## **DISCUSSION PAPER SERIES**

DP12199 (v. 4)

## GOVERNMENT FINANCING OF R&D: A MECHANISM DESIGN APPROACH

Saul Lach, Zvika Neeman and Mark Schankerman

**INDUSTRIAL ORGANIZATION** 



## GOVERNMENT FINANCING OF R&D: A MECHANISM DESIGN APPROACH

Saul Lach, Zvika Neeman and Mark Schankerman

Discussion Paper DP12199
First Published 04 August 2017
This Revision 09 March 2020

Centre for Economic Policy Research 33 Great Sutton Street, London EC1V 0DX, UK Tel: +44 (0)20 7183 8801 www.cepr.org

This Discussion Paper is issued under the auspices of the Centre's research programmes:

Industrial Organization

Any opinions expressed here are those of the author(s) and not those of the Centre for Economic Policy Research. Research disseminated by CEPR may include views on policy, but the Centre itself takes no institutional policy positions.

The Centre for Economic Policy Research was established in 1983 as an educational charity, to promote independent analysis and public discussion of open economies and the relations among them. It is pluralist and non-partisan, bringing economic research to bear on the analysis of medium- and long-run policy questions.

These Discussion Papers often represent preliminary or incomplete work, circulated to encourage discussion and comment. Citation and use of such a paper should take account of its provisional character.

Copyright: Saul Lach, Zvika Neeman and Mark Schankerman

## GOVERNMENT FINANCING OF R&D: A MECHANISM DESIGN APPROACH

#### **Abstract**

We study how to design an optimal government loan program for risky R&D projects with positive externalities. With adverse selection, the optimal government contract involves a high interest rate but nearly zero co-financing by the entrepreneur. This contrasts sharply with observed loan schemes. With adverse selection and moral hazard (two effort levels), the optimal policy consists of a menu of at most two contracts, one with high interest and zero self-financing, and a second with a lower interest plus co-financing. Calibrated simulations assess welfare gains from the optimal policy, observed loan programs, and a direct subsidy to the private venture capital market. The gains vary with the size of the externalities, cost of public funds, and effectiveness of the private VC industry.

JEL Classification: D61, D82, O32, O38

Keywords: mechanism design, Innovation, R&D, start-ups, entrepreneurship, additionality, government finance

Saul Lach - saul.lach@mail.huji.ac.il
The Hebrew University of Jerusalem and CEPR

Zvika Neeman - zvika@post.tau.ac.il Tel Aviv University

Mark Schankerman - m.schankerman@lse.ac.uk *London School of Economics and CEPR* 

#### Acknowledgements

We are grateful for comments from Gidon Azaryev, Alberto Galasso, Konrad Stahl and seminar participants at 2014 Bank of Finland/CEPR conference, Helsinki, Bocconi, Copenhagen Business School, EARIE 2018, IDC Herzeliya, Hebrew University, University of Haifa, Valencia, and Yale. Lach and Neeman gratefully acknowledge financial support from the ISF under grant No. 1508/15, and from the Maurice Falk Institute for Economic Research in Israel.

# Government Financing of R&D: A Mechanism Design Approach<sup>1</sup>

Saul Lach <sup>2</sup> Zvika Neeman <sup>3</sup> Mark Schankerman <sup>4</sup> March 5, 2020

<sup>&</sup>lt;sup>1</sup>We are very grateful to two referees and the Editor for constructive comments and suggestions. We have also benefitted from comments by Gidon Azaryev, Alberto Galasso, Konrad Stahl, participants at 2014 Bank of Finland/CEPR conference, Bocconi, Copenhagen Business School, EARIE 2018, IDC Herzeliya, Hebrew University, University of Haifa, Valencia, and Yale. Lach and Neeman gratefully acknowledge financial support from the ISF under grant No. 1508/15, and from the Maurice Falk Institute for Economic Research in Israel. Schankerman gratefully acknowledges the Sackler Fellowship for research visits to Tel Aviv University.

<sup>&</sup>lt;sup>2</sup>The Hebrew University of Jerusalem and CEPR. E-mail: Saul.Lach@mail.huji.ac.il

<sup>&</sup>lt;sup>3</sup>Tel Aviv University, Email: zvika@tauex.tau.ac.il

<sup>&</sup>lt;sup>4</sup>London School of Economics and Political Science, Sackler Senior Visiting Professor at Tel Aviv University, and CEPR. E-mail: m.schankerman@lse.ac.uk

#### **Abstract**

We study how to design an optimal government loan program for risky R&D projects with positive externalities. With adverse selection, the optimal government contract involves a high interest rate but nearly zero co-financing by the entrepreneur. This contrasts sharply with observed loan schemes. With adverse selection and moral hazard (two effort levels), the optimal policy consists of a menu of at most two contracts, one with high interest and zero self-financing, and a second with a lower interest plus co-financing. Calibrated simulations assess welfare gains from the optimal policy, observed loan programs, and a direct subsidy to the private venture capital market. The gains vary with the size of the externalities, cost of public funds, and effectiveness of the private VC industry.

**KEYWORDS:** mechanism design, innovation, R&D, entrepreneurship, additionality, government finance, venture capital.

JEL CODES: D61, D82, O32, O38.

## 1 Introduction

Innovation, and the knowledge externalities it generates, are the primary source of economic growth. They lie at the heart of modern macroeconomic growth models and are central to policy debates over how best to promote sustained growth and competitiveness (Aghion and Howitt, 1992; Acemoglu and Akcigit, 2012). In this paper we use mechanism design methods to study the optimal structure of government loans for R&D startups. We show how the optimal design and the welfare benefits it generates depend on features of the environment, in particular the size of the externalities, cost of public funds, and effectiveness of the private venture capital industry.

Government policies to support innovation all have essentially two underlying justifications – positive knowledge externalities from innovation, and capital market failures. Both of these justifications have firm empirical grounding. First there is an extensive empirical literature documenting that spillovers to R&D are large and pervasive. This implies that the market generates underinvestment in innovation – confirmed by the fact that the social rate of return to R&D is much larger than the private return.<sup>1</sup> Second, there is a large theoretical literature showing how information asymmetry can undermine effective capital markets, and empirical evidence that this in turn affects capital and R&D investment.<sup>2</sup>

In practice, governments have adopted a variety of approaches to support innovation. Some countries rely mainly on indirect fiscal incentives like R&D tax credits; others focus on direct subsidies in the form of R&D grants and loans (OECD, 2013). In addition, a few countries have introduced tax subsidies to venture capital firms to encourage them to support R&D start-ups (Hellmann and Schure, 2010).

Understanding the trade-offs involved in designing an optimal policy is important because we observe wide variation in the features of government loan programs in the real world. They vary along three main dimensions: whether grants or loans are used, the interest rate charged in the case of loans, and the co-financing requirements from the applicant for both grants and loans. Many programs are pure grant schemes, requiring no repayment of principal or interest. Others are loan programs that require repayment, typically only when the project is deemed successful (generates revenues). In all loan schemes we examined for OECD countries, there is either a zero or nominal interest rate imposed. Finally, many of the grant and loan schemes require the applicant to co-finance the cost of the R&D project, with co-financing rates varying from about 20 to 80%.<sup>3</sup> One main objective of this paper is to provide a

<sup>&</sup>lt;sup>1</sup>The literature on knowledge externalities is vast. For an early review see Griliches (1992). For a recent study of both positive spillovers and negative business stealing effects from R&D, see Bloom, Schankerman and Van Reenen (2013).

<sup>&</sup>lt;sup>2</sup>The classic paper showing that capital investment is sensitive to cash flow, especially for small, young firms, is Fazzari, Hubbard and Petersen (1989). This is typically interpreted as evidence of liquidity constraints, but for a dissenting view see Kaplan and Zingales (1997). In addition, Kortum and Lerner (2000) show that the supply of VC financing spurs R&D investment (for a review, see Hall and Lerner, 2010).

<sup>&</sup>lt;sup>3</sup>For more information, see https://rio.jrc.ec.europa.eu/en.

framework for assessing how direct loan programs should be designed and how this depends on key features of the economic environment, which are likely to vary across countries.

In designing R&D support programs, it is important to bear in mind two facts. First, even in the presence of positive spillovers, government funding may not be justified since the projects might be financed by private capital markets in any event. In this case, government support would be 'redundant' and should be avoided since public funds are costly. Second, even if the private (venture) capital market were perfect, there could be R&D projects that cannot get market financing based on their private returns, but which would be justified from a social perspective if the spillovers from the projects were taken into account. If government support is 'additional' in that it induces entrepreneurs to undertake such projects, this would be welfare-enhancing. In this context, government finance can be thought of as a way of purchasing the (expected) social returns from projects that would otherwise not be realised. In short, one would like to design support policies that are both additional and non-redundant. However, for reasons we will explain later, the optimal policy may not always maximise additionality or minimise redundancy.

In order to analyze the optimal design of R&D loan programs, we develop a static model in which risk neutral entrepreneurs have risky projects that generate positive externalities. Entrepreneurs have limited internal funds to finance their projects, and face a competitive private venture capital market which provides both finance and 'advice and network connections' that enhance a project's probability of success. In order to focus on externalities, we simplify the description of the private finance market by assuming that venture capital firms are able to solve the adverse selection and moral hazard problems, so that they know the success probability of projects (in practice, VC firms use sophisticated, contingent contracts to overcome this informational asymmetry, but this is outside the scope of our model). The risk neutral government, however, does not have any information about these features.

In our model, R&D projects are characterised by three features: a probability of success, private returns and an externality. Both the success probability and social returns vary across projects; for simplicity, we assume private returns to be common to all projects but this restriction is relaxed later. With a competitive private capital market, the equity share that the VC firm gets depends inversely on the project probability of success, so the private cost of funds (equity stake given up) varies across projects, but is not known to the government.

Finally, we assume that the government has an unbiased signal of the social returns and has two instruments at its disposal: the interest rate on the loan and a co-financing (matching funds) requirement. Specifically, the government supports projects in the following way. When an entrepreneur applies for a loan, the government obtains an unbiased signal about the externality of the project, and offers a menu of loan contracts to the entrepreneur, which are repaid upon success. The menu consists of pairs of an interest rate and a self-financing requirement, *conditional on the size* 

of the project externality. Matching-loan schemes are used by many countries, but our specification has the additional feature that the co-payment requirement is allowed to depend on the externality generated by the project.<sup>4</sup>

We first derive the welfare maximising policy with adverse selection, where projects differ in terms of risk, but without moral hazard – i.e., project success probabilities are exogenous. We show that the optimal policy approximates 'first-best' efficiency and involves selecting exactly those projects that are socially profitable but will not be financed by the capital market. The optimal contract is to set the interest rate as close as possible to the *ex post* rate of return of the project with the highest probability of success that would still not be supported by the private market, together with a cofinancing rate that approximates zero. Using a high interest rate –in the limit, the ex post rate of return – reduces redundancy; the low co-financing requirement increases the set of projects applying for government support, which increases additionality. Under this optimal policy, the entrepreneur bears (almost) no risk in the event the project fails. We call this policy the 'zero liability contract.' This contract design differs sharply from the typical R&D loan schemes observed in the real world, which have significant co-financing requirements but zero or negative interest rates. The optimal policy is also very different from the commonly observed pure grant schemes (equivalent to a loan with an interest rate of minus 100%).

When we introduce moral hazard into the model, allowing the entrepreneur to choose between two effort levels, the optimal policy potentially changes sharply. We show that the optimal policy consists of at most two contracts: one is the *zero liability contract*, which is the same as in the case with no moral hazard; the other is characterised by a lower interest rate in order to provide incentives to the entrepreneur to undertake effort, together with a higher co-financing requirement. We call this policy the *maximum outlay contract*.

Two core objectives shape the design of the optimal R&D loan policy. The first is to minimise redundancy, i.e., do not support projects that would anyway be funded by the private sector because public funds are costly. The second is to maximise 'additionality' of government funding, i.e., ensure that entrepreneurs implement all projects that generate positive expected social returns. The first objective requires that high probability projects be screened out. The second requires that very risky projects also be excluded because their expected social returns will not justify undertaking them. In this sense, the optimal policy needs to 'target the middle'. We emphasise that the optimal policy does not, in general, minimise redundancy. This implies that policy design, and *ex post* evaluation of existing schemes, should not be based exclusively on that criterion.

