0075)
Comp*95	0.0182* (0.0090)	0.0096 (0.0061)	0.0166~ (0.0090)	0.0163* (0.0065)	0.0175* (0.0085)	0.0145* (0.0067)	0.0245** (0.0078)	0.0065 (0.0069)
Comp*96	0.0172~ (0.0098)	0.0068 (0.0064)	0.0187~ (0.0096)	0.0118~ (0.0071)	0.0153~ (0.0091)	0.0133~ (0.0071)	0.0255** (0.0083)	0.0020 (0.0075)
Comp*97	0.0118 (0.0105)	0.0014 (0.0071)	0.0156 (0.0103)	0.0056 (0.0076)	0.0154 (0.0098)	0.0043 (0.0076)	0.0154~ (0.0091)	0.0037 (0.0081)
Comp*98	0.0127 (0.0111)	0.0073 (0.0076)	0.0215~ (0.0112)	0.0092 (0.0078)	0.0208* (0.0105)	0.0072 (0.0080)	0.0213* (0.0094)	0.0047 (0.0089)
Comp*99	0.0073 (0.0123)	0.0011 (0.0086)	0.0176 (0.0124)	0.0045 (0.0086)	0.0111 (0.0117)	0.0056 (0.0089)	0.0156 (0.0106)	-0.0003 (0.0093)
Total admissions	-3.12e-07 (4.10e-07)	2.01e-08 (3.40e-07)	-5.55e-07 (4.76e-07)	-1.35e-07 (3.01e-07)	-3.74e-08 (4.39e-07)	-2.16e-07 (3.14e-07)	-1.46e-07 (3.76e-07)	-2.89e-07 (3.38e-07)
Constant	0.2231** (0.0362)	0.2855** (0.0146)	0.3220** (0.0223)	0.2381** (0.0235)	0.4558** (0.0285)	0.3408** (0.0238)	0.4570** (0.0281)	0.2721** (0.0243)
Observations	720	990	657	1053	720	982	818	892
No. of hospitals	95	115	89	121	94	115	103	107
R-squared	0.80	0.65	0.82	0.60	0.81	0.62	0.77	0.75

Robust standard errors in parentheses

~ significant at 10%; * significant at 5%; ** significant at 1%

Table 6: Panel estimates of death rates: examination of the impact of hospital resources

	With income per FCE	Without income per FCE	With regional allocation	Without regional allocation	With male and female SMR	Without male and female SMR
Time	-0.0086** (0.0006)	-0.0087** (0.0006)	-0.0077** (0.0009)	-0.0078** (0.0007)	-0.0063** (0.0010)	-0.0078** (0.0007)
Comp*92	0.0050 (0.0054)	0.0051 (0.0054)	0.0039 (0.0054)	0.0041 (0.0053)	0.0046 (0.0053)	0.0041 (0.0053)
Comp*93	0.0102* (0.0050)	0.0104* (0.0051)	0.0087~ (0.0053)	0.0090~ (0.0051)	0.0074 (0.0050)	0.0090~ (0.0051)
Comp*94	0.0127* (0.0052)	0.0128* (0.0052)	0.0107~ (0.0055)	0.0111* (0.0052)	0.0117* (0.0053)	0.0111* (0.0052)
Comp*95	0.0188** (0.0053)	0.0190** (0.0052)	0.0169** (0.0053)	0.0167** (0.0053)	0.0156** (0.0053)	0.0167** (0.0053)
Comp*96	0.0179** (0.0055)	0.0180** (0.0055)	0.0147* (0.0060)	0.0151** (0.0056)	0.0140* (0.0056)	0.0151** (0.0056)
Comp*97	0.0135* (0.0059)	0.0136* (0.0059)	0.0102 (0.0065)	0.0106~ (0.0061)	0.0100~ (0.0060)	0.0106~ (0.0061)
Comp*98	0.0172** (0.0062)	0.0173** (0.0062)	0.0140* (0.0069)	0.0145* (0.0064)	0.0140* (0.0064)	0.0145* (0.0064)
Comp*99	0.0132~ (0.0069)	0.0132~ (0.0069)	0.0096 (0.0072)	0.0092 (0.0070)	0.0086 (0.0070)	0.0092 (0.0070)
Total admissions	1.05e-07 (1.72e-07)	1.21e-07 (1.65e-07)	-2.73e-07 (0.0000)	-7.34e-07 (2.32e-07)	-0.2.81e-07 (2.48e-07)	-2.72e-07 (2.54e-07)
Income per head	-0.0005 (0.0018)	-	-	-	-	-
Detrended regional allocation	-	-	-0.0100 (0.0434)	-	-	-
Male SMR < 75	-	-	-	-	0.0002 (0.0003)	-
Female SMR < 75	-	-	-	-	0.0007** (0.0003)	-
Constant	0.4670** (0.0323)	0.4617** (0.0254)	0.4628** (0.0291)	0.4601** (0.0266)	0.1551** (0.0489)	0.4601** (0.0266)
Observations	1683	1683	1710	1710	1710	1710
No. of hospitals	210	210	210	210	210	210
R-squared	0.76	0.76	0.76	0.76	0.76	0.76

Robust standard errors in parentheses. Competition defined as measure 1, excluding monopolies categorise as high competition.

~ significant at 10%; * significant at 5%; **significant at 1%.