An alternative way to promote innovation, especially by small firms, is to provide a subsidy to private venture capital firms in order to expand their activities. While the focus of our paper is the design of an optimal loan policy, we also derive the optimal venture capital subsidy policy and, in the simulations, we compare it to

<sup>&</sup>lt;sup>4</sup>As will become clear in the theoretical analysis, the menu of loan contracts we study is equivalent to offering a menu of equity contracts, where the government's equity share depends on the project externality, plus a co-payment requirement.

the optimal loan policy. A direct government loan policy has both advantages and disadvantages relative to a venture capital subsidy. The main advantage is that the government selects projects taking into account the externalities they generate, whereas private venture capital firms do not. On the other hand, VC firms are assumed to have better information on riskiness of projects as compared to government. In addition, VC firms not only provide finance but also advisory services and network connection that increase the probability of project success. These trade-offs imply that the choice between a government R&D loan policy and support for private venture capital finance will depend on the size of project externalities and the effectiveness of the venture capital sector, both of which are likely to vary across countries and perhaps also across sectors.

We simulate the model, using parameters calibrated from various data sources, to illustrate how the optimal government R&D loan policy varies with three key parameters: the cost of public funds, the size of project externalities, and the effectiveness of VCs in enhancing project success. We also assess the welfare gains from using the optimal policy, relative to policies commonly observed in practice, and to the alternative of an optimal direct subsidy to the private venture capital market. We find that the optimal R&D loan policy generates significant welfare gains relative to the private market alone and relative to observed loan policies. The direct VC subsidy can give a higher welfare gain per dollar of government expenditure than the optimal loan policy, but only in those cases where the optimal loan is the maximum outlay contract. The key policy message is that the optimal approach to government support for R&D start-ups depends on these three features of the economic environment. As such, our analysis and simulations show that a 'one size fits all' approach is not appropriate.

From a theoretical perspective, the problem we analyze is a mechanism design problem with type-dependent participation constraints and moral hazard.<sup>5</sup> Three features of the optimal loan policy we develop are worth noting. First, the optimal solution is 'simple' in the sense that it consists of at most two alternatives (at most one for each level of induced effort, two in our model), even though there is a continuum of types. This is unusual in the mechanism design literature.<sup>6</sup> The feature that generates this simplified mechanism is that the optimal policy involves 'targeting the middle': the high types (projects with high probability of success) will be funded by the private market and the low types do not justify public financing because their expected social gains are negative. We show that if a given type prefers one government loan over

<sup>&</sup>lt;sup>5</sup>Myerson (1982) introduced and proved the Revelation Principle for generalized principal-agent problems with a privately informed agent. Julien (2000) analyzes such a problem with type-independent participation constraint. He identifies conditions for the optimal contract to be separating, nonstochastic, and to induce full participation, and he applies these results to monopolistic and competitive nonlinear pricing.

<sup>&</sup>lt;sup>6</sup>The optimal mechanism in our model is a single (linear) contract for each effort level. Laffont and Tirole (1986) provide an early example of mechanism design with adverse selection and moral hazard that generates a menu of linear incentive contracts. For discussion of 'simple' mechanisms and how to achieve them, see Hurwicz (1973), Wilson (1985), Dasgupta and Maskin (2000), and Bergemann and Morris (2005).

another, then so do all higher types. Because of the incentive compatibility constraint, offering another contract to the higher type involves leaving more rent to the entrepreneur and there is no social payoff to doing that. Second, we also show that, under a mild restriction which is empirically relevant, the optimal policy actually consists of *only one* contract. Whether it is the zero liability or maximum outlay contract depends on parameter values, in particular the size of the project externality and the cost of public funds. Third, our conclusion that the optimal solution consists of at most two contracts is robust to the introduction of two-dimensional uncertainty, where there is both asymmetric information about the project probability of success and the private return when successful. We are not aware of any examples in the mechanism design literature for which this is the case.

The paper is organized as follows. Section 2 presents the setup of the model with the private venture capital market. In Section 3 we derive the optimal policy when there is adverse selection but no moral hazard. Section 4 introduces moral hazard, and shows that this materially changes the structure of the optimal policy. We also briefly discuss extensions to the model. Section 5 presents the optimal venture capital subsidy and characterizes its properties. In Section 6 we present simulations to assess the welfare performance of different policies against the benchmark of the optimal policy with moral hazard and to compare the optimal loan policy to the optimal venture capital subsidy. We conclude with a brief summary and implications for policy. All proofs are relegated to an Appendix (additional computational details and tables are in a series of online appendices).

#### 1.1 Related Literature

Two recent papers study the causal impact of using direct grants and indirect fiscal instruments to support innovation. First, applying regression discontinuity analysis, Howell (2017) shows that seed grants from the Small Business Innovation Research Program in the United States significantly improve the chances of small high-technology companies to secure venture capital funding and enhance their subsequent performance. In a very different type of analysis, Acemoglu et al. (2018) develop and estimate a macroeconomic model of firm-level innovation and productivity growth that incorporates heterogeneous firms and entry and exit, and then use it to simulate various counterfactual fiscal policies. Among other results, they show that an optimal R&D subsidy (equivalent to 39% of R&D) generates a 1.22% welfare gain. In their framework, the subsidy induces adverse selection effects on incumbent firms and entrants. When expressed in comparable terms, our simulations imply that the optimal R&D loan policy generates somewhat larger welfare gains –between 1.73% and 2.42%. The optimal R&D loan policy is based on a mechanism that is designed to avoid negative selection effects and maximize welfare. Given that the optimal policy

<sup>&</sup>lt;sup>7</sup>This intuition is analogous to the one that underlies the famous "no-haggling" result in monopoly pricing (Myerson, 1981; Riley and Zeckhauser, 1983). Recently, Bergemann et al. (2018) applied a similar intuition to explain why a seller of information would offer a privately informed data buyer with a continuum of types a menu of experiments that consists of no more than just two experiments.

is targeted in this way, larger welfare gains are to be expected.

These papers differ from ours in their objectives and approaches. However, our paper is related to Howell (2017) and others in that we focus on direct instruments to foster innovation (loans and grants) in a partial equilibrium framework, and to recent macroeconomic models such as Acemoglu et al. (2018) in that we offer a quantitative welfare evaluation of government R&D support policies. These studies, including ours, highlight the importance of assessing the innovation and welfare effects of different policy instruments.

A number of empirical studies, some based on survey data and others adopting more formal econometric methods, have analysed the 'additionality' of existing R&D subsidies and loan schemes. These include Takalo, Tanayama and Toivanen (2013 and 2017) who develop structural models of R&D to estimate the welfare effects of R&D subsidies. Non-structural econometric studies include Busom (2000), Klette, Moen and Griliches (2000), Wallsten (2000), Lach (2002), and Gonzalez, Jaumandreu and Pazo (2005). Most of these studies find evidence of additionality from government subsidies, but they also reveal substantial variation in the degree of additionality across programs. This naturally raises the question of how the design of support programs affects additionality and, more generally, how loan (and grant) programs should be structured to maximise welfare.

To our knowledge, there is almost no research that addresses this important question. One recent, and most closely related paper by Akcigit, Hanley and Stantcheva (2016) studies the optimal design of R&D subsidies and corporate taxation as a dynamic mechanism design with asymmetric information and externalities. However, the setting and the focus of their paper is very different from ours, in part because they study different instruments and do not incorporate a role for private venture capital financing. We view our paper as complementary to theirs, and part of a broader research agenda that focuses on the design of R&D policies rather than evaluating existing programs.

Our analysis of the optimal design of R&D loan policy is set in the context of a private VC market which constitutes the alternative source of funding for entrepreneurs' R&D projects. In modelling the VC market (in Section 2.2), we draw on a large, rich theoretical and empirical literature on the role venture capital firms play and how they structure contracts to minimise the problems of adverse selection and moral hazard (Gompers, 1995; Lerner, 1995; Kaplan and Stromberg, 2002, 2004; for a review of the literature, see Da Rin, Hellmann and Puri, 2012). Among other things, this literature emphasises that VC firms provide more than just finance; they also provide 'advice' and a network of connections that enhance the probability of success of the start-up projects they support, and this is reflected in the price entrepreneurs pay for VC affiliation (Hellman and Puri, 2002; Hsu, 2005). In addition, the literature emphasises the dynamic structure of contracts – in particular, the use of contingent, performance-based cash flow rights, control rights and governance structures.

<sup>&</sup>lt;sup>8</sup>For general discussion of additionality, see OECD (2006).

#### 2 Model

## 2.1 Definitions and Assumptions

We consider a model where a risk neutral government faces a large number of risk neutral entrepreneurs. Each entrepreneur has a project that generates both private and social benefits, and the government has to determine whether and how to support these projects.

An entrepreneur's project is characterised by a pair (p,s) where p is the project's probability of success as explained below, and s is the (non-negative) externality it generates. A successful project generates a commonly known (private) return R > 1. If the project fails, then the private return and social contribution are both zero. Without loss of generality, the cost of the project is normalized to 1 and commonly known. We decompose this cost into two additive components:  $c_I$  is the cost of developing the idea and prototype for the project ('inspiration') and  $c_p$  is the cost of further development ('perspiration') that enhances the project's probability of success but is not necessary for the project to succeed.

The parameter  $p \in [0,1]$  denotes the project's probability of success provided the entrepreneur exerts the 'full effort' at cost  $c_I + c_P \equiv 1$ . If the entrepreneur only exerts the 'partial effort'  $c_I$  then the project's probability of success is kp for some  $k \in [0,1]$ . Entrepreneurs have funds  $\overline{b} \leq 1$  of their own. We assume that they are able to finance the first (inspiration) stage of the project on their own, i.e.,  $c_I \leq \overline{b}$ . If  $\overline{b} < 1$ , then an entrepreneur cannot complete the project without partial funding by a VC or the government in the amount of  $1 - \overline{b}$ .

If the entrepreneur is funded and advised by a venture capitalist, then the project's probability of success is scaled up by a factor of  $\beta \geq 1$  or  $\frac{1}{p}$ , whichever is smaller, provided the entrepreneur exerts full effort. It is assumed that this enhancement in probability does not apply if the entrepreneur only exerts partial effort. The probability of success of an entrepreneur who is funded by the government and exerts full effort is p. We assume that the probability p is known by the entrepreneur and observable to VCs, but not to the government. Since agents are risk neutral, this is equivalent to allowing the project's p to be drawn from a distribution whose mean is known by the entrepreneur and VC.

We distinguish between the cases where the entrepreneur's effort  $c_P$  is and is not observable to the VC and the government. If  $c_P$  is observable, then there is no moral hazard. We analyze this simpler case in Section 3. The case where  $c_P$  is unobservable involves moral hazard. One way this can arise is that the entrepreneur may choose to divert the external funds she receives and not exert the additional effort  $c_P$ . The severity of the moral hazard problem facing the entrepreneur is decreasing in k

<sup>&</sup>lt;sup>9</sup>The assumption that *R* is commonly known is relaxed in Section 4.2.1. It simplifies the analysis but does not affect our main results.

<sup>&</sup>lt;sup>10</sup>Thus, the probability of success of projects with a small *p* is multiplied by *β*, and that of projects with a larger *p*, for which  $\beta p \ge 1$ , increases to 1.

because a lower k reduces the return from partial effort. We analyze this more realistic case in Section 4.

For most of the analysis we impose no restriction on the relationship between k and  $c_I$ . But in the simulations section, we focus on the case where  $k=c_I$  to simplify the analysis. When  $k=c_I$  the percentage increase in cost in moving from partial to full effort is equal to the percentage increase in the associated probability of success. We call this 'constant returns to effort'.

We assume that the government observes a signal about the externality from a project,  $\sigma \in [0, \infty)$ , which we normalize to be such that  $\sigma \equiv E[s|\sigma]$ . Because  $\sigma$  provides the best estimate of the unobserved s and the government is risk neutral, no loss of generality is involved by simply replacing s by  $\sigma$  below. Thus, we assume that a project is characterised by a pair  $(p,\sigma)$  instead of (p,s), and that the government believes that p and  $\sigma$  are drawn from a commonly known joint distribution, which we write as  $F_{\sigma}(p)$ . In particular, in the model we do not make any assumptions about the correlation between p and  $\sigma$ , so the correlation between expected private and total social returns, pR and  $p(R+\sigma)$ , is unrestricted.

## 2.2 The Venture Capital Market

Our primary objective is to study the optimal design of government loan policies for R&D, not the VC market. But we want to place the analysis in the context of a stylised depiction of the alternative private financing opportunities entrepreneurs face. For this purpose, we adopt a simplified characterisation of the venture capital market. Since our model is static, we cannot capture the dynamic features of contingent contracting that are observed in the VC industry. However, we incorporate two important characteristics of observed venture capital markets.

First, we assume that the advice and networks VC's provide (in additional to capital funds) enhance the probability of success of supported projects. Second, we assume that VC firms provide capital in return for an equity stake in the project, which is realised if the project succeeds. As we show below, the equity stake will vary across projects and depend on their probability of success, because competition among VC's drives expected profits to zero.<sup>11</sup>

Finally, we assume that VC firms know the probability of success for each project. In other words, we assume, for purposes of simplification, that the contractual provisions the VC firms actually use (but which we do not model here) work effectively to solve the VC's adverse selection problem. While we recognise that this description of the VC market is highly stylised, it allows us to focus on the optimal design of public support under the information constraints the government faces.

In our setup, from a welfare perspective, the VC market has two advantages

<sup>&</sup>lt;sup>11</sup>Note two points. First, in practice, VC firms charge for their services through a percentage levy per dollar of capital invested (typically 2%) for each round of financing. We can easily incorporate this fee into the model, but it does not change any of our results. For simplicity, we drop it from the analysis. Second, the value of the equity stake from the successful project is shared by the venture capital managers and the investors who fund the VC, but this plays no role in our model.

over the government loan. First, VC firms have an informational advantage in that they are assumed to know the probability of success for each project, which is unknown to the government. Second, VC involvement enhances the success probability by providing technical, marketing advice and network connections. On the other hand, the government has the advantage of taking into account the externality generated by the project. Since they are profit maximising, VC firms do not factor this externality into their evaluation of potential projects.

As mentioned already, we assume entrepreneurs have internal funds in the amount  $\bar{b}$ , where  $c_I \leq \bar{b} \leq 1$ , so they are able to finance the first (inspiration) stage of the project on their own. In addition, they have access to a perfectly competitive venture capital market in which they can obtain financial support of  $1 - \bar{b}$  that allows them to complete the development and commercialisation of the project. In addition, the VC increases the project's probability of success from kp (with partial effort) to  $\min(\beta p, 1)$  with full effort. The parameter  $\beta$  captures the effectiveness of the VC in its advisory and networking role.

The VC assesses the success probability p, and asks for an equity share  $\alpha(p)$  that ensures it can break even on its investment provided the entrepreneur exerts full effort. If the project succeeds, the payoff to the VC is  $\alpha(p)R$ ; if it fails, the return to the project is zero and the VC and entrepreneur do not recoup their costs.

Since the VC market is competitive, the zero expected profit condition is

$$\alpha(p)\min(\beta p, 1)R - (1+\varrho)(1-\bar{b}) = 0$$

where  $\varrho$  is the risk-adjusted normal rate of return, which we normalize to zero. It follows that the zero-profit equity share for the project is

$$\alpha(p) = \frac{1 - \overline{b}}{\min(p\beta, 1)R}.$$

Because the VC cannot take an equity stake greater than one, it will refuse to support projects whose  $p < \frac{1-\bar{b}}{\beta R}$  on which it cannot break even, even if it has right to the entire return of the project.

Observe that the VC would only invest in a project if the entrepreneur is induced to exert full effort. This is because VCs who lend  $1-\bar{b}$  to an entrepreneur who is not induced to exert full effort, given the equity share  $\alpha(p)$ , loses money on their investment. The assumption that matters for the particular expressions we derive is that the VC does not enhance the probability of success unless the entrepreneur exerts full effort. Even if  $\beta > 1$  with partial effort, while the particular expressions would

<sup>&</sup>lt;sup>12</sup>Of course, since the VC observes p, it could offer a different equity stake to entrepreneurs who exert partial effort. While the VC cannot directly observe effort, it can compute the critical value  $p^*$  above which the entrepreneur would exert full effort. It could offer funding of 1 - b in exchange for the zero-profit equity stake  $\alpha(p)$ , and funding of  $c_I$  with a lower  $\alpha(p)$  for  $p < p^*$  that allows it to break even on those projects. However, the entrepreneur exerting partial effort does not require VC support since  $c_I \le b$ , and she would be indifferent to taking the offer or using her own funds. We assume that in cases of indifference she self-finances.

change, the qualitative analysis would be unaffected as long as the payoff function for the entrepreneur remains increasing and convex in p (see Proposition 1 and the definition of  $U_P(p)$  below). This will hold as long as the value of  $\beta$  is larger when the entrepreneur exerts full effort than with partial effort.

This yields the following moral hazard constraint:

$$\min(\beta p, 1)(1 - \alpha(p))R + \left(1 - \overline{b}\right) - 1 \ge kp(1 - \alpha(p))R + \left(1 - \overline{b}\right) - c_I.$$

The left hand side is the expected payoff to the entrepreneur from exerting full effort: a project is successful with probability  $\min(\beta p, 1)$  and generates a return  $(1 - \alpha(p))R$  to the entrepreneur; the sum  $1 - \bar{b}$  is obtained from the VC; and -1 is the entrepreneur's cost of full effort. The right hand side is similar except for the fact that with partial effort, the probability of success decreases to kp and the cost of the entrepreneur's effort decreases to  $c_I$ . The moral hazard constraint simplifies to

$$p \ge \frac{1 - c_I}{R(\beta - k)} + \frac{1 - \overline{b}}{\beta R}$$

for projects with  $p < \frac{1}{\beta}$ . When  $p \geq \frac{1}{\beta}$ , the moral hazard constraint is satisfied if  $R \geq 1 - \bar{b} + \frac{1-c_I}{1-k}$ . We assume that this inequality holds. As explained in the simulation section, in practice the calibrated value of R based on VC data easily satisfies this constraint. This also ensures that  $\alpha(p) \leq 1$ .

In addition, it is important to note that VCs would only lend to projects that have a nonnegative expected value, i.e., such that  $\beta pR - 1 \geq 0$  or  $p \geq \frac{1}{\beta R}$ . An entrepreneur with a lower p would not be interested in a loan if it intends to exert full effort. For simplicity, we assume that the moral hazard constraint is stronger than the nonnegative expected value constraint so that an entrepreneur who satisfies the moral hazard constraint also generates a nonnegative expected value with full effort. This requires that  $\frac{1}{\beta R} \leq \frac{1-c_I}{R(\beta-k)} + \frac{1-\bar{b}}{\beta R}$  or that  $\beta(1-\bar{b}-c_I) + \bar{b}k \geq 0$ . Given the calibrated parameters we use (based on various data sources; see Appendix A for details), this inequality is easily satisfied.<sup>13</sup>

An entrepreneur who is denied VC support can still develop the project on her own with partial effort and obtain the expected payoff  $kpR - c_I$ . If offered, an entrepreneur prefers taking VC funding with an equity stake of  $1 - \alpha(p)$  and exerting full effort to developing the project on her own with only partial effort if and only if:

$$\min(p\beta,1)(1-\alpha(p))R+\left(1-\overline{b}\right)-1\geq kpR-c_I.$$

It is straightforward to verify that this inequality is satisfied if *p* satisfies the moral hazard constraint.

<sup>&</sup>lt;sup>13</sup>The model can also be solved without this assumption. However, we would need to distinguish between the two cases. We prefer not to do it because this would complicate the analysis without adding any important insights.

Summarising these results, the following proposition characterises the set of projects that are developed without government intervention.

**Proposition 1.** (Sorting in the Private Market) Entrepreneurs of type  $p \in [0, \frac{c_I}{kR})$  abandon their projects. Entrepreneurs of type  $p \in \left[\frac{c_I}{kR}, \frac{1-c_I}{R(\beta-k)} + \frac{1-\bar{b}}{\beta R}\right]$  develop their projects on their own and exert only partial effort. However, if  $\frac{1-c_I}{R(\beta-k)} + \frac{1-\bar{b}}{\beta R} < \frac{c_I}{kR}$  then entrepreneurs of type  $p \in \left[0, \frac{1-c_I}{R(\beta-k)} + \frac{1-\bar{b}}{\beta R}\right]$  abandon their projects. Entrepreneurs of type  $p \in \left[\frac{1-c_I}{R(\beta-k)} + \frac{1-\bar{b}}{\beta R}\right]$  develop their projects with VC funding of size  $1-\bar{b}$ , for which they grant the VC an equity stake  $\alpha(p)$ . These entrepreneurs exert full effort.

Denote the payoff to the entrepreneur from developing its project by  $U_P(p)$ . Using the formula above for the equity stake  $\alpha(p)$  implied by the zero profit condition for the VC, Proposition 1 implies that  $U_P$  is given by  $^{14}$ 

$$U_{P}(p) = \begin{cases} 0 & \text{if } p \in \left[0, \frac{c_{I}}{kR}\right) \\ kpR - c_{I} & \text{if } p \in \left[\frac{c_{I}}{kR}, \frac{1 - c_{I}}{R(\beta - k)} + \frac{1 - \overline{b}}{\beta R}\right) \\ \min\{\beta p, 1\}R - 1 & \text{if } p \in \left[\frac{1 - c_{I}}{R(\beta - k)} + \frac{1 - \overline{b}}{\beta R}, 1\right] \end{cases}$$

This analysis shows that, absent government intervention, entrepreneurs with  $p < \frac{1-c_I}{R(\beta-k)} + \frac{1-\bar{b}}{\beta R}$  will not be able to obtain financing for their projects from the private market and these projects may either be abandoned or only partially implemented. Entrepreneurs with  $p < \frac{c_I}{kR}$  would not want to develop their projects on their own even with partial effort, so these projects will be abandoned in case  $p < \frac{1-c_I}{R(\beta-k)} + \frac{1-\bar{b}}{\beta R}$ . However, to the extent that some of these projects may increase social welfare, the government may be interested in helping to fund them. In addition, some of the projects with  $p \in \left[\frac{c_I}{kR}, \frac{1-c_I}{R(\beta-k)} + \frac{1-\bar{b}}{\beta R}\right)$ , which are only implemented with partial effort, may also increase social welfare and warrant government support to induce full effort.

The VC model presented in this section is obviously very stylised, though we think it captures some basic features that are observed in the real world. Its role is simply to provide a reasonable description of the private market within which to analyze the design of government support of start-ups and conduct simulations, which is our main focus. It is worth noting, however, that *any model* of the private market that

$$U_{P}(p) = \begin{cases} 0 & \text{if } p \in \left[0, \frac{1-c_{I}}{R(\beta-k)} + \frac{1-\overline{b}}{\beta R}\right) \\ \min\{\beta p, 1\}R - 1 & \text{if } p \in \left[\frac{1-c_{I}}{R(\beta-k)} + \frac{1-\overline{b}}{\beta R}\right] \end{cases}$$

 $<sup>^{14}</sup>$ However, if  $rac{1-c_I}{R(eta-k)}+rac{1-ar{b}}{eta R}<rac{c_I}{kR}$  then

induces convex expected payoffs such that entrepreneurs with small p's drop their projects, those with intermediate p's implement their projects but exert only partial effort, and those with large p's implement their projects and exert full effort, would deliver similar results as far as the analysis of government support is concerned.

## 2.3 Government Funding

We assume that the government supports projects in the following way. When an entrepreneur applies for a loan, the government obtains a signal  $\sigma$  about the externality of the project, and offers a menu of conditional loan contracts to the entrepreneur of  $1-b_{\sigma}$  at interest rate  $r_{\sigma}$ . Each conditional loan enables the entrepreneur to implement the project, and she chooses (at most) one of the conditional loan contracts offered. An entrepreneur who selects a loan of size  $1-b_{\sigma}$  needs to raise an amount  $b_{\sigma}$  from her own or borrowed funds. We restrict attention to cases where  $b_{\sigma} \leq \bar{b}$ . We emphasize that our specification has the feature that the co-payment requirement  $b_{\sigma}$  and interest rate  $r_{\sigma}$  are allowed to depend on the externality generated by the project,  $\sigma$ . As we show below, the optimal menu consists of at most one pair  $(b_{\sigma}, r_{\sigma})$  for each level of induced effort. For notational simplicity, in what follows we omit the subscript  $\sigma$ .<sup>15</sup>

The cost of public funds is  $1 + \lambda$  where  $\lambda \geq 0$ ; in what follows, we refer to  $\lambda$  as the shadow price of public funds. Consider a project  $(p,\sigma)$  that receives government support in the form of a loan of size B at interest rate  $r \leq \frac{R}{B} - 1$  (this inequality ensures the entrepreneur can pay back the loan to the government if the project is successful), and where the entrepreneur exerts full effort. This project generates expected social welfare

$$W(p,\sigma,b,r) = p(R+\sigma) - 1 - \lambda (1-b) (1-p(1+r)).$$
 (1)

With probability 1-p the project fails, generates no return, and costs  $b+(1-b)(1+\lambda)$ . With probability p the project is successful, and generates a social return of  $R+\sigma$ , at a cost  $b+(1-b)(1+\lambda)-\lambda(1-b)(1+r)$  because in case of success, the social cost  $\lambda(1-b)(1+r)$  is offset by the entrepreneur's payback and is not incurred. In expectation, this yields the expression in (1). If the entrepreneur takes the loan but only exerts partial effort, the expression is similar except that p is replaced by kp, and -1 is replaced by  $-c_I$ .

The expected social welfare of a project in which the entrepreneur exerts full effort with VC support, but without a government loan, is

$$W(p,\sigma) = \min(\beta p, 1) (R + \sigma) - 1$$
 (2)

If the entrepreneur receives no support from either a VC or the government and exerts only partial effort, then the probability of success is kp and the cost of effort is  $c_I$  so

<sup>&</sup>lt;sup>15</sup>We do not allow the entrepreneur to be funded both by a VC firm and the government. Generalizing the model in this way would raise informational complexities, in particular whether the VC could credibly signal the project's probability of success to the government, that would seriously complicate the model. We leave this for future research.

$$W(p,\sigma) = kp(R+\sigma) - c_I$$
 (3)

Entrepreneurs who can obtain VC support, or who would have developed their project on their own with partial effort, may nevertheless accept a government loan that induces full or partial effort. When this happens the government loan does *not* generate additional innovation since, absent the loan, the entrepreneur would have anyway financed the project. In this case, government support of these projects is 'redundant' because the set of projects being implemented and the effort exerted by entrepreneurs is not changed by the support program. The only exception is when the entrepreneur would have exerted partial effort but exerts full effort with the government loan.

This suggests that in order to maximise expected social welfare the government should try to fund only those projects that will not be financed by the private market. However, as we will show, this is only part of the story because avoiding redundancy (not funding projects with high p's that can be financed in the private market) can restrict the set of projects being implemented, but some of these projects may have large externalities that justify government support.

## 3 Analysis of Optimal Policy without Moral Hazard

In this section we solve for the optimal policy in the case in which both VCs and the government can verify the entrepreneurs' investment of  $c_P$ , and thus there is no moral hazard on the part of the entrepreneur. For simplicity we assume that  $k \le c_I$ , which implies weakly increasing returns to effort. The purpose of this assumption is clarified below.

Under this assumption, neither VCs nor the government would be interested in supporting projects implemented with partial effort (which entrepreneurs can anyway carry on on their own without any outside support). VCs have no interest in supporting partial effort because of our assumption that VCs require full effort to realize the benefit of their advice (enhancing the probability of success by a factor of  $\beta$ ); and if the government can generate positive expected social welfare with support of only partial entrepreneurial effort, then it is also possible to do it with full effort, with even larger expected social welfare.<sup>17</sup>

<sup>&</sup>lt;sup>16</sup>Recall that VCs do not support entrepreneurs who are not induced to exert full effort.

<sup>&</sup>lt;sup>17</sup>Equation (1) and the text below it imply that the maximal social welfare that is generated by government support of a project with partial effort is  $pk(R+\sigma)-c_I-\lambda(c_I-b)(1-pk(1+r))=pk(R+\sigma)-c_I(1+\lambda)+pk\lambda R$ . And, the maximal social welfare that is generated by government support of a project with full effort is  $p(R+\sigma)-1-\lambda(1-b)(1-p(1+r))=p(R+\sigma)-(1+\lambda)+p\lambda R$ . With partial and full effort, non-negative social welfare requires that  $p\geq \frac{c_I(1+\lambda)}{(1+\lambda)kR+k\sigma}$  and  $p\geq \frac{1+\lambda}{(1+\lambda)R+\sigma}$ , respectively. Therefore, if  $k\leq c_I$ , the social welfare associated with full effort is larger than that associated with partial effort for every  $p\geq \frac{1+\lambda}{(1+\lambda)R+\sigma}$ .

In this case, it can be shown that that the function  $U_P$  is given by  $^{18}$ 

$$U_P(p) = \begin{cases} 0 & \text{if } p \in \left[0, \frac{1}{\beta R}\right) \\ \min\{\beta p, 1\}R - 1 & \text{if } p \in \left[\frac{1}{\beta R}, 1\right]. \end{cases}$$

Entrepreneurs of type  $p \in [0, \frac{1}{\beta R})$  abandon their projects, and entrepreneurs of type  $p \in [\frac{1}{\beta R}, 1]$  develop their projects with VC funding of size  $1 - \overline{b}$ , for which they grant the funding VC an equity stake  $\alpha(p)$ . These entrepreneurs exert full effort.

The analysis of this case is intuitive and simple, and we believe it is interesting in its own right. We start by describing the first-best solution in this case, that is the optimal solution if the government can observe projects' probabilities of success p. In many cases, the first-best is only a theoretical benchmark that cannot be implemented in practice, but here the first-best is (approximately) attainable if the entrepreneur faces no moral hazard problem.

#### 3.1 First-Best

If the government can observe p, it should support a project only if the project would not otherwise be funded, that is

$$p < \frac{1}{\beta R}$$

and the project generates a positive expected social welfare with government support through some conditional loan contract (b, r):

$$p(R+\sigma) - 1 - \lambda(1-b)(1-p(1+r)) \ge 0.$$
 (4)

An entrepreneur will accept a government loan at interest rate r with self-financing requirement b if it makes a nonnegative payoff:

$$p(R - (1 - b)(1 + r)) + (1 - b) - 1 \ge 0, (5)$$

and it cannot do better on its own, possibly with VC support.

If the government offers the entrepreneur a conditional loan with an interest rate r>R-1, then the expected payoff to an entrepreneur who borrows B from the government is  $p(R-B(1+r))+B-1\leq p(R-BR)+B-1=(1-B)(pR-1)$ . This is negative for entrepreneurs with  $p<\frac{1}{\beta R}$ , which the government targets. It follows that we may assume that the interest rate that is charged by the government on any conditional loan it makes is smaller than or equal to R-1.

<sup>&</sup>lt;sup>18</sup>When there is no moral hazard, the entrepreneur can either exert partial effort on its own and obtain  $pkR-c_I$ , exert full effort with VC support and obtain  $\min\{\beta p,1\}R-1$ , or drop the project. This means that  $U_P(p) = \max\{pkR-c_I,\min\{\beta p,1\}R-1,0\}$ . As mentioned above, we focus on the case where the return to the entrepreneur from full effort is larger than from partial effort for every  $p \geq \frac{c_I}{kR}$ , which requires that  $\beta \geq 1 \geq \frac{k}{c_I}$  as assumed.

The constraint that a conditional loan contract (b,r) generates a positive expected social welfare (4) can be rewritten as:

$$p(R+\sigma)-1-\lambda+\lambda(b+p(1-b)(1+r))\geq 0,$$

and the necessary condition that the entrepreneur accepts a contract (b, r), (5), can be rewritten as:

$$b + p(1 - b)(1 + r) < pR$$
.

The fact that public funds are costly ( $\lambda \geq 0$ ) implies that maximising expected social surplus subject to the entrepreneur's participation constraint, implies that b+p(1-b)(1+r) should be set as high as possible, and therefore equal to pR. Using the equation b+p(1-b)(1+r)=pR and solving for p in (4), treating it as an equality, yields  $p=\frac{1}{R+\frac{\sigma}{1+\lambda}}$ . Entrepreneurs with probabilities of success  $p<\frac{1}{R+\frac{\sigma}{1+\lambda}}$  should be excluded because they generate a negative expected social welfare. Entrepreneurs with  $p\geq \frac{1}{R+\frac{\sigma}{1+\lambda}}$  should be supported unless  $p\geq \frac{1}{\beta R}$  in which case they would anyway be supported by VCs. Of course, if  $\frac{1}{\beta R}<\frac{1}{R+\frac{\sigma}{1+\lambda}}$  then the government should not support any entrepreneur. We proceed under the assumption that this is not the case here.

There are many (b,r) contracts that satisfy the equation b+p(1-b)(1+r)=pR for any given probability p. Of particular note is the contract (b,r)=(0,R-1) because it is independent of the value of p, and it satisfies this equation for every value of  $\frac{1}{R+\frac{\sigma}{1+\lambda}} . This suggests that the government may be able to set <math>b$  and r optimally even without being able to observe p. We show this in the next section.

## 3.2 Optimal Policy without Moral Hazard

Suppose that the government cannot observe p. The problem with the contract (b,r)=(0,R-1) is that it induces an expected payoff of zero to the entrepreneur, regardless of its type. Such a contract may therefore be inefficiently picked by entrepreneurs with types  $p<\frac{1}{R+\frac{\sigma}{1+\lambda}}$ .

We describe a *family of contracts*  $\{b_{\varepsilon}, r_{\varepsilon}\}_{\varepsilon>0}$  that are parametrized by  $\varepsilon$  such that each induces an increasing payoff to the entrepreneur that is linear in p and is equal to 0 at the point  $p = \frac{1}{R + \frac{\sigma}{1 + \lambda}}$ . This means that entrepreneurs with  $p < \frac{1}{R + \frac{\sigma}{1 + \lambda}}$  will refuse contracts in this family. Furthermore, the slope of the induced payoff is decreasing in  $\varepsilon$  so that as  $\varepsilon$  tends to zero, the payoff to the entrepreneurs who accept this contract also decreases to zero. This implies that as  $\varepsilon$  tends to zero, the contract  $(b_{\varepsilon}, r_{\varepsilon})$  that is described below approximates the first-best outcome.

Define

$$r_{\varepsilon} = R - 1 - \varepsilon; \ \ b_{\varepsilon} = \frac{\varepsilon (1 + \lambda)}{\sigma + \varepsilon (1 + \lambda)}.$$

It is easy to verify that the expected payoff to an entrepreneur of type p from accepting the contract  $(b_{\varepsilon}, r_{\varepsilon})$  is

$$\frac{\varepsilon\left(\left(1+\lambda\right)R+\sigma\right)}{\varepsilon\left(1+\lambda\right)+\sigma}p-\frac{\varepsilon\left(1+\lambda\right)}{\sigma+\varepsilon\left(1+\lambda\right)}.$$

This payoff function is linear in p, is equal to zero at  $p = \frac{1}{R + \frac{\sigma}{1 + \lambda}}$ , and its slope decreases to zero with  $\varepsilon$  as required.

An entrepreneur p prefers the contract  $(b_{\varepsilon}, r_{\varepsilon})$  to developing the project with VC support or dropping the project if and only if

$$p(R - (1 - b_{\varepsilon})(1 + r_{\varepsilon})) + (1 - b_{\varepsilon}) - 1 \ge \max\{\beta pR - 1, 0\},$$

which is equivalent to

$$\frac{1}{R + \frac{\sigma}{1+\lambda}} \le p < \frac{1}{1 + r_{\varepsilon} + \frac{(\beta - 1)R}{1 - h_{\varepsilon}}}.$$

The fact that the denominator  $1+r_{\varepsilon}+\frac{(\beta-1)R}{1-b_{\varepsilon}}$  increases to  $\beta R$  as  $\varepsilon$  decreases to zero implies that, by choosing a mechanism  $(b_{\varepsilon},r_{\varepsilon})$  with a small  $\varepsilon>0$ , the government can minimise the set of 'redundant' projects  $p\in\left[\frac{1}{\beta R},\frac{1}{1+r_{\varepsilon}+\frac{(\beta-1)R}{1-b_{\varepsilon}}}\right]$  that would have been developed anyway with VC support. Moreover, because as  $\varepsilon$  approaches 0,  $r_{\varepsilon}$  approaches R-1, the government can extract almost the entire rent from each participating entrepreneur. It follows that a mechanism  $(b_{\varepsilon},r_{\varepsilon})$  with a small  $\varepsilon>0$  allows the government to approximate the first-best solution.

However, note that the *specific* contract  $(b_{\varepsilon}, r_{\varepsilon})$  will depend on the values of  $\lambda$  and  $\sigma$  which define the lower bound of p at which the entrepreneur would accept the contract, as given above. We call such a  $(b_{\varepsilon}, r_{\varepsilon})$  contract the "zero liability contract" because as  $\varepsilon$  decreases to zero, the liability or loss or downside that is assumed by an entrepreneur who takes it decreases to zero as well.

**Proposition 2.** (First Best Policy) It is possible to implement approximately the first-best solution with a conditional loan contract  $(b_{\varepsilon}, r_{\varepsilon})$  with a small  $\varepsilon > 0$  that tends to the zero liability contract (b, r) = (0, R - 1) as  $\varepsilon$  tends to zero.<sup>19</sup>

The economic intuition for this result is that the optimal policy charges a high interest rate to induce projects with  $p \geq \frac{1}{\beta R}$  to prefer developing their projects on their own: the higher the interest rate (smaller  $\varepsilon$ ) the smaller the set of subsidized projects that would have been financed by the market. But increasing the interest rate r also reduces the set of socially desirable projects that cannot be privately financed. To

 $<sup>^{19}</sup>$ It is possible to implement the first-best solution exactly with the following direct revelation mechanism: ask entrepreneurs to report their type p. If an entrepreneur reports a type  $p \in \left[\frac{1}{R+\frac{\sigma}{1+\lambda}},\frac{1}{\beta R}\right]$  then offer a loan with interest rate r=R-1 and self-financing requirement b=0. If the reported type p lies outside this interval, do not offer any loan. It is straightforward to verify that this mechanism is incentive compatible and ex-post efficient, and thus implements the first-best outcome. However, this mechanism may be difficult to implement because, apart from requiring entrepreneurs to report their type which may be difficult to do in practice, entrepreneurs with types  $p \in \left[0,\frac{1}{\beta R}\right]$  are indifferent between reporting their types truthfully or not, but it is crucial for the efficiency of the mechanism that they report their types truthfully. We are grateful to Phil Reny for this observation.

induce such entrepreneurs to seek a government loan, the government increases the size of the loan so as to make it just profitable for them to implement their projects. Notice also that, somewhat paradoxically, the optimal policy calls for (almost) fully funding the supported projects (*b* is approximately equal to zero) even though public funds are more expensive than private funds.

The mechanism described here has one unattractive property: it leaves almost no rent for the entrepreneur and thus gives no incentive to exert greater effort. This is not a problem if the entrepreneur's effort is verifiable or if the project's probability of success is exogenous, but if the entrepreneur's unverifiable effort affects the probability of success we need the optimal mechanism to incorporate this moral hazard. We address this issue in the next section.

## 4 Analysis of Optimal Policy with Moral Hazard

## 4.1 Optimal Policy

We now analyze the case with moral hazard, where the entrepreneur can exert additional effort to increase the probability of success. The timing of moves is as follows: an entrepreneur learns its probability of success p and decides whether to make an initial investment of  $c_I$ . Next the entrepreneur decides whether to seek funding either from a VC or to obtain a government loan that would help it complete its project and, if it receives additional funding, whether to exert full effort. The payoff to the entrepreneur is whatever remains after the VC takes its share or the entrepreneur repays its government loan. The loan is not repaid if the project fails.

As explained above, we assume the government may offer entrepreneurs to choose whatever combination  $(b_{\sigma}, r_{\sigma})$  of self financing requirement and interest rate they want from a menu of such choices  $\{(b_{\sigma}, r_{\sigma})\}$ . We denote the government contract that maximises entrepreneur p's payoff by  $(b_{\sigma}(p), r_{\sigma}(p))$ . Again, for notational simplicity, we henceforth omit the subscript  $\sigma$ . Denote the payoff to entrepreneur p if it were to choose the government contract (b(p), r(p)) by  $U_G(p)$ . Observe that

$$U_G(p) \equiv \max\{p(R - (1 - b(p))(1 + r(p))) - b(p), kp(R - (1 - b(p))(1 + r(p))) + 1 - b(p) - c_I\}$$

where the first and second terms in the braces describe the expected payoff to entrepreneur p under government contract (b(p), r(p)) when she exerts full and partial effort, respectively. Note that  $U_G(p)$  may be smaller than the expected payoff to entrepreneur p in the private market,  $U_P(p)$ , in which case type p prefers either to obtain VC funding, to develop its project on its own, or to drop the project.

*Moral Hazard Constraint:* A government contract (b,r) induces full effort from an entrepreneur of type p who receives government support if

$$p(R - (1 - b)(1 + r)) - b \ge kp(R - (1 - b)(1 + r)) + 1 - b - c_I.$$
(6)

This inequality is satisfied if and only if

$$p \ge \frac{1 - c_I}{1 - k} \cdot \frac{1}{R - (1 - b)(1 + r)}. (7)$$

Participation Constraint: A government contract (b, r) induces an entrepreneur of type p to accept a government loan if the expected payoff to the entrepreneur under the government contract with either full or partial effort is larger than or equal to what the entrepreneur can obtain in the private market:

$$U_G(p) \geq U_P(p)$$
.

*Incentive Compatibility Constraint:* A menu of government contracts  $\{(b(p), r(p))\}_{p \geq p^*}$  is incentive compatible for types  $p \geq p^*$  if each type  $p \geq p^*$  is induced to choose the government contract (b(p), r(p)) when its choice is restricted to government contracts, and to exert full effort.

Since the government contract (b(p),r(p)) denotes what entrepreneur p would choose from among government contracts, incentive compatibility merely implies that the menu of contracts offered by the government induces full effort for all types  $p \geq p^*$  who choose a government contract. It does not imply that types  $p < p^*$  who choose a government contract would exert full effort, and it does not imply that types  $p \geq p^*$  would choose a government contract. Indeed, they may well prefer VC support.

The following characterisation of incentive compatible menus follows from standard arguments in mechanism design.

**Proposition 3.** A menu  $\{(b(p), r(p))\}_{p \geq p^*}$  is incentive compatible for types  $p \geq p^*$  if and only if the induced expected payoff function of the entrepreneur p(R-(1-b(p))(1+r(p)))-b(p) is monotone increasing and convex for types  $p \geq p^*$ , and type  $p^*$  is induced to exert full effort. This is the case if and only if b(p) is nondecreasing and (1-b(p))(1+r(p)) is nonincreasing in  $p \geq p^*$ , respectively.

The government's objective is to choose an incentive compatible menu  $\{b(p), r(p)\}_{p \geq p^*}$  that maximises expected social welfare, taking into account that projects with  $p \geq \frac{c_I}{kR}$  will be financed by the entrepreneurs themselves, possibly with VC support if they do not obtain government support, and that among the entrepreneurs who choose any government contract some (those with  $p \geq p^*$ ) may exert full effort while others (with  $p < p^*$ ) may exert only partial effort.

**Proposition 4.** (Optimal Policy) The optimal menu of government contracts consists of at most two contracts: one that induces full effort from some entrepreneurs who would exert partial or no effort otherwise, and another that induces partial effort from some entrepreneurs who would not have implemented the project otherwise. The optimal menu may also consist of just one of these two types of contracts.

The intuition for this result is as follows: As explained in Section 3.1, because public funds are costly, the maximisation of social welfare requires that entrepreneurs'

payoffs be minimised. Proposition 3 shows that the incentive compatibility of government contracts implies that their induced payoffs to entrepreneurs are increasing and convex. The smallest possible increasing and convex function p(R - (1 - b(p))(1 + r(p))) - b(p) is linear, which is the payoff that is induced by a single government contract. The fact that, if a certain type p is induced to exert full effort by some government contract then so do all higher types p' > p, implies that there is no need for more than one government contract that induces full effort. A similar argument shows that there is no need for more than one government contract that induces partial effort.<sup>20</sup>

**Proposition 5.** The optimal government contract that induces partial effort is the "zero liability contract",  $(b_{\varepsilon}, r_{\varepsilon}) \approx \left(0, \frac{R}{c_I} - 1\right)$ , which attracts low probability projects that are not privately profitable but are socially profitable. The optimal government contract that induces full effort is a "maximum outlay contract"  $(\overline{b}, r)$  for some interest rate r.

The zero liability contract offers a loan of  $c_I$  (more precisely,  $c_I - b_{\varepsilon}$ ) and induces projects that would not otherwise be implemented to be partially implemented, which generates *additionality at the extensive margin*. The self-financing requirement under this contract is approximately equal to zero. In contrast, the maximum outlay contract that induces full effort from some entrepreneurs who would not exert full effort without this contract is a (b,r) contract, in which the self-financing requirement b is set equal to the upper bound  $\overline{b}$ . This contract generates *additionality both at the extensive and intensive margins*.

Inspection of the proof of Proposition 5 reveals that a contract that induces full effort from some entrepreneurs, who otherwise would exert only partial effort, will also be chosen by some entrepreneurs who would only exert partial effort under this contract and would have possibly developed their projects (with partial effort) without this contract. This implies that such a contract may be very costly for the government, and would be offered only if k is relatively small (i.e., moral hazard is less important), as the extra effort has a high payoff in raising the success probability, and if the set of such projects is small, which depends on the density of F(p). Moreover, the fact that (7) implies that a lower value of (1-b)(1+r) relaxes the moral hazard constraint provides an intuitive explanation for the reason that the optimal maximum outlay contract (b,r) is such that  $b=\bar{b}$ . It also suggests that a small value of the interest rate r may also be beneficial. Indeed, as shown in the simulation section, when the maximum outlay contract is optimal, the optimal interest rate r may be negative (r < 0 is a partial grant, and r = -1 is a full grant).

Whether the government prefers to offer only one of the contracts or both depends on which policy generates higher welfare, which in turn depends on the parameters of the model: the values of k, private returns R, externality  $\sigma$ , and shadow price of public funds  $\lambda$  (as well as  $\bar{b}$  and the distribution of p). However, we can show a stronger result. Under a relatively weak assumption, it is optimal for the government to offer only one contract.

<sup>&</sup>lt;sup>20</sup>As mentioned in the introduction, this intuition is analogous to the one that underlies the famous "no-haggling" result in monopoly pricing (Myerson, 1981; Riley and Zeckhauser, 1983).

**Proposition 6.** If  $\overline{b} + c_I \leq 1$ , then the optimal menu includes only one contract, either a zero liability contract, or a maximum outlay contract.

Given the calibrated parameters we use (Appendix A), the inequality  $\bar{b} + c_I \leq 1$  is easily satisfied. We discuss the conditions under which each contract is offered in the next sub-section and in the simulations.

## 4.2 Analysis of Sorting and its Implications

The government loan and private market contracts generate endogenous sorting of entrepreneurs, and this has implications for the project additionality and welfare. In this section we discuss this sorting analytically.

The first two graphs in Figure 1 display the sorting of projects induced by the private market and the zero liability contract. Note that the zero liability contract induces some projects that were not implemented by the private market to be partially implemented, and thus generates *project additionality* at the extensive margin. These new projects are those with low success probabilities,  $p \in \left(\frac{1}{R + \frac{\sigma}{1 + \lambda}}, \frac{c_I}{kR}\right)$ , represented in Region B. This project additionality increases with the externality  $\sigma$ , and declines with the shadow price of public funds  $\lambda$ . This zero liability contract does not fund projects that would have been implemented by the private market, i.e., *it does not generate any redundancy*.

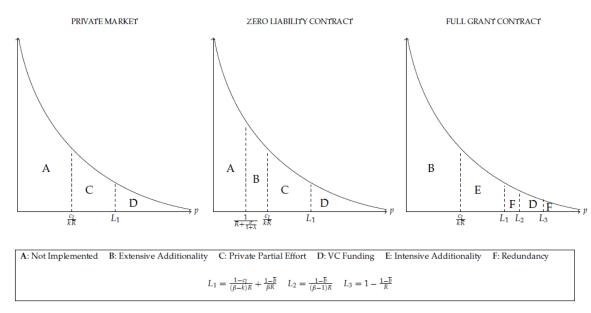


Figure 1: Sorting induced by private market and government policies

<sup>&</sup>lt;sup>21</sup>The thresholds in the graphs are drawn on the assumption that  $\bar{b} + c_I \le 1$  – which ensures only one of the government loan contracts is optimal (Proposition 6) – and using the calibrated parameter values described in the simulations.

The welfare gain generated by the zero liability contract (relative to the private market) can be written as

$$\int_{\sigma} \int_{\frac{1}{R+\frac{\sigma}{1+\lambda}}}^{\frac{c_I}{kR}} \left[ kp(R+\sigma) - (1+\lambda)(c_I - kpR) \right] dF_{\sigma}(p) > 0$$

As this welfare gain is positive, the zero liability contract *always* improves upon the private market, whether or not it is optimal. The welfare gain increases with  $\sigma$ , but the effect of  $\lambda$  is ambiguous.<sup>22</sup>

The sorting of projects induced by the maximum outlay contract  $(\bar{b},r)$ , and the welfare generated thereby, obviously depends on the specific interest rate. The third graph displays the sorting generated by the full grant contract (r=-1).<sup>23</sup> Unlike the private market, a full grant induces implementation of all projects and shifts some projects from partial to full effort. Thus it generates project additionality both at the extensive and intensive margins (Regions A and B, respectively). However, it also creates substantial redundancy, as many projects previously funded by VC's now shift to the government grant (Region C). This makes it costly, as compared to the zero liability contract. Interestingly, there is a range of projects for which VC's enhance the success probability sufficiently to make VC funding more attractive than the 'free' grant (Region D).

Finally, while the zero liability contract always improves welfare relative to the private market, whether or not that contract is optimal, this is not true of a maximum outlay contract. The reason is that it generates *redundancy* and requires a larger government expenditure, both of which are costly when  $\lambda$  is high. On the other hand, the maximum outlay contract has the advantage that it induces intensive additionality by shifting some projects from partial to full effort, and this welfare gain increases in  $\sigma$ . These observations suggest that this contract is likely to be optimal only when  $\lambda$  is low and  $\sigma$  is high enough. The simulations in Section 6 confirm this conclusion.

The zero liability contract does not maximize the set of projects being implemented, whereas the full grant contract does. This implies that in those cases where the zero liability contract is optimal, project additionality is not being maximised. This finding is important because the policy literature uses project additionality and redundancy criteria to evaluate the effectiveness of R&D support schemes.

#### 4.3 Extensions

#### 4.3.1 Uncertainty about private returns

In this section we show that our main result – that the optimal contract includes at most one contract that induces full effort and another contract that induces partial

<sup>&</sup>lt;sup>22</sup>With respect to  $\sigma$ , this is correct provided an increase in  $\sigma$  does not reduce the density of p in the relevant interval too much. The welfare gain declines with  $\lambda$  if  $c_I \ge k$ , and thus holds under constant returns to effort  $k = c_I$ .

<sup>&</sup>lt;sup>23</sup>As we show in the simulation section, whenever the maximum outlay contract is optimal, it takes the form of at least a full grant. See footnote 30.

effort (Proposition 4) – is robust to adding asymmetric information about the payoff, R, if the project succeeds. To analyse this, suppose that R has two possible values,  $R_H > R_L > 1$ . Entrepreneurs and VCs know the realisation of R but the government does not.

Suppose that the government offers two alternative contracts, (b,r) and (b',r'), and that the entrepreneur does not have an outside option. It is easy to show that if type  $(p, R_L)$  prefers the contract (b,r) to (b',r'), then so does type  $(p,R_H)$ , and vice versa.<sup>24</sup> This fact implies that the government cannot screen entrepreneurs based on R, and therefore the optimal government policy involves only two contracts, as before, one to induce full effort and another to induce partial effort. The next proposition shows that this result also holds if we allow the entrepreneur to have an outside option to drop the project or obtain private VC funding.

**Proposition 7.** Suppose that R has two values,  $R_H > R_L > 1$ . The optimal menu of government contracts consists of at most two contracts: one that induces full effort from some entrepreneurs who would not exert full effort otherwise, and another that induces partial effort from some entrepreneurs who would not exert partial effort otherwise.

For simplicity, this argument was made for the case in which R can have two possible realisations, but it also applies to any number of possible realisations larger than two.

#### 4.3.2 Government budget constraint

We have assumed that the government does not face a budget constraint. Introducing a constraint does not fundamentally alter the analysis, if there is a continuum of projects (in terms of p and  $\sigma$ ). In order to maximise expected welfare, the government should simply rank projects by the welfare per dollar of government money invested and then fund them in descending order until the budget is exhausted. Of course, to do this the government must first compute the optimal policy for each  $\sigma$ , as discussed before.

However, if there is a discrete number of indivisible projects, this criterion may create a 'knapsack problem': it may be the case that the project that generates the highest expected social welfare per dollar invested requires a large investment that prevents the government from investing in other projects, whereas the project that generates the second highest expected social welfare per dollar invested is cheaper and allows for more welfare enhancing investments. However, this is a computational, rather than a conceptual, problem that can be addressed with existing algorithms.

<sup>&</sup>lt;sup>24</sup>Type  $(p, R_L)$  prefers government contract (b, r) to contract (b', r') if and only if  $p(R_L - (1 - b)(1 + r)) - b \ge p(R_L - (1 - b')(1 + r')) - b'$ . This holds if and only if  $p(R_H - (1 - b)(1 + r)) - b \ge p(R_H - (1 - b')(1 + r')) - b'$  which holds if and only if type  $(p, R_H)$  prefers government contract (b, r) to contract (b', r').

## 5 Optimal VC Subsidy

Our paper focuses on the optimal design of government R&D loans. However, in the simulation analysis that follows, we want to compare the welfare performance of the optimal loan policy against an alternative policy of direct subsidies to the private VC market, which some governments have adopted (Hellman and Schure, 2010). In this section we describe this policy and characterise the optimal VC subsidy to be used in the simulations.

We assume that the government provides a subsidy at rate  $\delta$  on every dollar invested by private VC's. Then VC profits are

$$\Pi_{VC} = Min \{\beta p, 1\} \alpha R - (1 - \bar{b})(1 - \delta)$$

Since VC's are assumed to make zero expected profit, the subsidy reduces the equity stake they require. For a project of type p, the equity stake is

$$\alpha(p) = \frac{\left(1 - \bar{b}\right)\left(1 - \delta\right)}{Min\left\{\beta p, 1\right\}R}$$

The social welfare generated by a project of type p, which we denote by  $W(p;\delta)$ , is the sum of the payoff to the entrepreneur and the expected spillover  $p\sigma$  if the entrepreneur exerts full effort (or  $kp\sigma$  with partial effort), minus the cost of the subsidy  $\delta(1-\bar{b})(1+\lambda)$ :

$$W(p,\delta) = \begin{cases} 0 & \text{if } p \in \left[0, \frac{c_I}{kR}\right) \\ kp(R+\sigma) - c_I & \text{if } p \in \left[\frac{c_I}{kR}, \frac{1-c_I}{(\beta-k)R} + \frac{\left(1-\overline{b}\right)(1-\delta)}{\beta R}\right) \\ \beta p(R+\sigma) - 1 - \lambda \delta(1-\overline{b}) & \text{if } p \in \left[\frac{1-c_I}{(\beta-k)R} + \frac{\left(1-\overline{b}\right)(1-\delta)}{\beta R}, \frac{1}{\beta}\right) \\ (R+\sigma) - 1 - \lambda \delta(1-\overline{b}) & \text{if } p \in \left[\frac{1}{\beta}, 1\right] \end{cases}$$
(8)

where we supress other parameters of the welfare function, including the cost of public funds. Entrepreneurs in the first interval of p drop their projects, while those in the second implement the projects with partial effort that they can fund themselves. Projects supported by VC's are those in the last two intervals

The optimal subsidy rate is found by maximizing  $W(\delta) = \int_0^1 W(p; \delta) dF_{\sigma}(p)$  with respect to  $\delta$ , given a value of the externality  $\sigma$ . Note that we do not assume that the externality  $\sigma$  and the probability p are independent in this analysis. After some manipulation, we can write the first order condition as

$$(\beta - k) L(\delta) (R + \sigma) - \lambda \delta (1 - \bar{b}) - \lambda \frac{(1 - F_{\sigma}(L))}{dF_{\sigma}(L)} \beta R - (1 - c_I) = 0$$

where  $L(\delta) = \frac{1-c_I}{(1-k)\beta R} + \frac{\left(1-\overline{b}\right)(1-\delta)}{\beta R}$ . <sup>25</sup> In general there is no closed form solution for the optimal subsidy  $\delta^*$ . <sup>26</sup> However, under the assumption that the hazard rate of the distribution  $F_{\sigma}(p)$  is non-decreasing (in the neighborhood of L), we derive the following comparative statics results:

$$\frac{\partial \delta^*}{\partial \sigma} > 0, \frac{\partial \delta^*}{\partial \lambda} < 0, \frac{\partial \delta^*}{\partial \beta} \gtrsim 0$$

As expected, the optimal VC subsidy rate increases with the project externality and declines with the cost of public funds. The effectiveness of VC firms at enhancing a project's probability of success,  $\beta$ , has an ambiguous effect on the optimal subsidy. The reason is that an increase in  $\beta$  implies a higher probability of success and thus larger expected externality from any funded projects. However, at the same time, the higher  $\beta$  induces more projects with lower p to go to the VCs and this increases the subsidy cost on *infra-marginal* projects since the government cannot condition the subsidy on p.

Unfortunately, it is not possible to show analytically whether welfare is higher with the optimal VC subsidy or the R&D loan contract. In part this is because which R&D contract is optimal – the zero liability or maxmum outlay contract – depends on underlying parameters including  $\sigma$  and  $\lambda$ . The simulations in the next section illustrate the comparative static results quantitatively and compares the welfare from the optimal R&D loan policy and the optimal VC subsidy.

## 6 Simulations

In this section we simulate the model with moral hazard and compute the welfare generated by the optimal policy as compared to typical loan/grant schemes we observe in practice. We also illustrate how their performance varies with parameters of the model. We calibrate the parameters of the model based on a variety of data sources (online Appendix A for details). <sup>27</sup>

<sup>&</sup>lt;sup>25</sup>The first term is the incremental benefit of the VC subsidy: without VC support the success probability is kp;with VC support it is  $max(\beta p, 1)$ . Thus  $(\beta - k)(R + \sigma)$  is the social gain over the relevant mass of projects given by  $p \ge L$ . The second term is the cost of the subsidy at the margin, and the third is the inframarginal cost since the subsidy applies to all VC-supported projects.

 $<sup>^{26}</sup>$ In the simulation analysis we assume that  $\sigma$  and p are independent. We specify and calibrate a Beta distribution for F(p) and compute the corresponding optimal subsidy. The optimal subsidy rate depends on both the project externality  $\sigma$  and shadow price of public funds  $\lambda$ . If the government cannot condition the VC subsidy on the project externality, then the optimal subsidy rate should be computed using the mean value of  $\sigma$ . We assume this to be the case in the simulations. Conditioning the subsidy on  $\sigma$  would require that the government inspect every project with VC support, and this would be administratively difficult.

<sup>&</sup>lt;sup>27</sup>The required parameters includes the private returns to a project R, distribution of success probabilities F(p), project externality  $\sigma$ , shadow price of public funds  $\lambda$ , project costs with partial effort

## 6.1 Optimal loan policy vs. private VC market

We begin by comparing performance metrics of the optimal policy relative to the private market. Table 1 presents results for the baseline case of  $\beta = 1.12$  (i.e., VC support increases the success probability by 12%) for different values of the shadow price of public funds,  $\lambda$ , and different levels of externality as measured by the ratio of social to private returns to R&D.<sup>28</sup> We indicate whether the optimal policy is the zero liability contract, or the maximum outlay contract (in the latter, we include the optimal interest rate, r).

Table 1 highlights several important features. First, in nearly all cases the *optimal* policy is the zero liability contract. This conclusion holds across a wide range of values for the cost of public funds and size of the externality. The reason is that the zero liability contract produces no redundancy, while the maximum outlay, or (b,r), contract involves redundancy which is socially costly unless  $\lambda$  is very low.

Second, the maximum outlay contract is optimal only when  $\lambda$  is low *and* the externality is large, as shown in Panels D and E. It is interesting to note that, in those cases, the optimal policy takes the form of *a full grant* (r=-1).<sup>29</sup> Though this contract entails redundancy and a large government outlay, this is not too costly at low  $\lambda$ . With this contract, all projects are implemented and some projects that were implemented with partial effort switch to full effort, both of which are more valuable when  $\sigma$  is high. But while large externalities can make it worth incurring this social cost at moderate levels of  $\lambda$ , at high levels of  $\lambda$  the zero liability contract is again optimal. It is also noteworthy that, even in the three cases where the zero liability contract is *not* optimal, the welfare gains from using it, relative to the private market, are still substantial (27% and 35%, not shown).

 $c_I$ , entrepreneur's funds as a share of project cost with full effort  $\bar{b}$ , and the effectiveness of VC's in enhancing a project's success probability  $\beta$ .

<sup>&</sup>lt;sup>28</sup>Online Appendix Tables B1 and B2 present the tables for the case  $\beta=1.0$ , where VCs do not enhance project success, and  $\beta=1.24$  where VCs are more effective. The qualitative results in these cases are similar to the baseline specification, but the welfare gains from the optimal (zero liability) contract are smaller when the private VC market is more effective at enhancing project success.

 $<sup>^{29}</sup>$ For the reported parameter values, when the maximum outlay contract is optimal, the associated interest rate is actually *more* than a full grant (i.e. r < -1). In these cases we set it at r = -1. The reason it can be more than a full grant is that for low enough cost of public funds and large enough externality, it can be welfare improving for the government to *pay entrepreneurs* to undertake projects in order to secure the externalities. From a theoretical perspective, this implies that the set of projects entrepreneurs bring to the table depends on how large the payment r < -1 – i.e., it makes the distribution F(p) endogenous, which is beyond the scope of our model. Also, from a political perrspective, such a policy is likely to be difficult to implement.

Table 1: Performance metrics of optimal policy,  $\beta = 1.12$ 

		(1)	(2)	(3)				
1+λ	Optimal policy	Welfare gain (%)	% projects implemented by private market	% additional projects implemented by optimal policy				
Panel A: Social/Private Rate of Returns = 1.1								
1.25	Zero Liability	0.4	20.0	3.4				
1.5	Zero Liability	0.4	20.0	2.8				
1.75	Zero Liability	0.3	20.0	2.4				
2	Zero Liability	0.3	20.0	2.1				
Panel B: Social/Private Rate of Returns = 1.5								
1.25	Zero Liability	6.7	20.0	18.4				
1.5	Zero Liability	5.7	20.0	15.6				
1.75	Zero Liability	5.0	20.0	13.5				
2	Zero Liability	4.4	20.0	11.9				
Panel C: Social/Private Rate of Returns =2								
1.25	Zero Liability	17.5	20.0	36.8				
1.5	Zero Liability	15.4	20.0	32.3				
1.75	Zero Liability	13.8	20.0	28.7				
2	Zero Liability	12.5	20.0	25.8				
	Panel D:	Social/Priv	ate Rate of Retu	rns = 2.5				
1.25	Maximum Outlay, r = -1	56.4	20.0	80.0				
1.5	Zero Liability	24.9	20.0	47.0				
1.75	Zero Liability	22.8	20.0	43.0				
2	Zero Liability	21.1	20.0	39.5				
Panel E: Social/Private Rate of Returns =3								
1.25	Maximum Outlay, r = -1	86.9	20.0	80.0				
1.5	Maximum Outlay, r = -1	53.1	20.0	80.0				
1.75	Zero Liability	30.7	20.0	54.6				
2	Zero Liability	28.8	20.0	51.3				

Notes: Column 1 shows the percentage increase in welfare generated by the optimal policy relative to the welfare generated by the private market only. Column 2 shows the percentage of projects implemented by the private market. Column 3 shows the percentage of additional projects implemented by the optimal policy.

Third, the optimal zero liability generates substantial welfare gains, unless the externality is very small (as in Panel A). Not surprisingly, the gains strongly increase with the size of the externality and decline with the cost of public funds. The welfare gains range from a low of about 4.4% to a high of 30.7%.

In this paper we model the financing of R&D projects in a partial equilibrium setting. Thus the welfare gains reported above correspond to the 'R&D sector', not the aggregate economy. By way of comparison, Acemoglu et al. (2018) use an estimated macroeconomic growth model to assess welfare gains from various innovation-related fiscal policies. In particular, they show that an R&D subsidy for incumbent firms, equivalent to 14% of their R&D (1% of GDP), increases welfare in their model by 0.6%; for the optimal (uniform) subsidy in their model, which is equivalent to 39% of R&D, the increase is 1.22%. In order to compare their aggregate welfare gains to those in Table 1, we need to account for the fact that ours relate only to the R&D

sector, and to account for the differences in the scale (government cost) of our optimal loan policy and the subsidies considered by the Acemoglu et al. study. Making these adjustments, the welfare gains from the optimal (zero liability) loan contract in Panel C are equivalent to roughly 0.62% to 0.87% (depending on the value of  $\lambda$ ), when compared to their estimate of 0.6% for the 14% subsidy, and 1.73% to 2.42% when compared to their estimate of 1.22% for their 39% optimal subsidy.<sup>30</sup>

Although their framework and policy instruments are different from those in our paper, the welfare gains are broadly similar. That our welfare gains are somewhat higher may not be surprising since the optimal mechanism is designed to mitigate the adverse selection effects that arise in their model. At the same time, we do not want to overinterpret the simulation results; they should be viewed as illustrative, given the simplicity of the model and the specific calibration of parameters.

## 6.2 Optimal loan policy vs. other schemes

Finally, we compare the optimal policy to loan schemes typically used by governments and to a direct subsidy to private VC firms. Loan schemes almost always involve a single interest rate and matching requirement, whereas in our optimal policy these features vary with the project externality  $\sigma$  and the shadow price of public funds  $\lambda$ . Typically, observed policies are either full grant schemes or interest-free loans.

Table 2 presents the welfare gains per dollar of cost for different policies, relative to the private market. When externalities are small (Panel A), the zero liability contract generates about 21 cents *net welfare gain* per dollar (i.e., a benefit-cost ratio of 1.21), but this increases sharply with the size of the externality and declines with the cost of public funds. When social returns are twice as large as private returns, the benefit-cost ratio varies from 2.6, for  $\lambda = 2$ , to 3.7 for  $\lambda = 1.25$ . By contrast, a full grant or zero-interest loan contract actually *reduces* welfare, unless externalities are very large, implying benefit-cost ratios less than one.

 $<sup>^{30}</sup>$ To do this, decompose the change in aggregate welfare into the part generated by the R&D sector and by other sectors, denoted by  $\Delta W_A = \Delta W_{R\&D} + \Delta W_O$ . But  $\Delta W_O = 0$  since we account for all the externalities generated by the R&D sector. Thus  $\frac{\Delta W_A}{W_A} = \frac{\Delta W_{R\&D}}{W_{R\&D}} \frac{W_{R\&D}}{W_A}$ . We assume that  $\frac{W_{R\&D}}{W_A}$  is roughly equal to the ratio of R&D sector output to GDP, which can be expressed as  $\frac{(1+\rho_s)}{GDP}$  where R&D is the input (expenditure) and  $\rho_s$  is the social rate of return to R&D. Setting  $\rho_s = 0.55$  from Bloom, Schankerman and Van Reenen (2013), this adjustment factor is 4.25% (=  $1.55 \times 2.74\%$ , which is the ratio of R&D/GDP in the U.S. in 2016).

In addition, we adjust for the relative cost of the optimal loan and subsidy policies. Acemoglu et al. report that their R&D subsidy is 14% of R&D, while their optimal subsidy is 39% of R&D. The simulated cost of our optimal zero liability R&D loan policy in Panel C in Table 1 is about 12% of R&D in our model (averaged across values of  $\lambda$ ). Thus we scale our welfare gains up by the factor 1.17 = 0.14/0.12 to compare to their 14% subsidy, and by 3.25 = 0.39/0.12 for comparison to their optimal subsidy.

Table 2: Effectivenes	s or support scr	iemes per dona	ir program cost, p =	1.12
	(1)	(2)	(3)	(4)

		(1)	(2)	(3)	(4)					
1+λ	Optimal policy	Welfare gain per dollar cost								
		Optimal policy	Full grant	Zero interest loan	Constrained optimal VC subsidy					
	Panel A: Social/Private Rate of Returns = 1.1									
1.25	Zero Liability	0.22	-0.26	-0.26	0.08					
1.5	Zero Liability	0.22	-0.38	-0.38	-0.10					
1.75	Zero Liability	0.21	-0.47	-0.47	-0.23					
2	Zero Liability	0.21	-0.53	-0.54	-0.32					
	Panel B: Social/Private Rate of Returns = 1.5									
1.25	Zero Liability	1.2	-0.16	-0.17	0.49					
1.5	Zero Liability	1.1	-0.30	-0.31	0.24					
1.75	Zero Liability	0.95	-0.40	-0.41	0.06					
2	Zero Liability	0.88	-0.47	-0.48	-0.07					
		Panel C: So	ocial/Private I	Rate of Returns = 2						
1.25	Zero Liability	2.7	0.01	-0.03	1.16					
1.5	Zero Liability	2.1	-0.16	-0.19	0.80					
1.75	Zero Liability	1.8	-0.28	-0.30	0.54					
2	Zero Liability	1.6	-0.37	-0.39	0.35					
	Panel D: Social/Private Rate of Returns =2.5									
1.25	Maximum Outlay, r = -1	0.23	0.23	0.17	2.06					
1.5	Zero Liability	3.3	0.02	-0.02	1.55					
1.75	Zero Liability	2.6	-0.12	-0.16	1.18					
2	Zero Liability	2.3	-0.23	-0.27	0.91					
Panel E: Social/Private Rate of Returns = 3										
1.25	Maximum Outlay, r = -1	0.51	0.51	0.43	3.25					
1.5	Maximum Outlay, r = -1	0.26	0.26	0.19	2.54					
1.75	Zero Liability	3.7	0.08	0.02	2.03					
2	Zero Liability	3.1	-0.05	-0.11	1.65					

Notes: Columns 1 to 4 show the difference between the welfare generated by the policy and that generated by the private market divided by the cost of the policy. Self financing  $\, b$  in the full grant and zero interest loan is set to  $\, \overline{b}$ . In column 4, the constrained optimal subsidy rate is set to 100% because the unconstrained optimal rate is above 100% (between 125% and 183%). The unconstrained optimal subsidy rate is found by maximising expected social welfare at the value of  $\sigma$  implied by the mean ratio of social to private rates of return estimated by BVS (2013), for each value of

The optimal VC subsidy generates welfare gains for almost all levels of the externality and cost of public funds, but the associated benefit-cost ratio is smaller than for the optimal loan policy.<sup>31</sup> For example, when social returns are twice as large as private returns (Panel C), the benefit-cost ratio for the optimal zero liability contract

 $<sup>^{31}</sup>$ For the parameter configurations presented here, the optimal VC subsidy rate  $\delta^* > 1$  (it varies from 1.25 to 1.83). This is because the VC's enhance the project success probability significantly (calibrated at 12%), so it can be welfare-improving for the government to raise revenue and actually pay VC firms in order to enhance project success. In these cases, we set  $\delta = 1$ . Paying VC firms ( $\delta > 1$ ) would raise adverse selection effects for VC participants, which are beyond the scope of our analysis, and likely to be politically difficult to implement. This issue is analogous to implementing more than a full grant in the maximum outlay contract (see footnote 30).

is between 2.6 and 3.7, while it is only 1.35 to 2.16 for the (constrained) optimal VC subsidy. At the same time, however, it is worth noting that the VC subsidy does much better than either a full grant or zero interest loan, both of which are widely adopted by governments.

Of course, we recognise that any simulation analysis is limited by the simplicity of the model and the realism of the calibrated parameters. Still, our results at least suggest that loan policies often used by governments – full grants or zero interest loans – may be inferior to the zero liability loan policy or a direct subsidy to VCs. This is especially the case where the social cost of public funds is high and/or externalities are small. While many factors play a role, countries with weaker institutional capacity are likely to have less efficient tax systems, and thus a higher cost of public funds. Unless the externalities are especially high in such countries, the results suggest that typical R&D loan schemes are likely to be ill-suited for developing countries.

Why do R&D loan programs in the real world differ sharply from the theoretically optimal policy? A policy of 'targeting the middle' is likely to be politically less attractive to governments than targeting the 'best' (low risk) projects, as is often done in practice. Being able to show program 'successes' may increase prospects for budgetary support. The social cost of redundancy which such a program entails remains hidden. In addition, the public agency responsible for the program may worry about the government's commitment to fund it in the future, and hedge this risk by choosing profitable projects if they can retain the proceeds. Whatever the reason, our paper indicates that moving to the optimal loan policy (or direct VC subsidy) can potentially generate significant welfare gains.

## 7 Concluding remarks

We study the optimal design of government loan financing of R&D projects that vary in risk and generate positive externalities. Such programs are often used to support innovation by start-up companies. We show that, when there is adverse selection over project risk, the optimal contract requires a high interest rate but (virtually) zero self-financing. This contrasts sharply with observed policies that use zero or negative interest rates and high self-financing provisions. When we add moral hazard, by allowing the entrepreneur to choose between two effort levels, the optimal policy consists of a menu of at most two contracts – one with high interest/zero self-financing and a second with lower interest but maximum feasible co-financing. Moreover, under a mild assumption, we show that only one contract is optimal.

The simulations of the model indicate that the optimal zero liability policy can generate significant welfare gains, relative to the private market and government policies we typically observe, especially when project externalities are large and the cost of public funds is low. We also find that an optimal direct subsidy to private VC's outperforms either a full grant or zero interest loan policy, both of which are widely used by governments.

There are two core policy implications. First, *optimal policies should 'target the middle'*. Low-risk projects are likely to be financed by the private market anyway, so

government support is redundant. High-risk projects will not be privately funded but, unless they generate very large externalities, the expected social payoff does not justify supporting them.

Second, *R&D* support policies need to be tailored to the economic environment – one size does not fit all. The size of project externalities, cost of public funds and effectiveness of the private venture capital market are key parameters that affect the optimal policy. If externalities differ across technology fields, the parameters of the policy should ideally vary by field. The same principle applies across countries, where both project externalities and the cost of public funds may vary as well.

## **Appendix. Proofs of Propositions**

**Proof of Proposition 1.** Follows from the arguments above the statement of Proposition 1.

**Proof of Proposition 2.** Follows from the arguments above the statement of Proposition 2.

**Proof of Proposition 3.** An incentive compatible menu satisfies

$$U_G(p) \equiv p \left( R - (1 - b(p))(1 + r(p)) \right) - b(p) \ge p \left( R - (1 - b(p'))(1 + r(p')) \right) - b(p')$$

and

$$U_G(p') \equiv p' (R - (1 - b(p'))(1 + r(p'))) - b(p') \ge p' (R - (1 - b(p))(1 + r(p))) - b(p)$$

for any two types  $p > p' > p^*$ . It follows that

$$(p-p')\left(R-(1-b(p'))(1+r(p'))\right) \leq U_G(p)-U_G(p') \leq (p-p')\left(R-(1-b(p))(1+r(p))\right)$$

from which it follows that (1 - b(p))(1 + r(p)) is non-increasing in  $p \ge p^*$ . Dividing the last inequality by p - p' and taking the limit as  $p' \searrow p$  implies that the derivative of  $U_G(p)$  is equal to (R - (1 - b(p))(1 + r(p))) whenever it is continuous in p, which because of monotonicity holds a.s. in  $p \ge p^*$ . And, the fact that the derivative of  $U_G(p)$  is non-increasing implies that  $U_G(p)$  is convex for  $p \ge p^*$ .

Conversely, if  $U_G(p)$  is convex and type  $p^*$  is induced to exert full effort, then the payoff that any type  $p' \geq p^*$  obtains from selecting the contract (b(p), r(p)) is obtained on a line at the point  $(p, U_G(p))$  with slope  $U'_G(p)$ , at the point p' on that line. Convexity of  $U_G(p)$  implies that this payoff lies below  $U_G(p')$  which is the payoff that type p' obtains by being truthful.

Finally, rearrangement of the moral hazard constraint (6) shows that a government contract (b, r) induces full effort from type p if and only if

$$p \geq \frac{1-c_I}{1-k} \cdot \frac{1}{R-(1-b)(1+r)}.$$

It follows that if  $p^*$  is induced to exert full effort under (b,r), then so is every  $p \ge p^*$  because convexity of  $U_G(p)$  implies that (1 - b(p))(1 + r(p)) is nonincreasing in  $p \ge p^*$ .

**Proof of Proposition 4.** A government contract (b,r) induces an expected payoff to entrepreneurs of p(R-(1-b)(1+r))-b that is linear in p. Increasing b pivots this payoff function in the sense that it increases its slope R-(1-b)(1+r) and lowers its intercept -b. Increasing b and r in such a way that keeps (1-b)(1+r) fixed shifts the payoff function downwards in a parallel way. Following the last part of the proof of Proposition 3, the moral hazard constraint (6) implies that if p is induced to exert full effort under (b,r), then so is every p'>p, and that both increasing b and increasing

b and r in a way that keeps (1 - b)(1 + r) fixed preserves p's incentive to exert full effort.

Suppose that the optimal menu induces some entrepreneur  $p \leq \frac{1-c_I}{R(\beta-k)} + \frac{1-\overline{b}}{\beta R}$  who would not exert full effort under the private market to exert full effort. Denote the smallest type that is induced to exert full effort by the optimal menu by  $p^*$  and the government contract that is chosen by  $p^*$  by (b,r). The fact that  $p^*$  is induced to choose the contract (b,r) implies that  $p^*$   $(R-(1-b)(1+r))-b \geq U_P(p^*)$ .

Recall that

$$U_P(p) = \begin{cases} 0 & \text{if } p \in \left[0, \frac{c_I}{kR}\right) & \text{project is dropped} \\ kpR - c_I & \text{if } p \in \left[\frac{c_I}{kR}, \frac{1-c_I}{R(\beta-k)} + \frac{1-\bar{b}}{\beta R}\right) & \text{project implemented with partial effort} \\ \min\{\beta p, 1\}R - 1 & \text{if } p \in \left[\frac{1-c_I}{R(\beta-k)} + \frac{1-\bar{b}}{\beta R}, 1\right] & \text{project implemented with full effort} \end{cases}$$

Distinguish the following three cases:

- 1. The function p(R-(1-b)(1+r))-b has a slope smaller than or equal to kR (i.e., flatter than  $U_P(p)$  in the interval  $\left[\frac{c_I}{kR}, \frac{1-c_I}{R(\beta-k)} + \frac{1-\bar{b}}{\beta R}\right]$ , and it intersects  $U_P(p)$  above or to the right of the point  $\frac{1-c_I}{R(\beta-k)} + \frac{1-\bar{b}}{\beta R}$  (recall that  $U_P(p)$  is discontinuous at  $p=\frac{1-c_I}{R(\beta-k)} + \frac{1-\bar{b}}{\beta R}$ ) or lies entirely above  $U_P(p)$ .
- 2. The function  $p\left(R-(1-b)(1+r)\right)-b$  has a slope smaller than or equal to kR and it intersects  $U_P(p)$  at a point in the interval  $\left[\frac{c_I}{kR},\frac{1-c_I}{R(\beta-k)}+\frac{1-\bar{b}}{\beta R}\right)$ .
- 3. The function p(R (1 b)(1 + r)) b has a slope larger than kR.

Case 1. b and r can be increased in such a way that keeps (1-b)(1+r) fixed so that the function p(R-(1-b)(1+r))-b shifts down in a parallel way and the intersection point with  $U_P(p)$  moves left. This change satisfies the moral hazard constraint for  $p \geq p^*$  and increases social welfare because from (1) it follows that an increase in social welfare requires that b+p(1-b)(1+r) be increased. The suggested change accomplishes this goal without violating the moral hazard constraint. It follows that if the function p(R-(1-b)(1+r))-b intersects the function  $U_P(p)$  above or to the right of the point  $\frac{1-c_I}{R(\beta-k)}+\frac{1-\bar{b}}{\beta R}$  then either b is increased up to the point where it is equal to  $\bar{b}$ , or the entrepreneur's payoff function is shifted down so that it intersects  $U_P(p)$  on the interval  $\left[\frac{c_I}{kR},\frac{1-c_I}{R(\beta-k)}+\frac{1-\bar{b}}{\beta R}\right)$ , which is analysed in Case 2 below.

**Case 2**. Such an intersection necessarily implies that p(R - (1 - b)(1 + r)) - b is flatter than  $U_P(p)$  between  $\frac{c_I}{kR}$  and  $\frac{1-c_I}{R(\beta-k)} + \frac{1-\bar{b}}{\beta R}$ . In this case, it is possible to increase b and decrease r so that (1-b)(1+r) decreases and  $b+p^{**}(1-b)(1+r)$  increases,

where  $p^{**} \leq p^*$  denotes the smallest type that selects the modified contract. The decrease in (1-b)(1+r) ensures that the moral hazard constraint is satisfied for  $p \geq p^*$ , and the increase in  $b+p^{**}(1-b)(1+r)$  ensures that social welfare is increased for  $p \geq p^{**}$ . Notice that the fact that the new contract generates a larger social welfare implies that it is less attractive to the entrepreneurs, so that some types who accepted the government contract (b,r) may reject the modified contract. However, as shown below, it is possible to induce types who anyway exert partial effort to exert partial effort costlesly using a zero liability contract if this contributes to social welfare, so that the modified contract does not decrease overall efficiency. Thus, it again follows that social welfare is increasing in b, so  $b = \bar{b}$  in this case as well.

**Case 3**. All the types  $p > p^*$  exert full effort either under the contract (b, r) or under the private market. So, again there is no need for an additional contract because such a contract cannot increase overall effort, and would generate a larger payoff to the entrepreneurs who select it, at the expense of social welfare.

Finally, observe that a contract that induces full effort from some type  $p \le \frac{1-c_I}{R(\beta-k)} + \frac{1-\bar{b}}{\beta R}$  may also be accepted by types  $p < p^*$  who would not be induced by it to exert full effort. Nevertheless, the government may still benefit from offering entrepreneurs another contract, which induces only partial effort because such a contract may increase participation from entrepreneurs who otherwise would drop their projects. As explained in the analysis of the problem without moral hazard, this additional contract would require an arbitrarily small self-financing,  $\varepsilon$ , and a payment of  $R - \varepsilon$  upon success, which implies an interest rate of approximately  $1 + r = \frac{R}{c_I}$ . Such a contract would extract approximately the entire rent of entrepreneurs who would accept it and exert partial effort (approximate rather than exact because the contract has to provide some positive rent to induce participation from those types that generate positive expected social welfare, but not lower types).

**Proof of Proposition 5.** Proposition 4 implies that it is optimal to offer at most two contracts: one that induces only partial effort, and another that induces full effort from some entrepreneur types. As explain in the proof of Proposition 4, the optimal government contract that induces only partial effort is an approximate zero liability contract. Suppose that the optimal contract that induces full effort from some entrepreneur types is given by (b,r). The proof of Proposition 4 shows that if the expected payoff to the entrepreneur under the contract (b,r), which is p(R-(1-b)(1+r))-b, is flatter than the expected payoff to the entrepreneur under the private market on the interval  $\left\lceil \frac{c_I}{kR}, \frac{1-c_I}{R(\beta-k)} + \frac{1-\overline{b}}{\beta R} \right\rceil$ , then it follows that  $b=\overline{b}$ .

Suppose that the expected payoff to the entrepreneur under the contract (b,r) is steeper than the expected payoff to the entrepreneur under the private market on the interval  $\left[\frac{c_I}{kR}, \frac{1-c_I}{R(\beta-k)} + \frac{1-\bar{b}}{\beta R}\right)$ , i.e., R-(1-b)(1+r)>kR. Denote the smallest type that exerts full effort under (b,r) by  $p^*$ . Because public funds are costly, maximizing expected social welfare requires that (b,r) maximize the sum b+p(1-b)(1+r) for types  $p \geq p^*$  and b+pk(1-b)(1+r) for types  $p < p^*$  (i.e., minimize government

funding to induce those projects), for those entrepreneurs that choose the (b,r) contract subject to the moral hazard constraint  $p^* \geq \frac{1-c_I}{1-k} \frac{1}{R-(1-b)(1+r)}$ . (Recall that if the moral hazard constraint is satisfied for  $p^*$ , then it is also satisfied for all  $p > p^*$ ). This implies that (1-b)(1+r) should be increased so that the moral hazard constraint is binding at  $p^*$ , so  $(1-b)(1+r) = R - \frac{1}{p^*} \frac{1-c_I}{1-k}$  and  $b = \bar{b}$ . Notice that, if as (1-b)(1+r) is increased the slope of the entrepreneur's expected payoff under (b,r) drops below kR then we are back in case 2 analysed in the proof of Proposition 4, where we already proved that  $b = \bar{b}$ .

**Proof of Proposition 6.** If the optimal menu consists of only one contract, the conclusion follows immediately. Now suppose that the optimal menu consists of two contracts. Proposition 5 shows that the two contracts are a zero liability contract and a maximum outlay contract  $(\bar{b},r)$ . Because an entrepreneur who chooses the maximum outlay contract can exert either full or partial effort, his expected payoff is  $\max\{p(R-(1-\bar{b})(1+r))-\bar{b},pk(R-(1-\bar{b})(1+r))+1-\bar{b}-c_I\}$ . If  $\bar{b}+c_I\leq 1$ , this maximum is larger than or equal to zero, which is the entrepreneur's expected payoff under the zero liability contract. Therefore, no entrepreneur would choose the zero liability contract. Finally, Proposition 4 implies there is no need to consider optimal menus with more than two contracts.

**Proof of Proposition 7.** Denote the smallest  $(p, R_H)$  type that exerts full effort under the optimal menu of contracts by  $(p_H^*, R_H)$  and the contract chosen by this type be (b, r). The argument used in the proof of Proposition 4 can be used to show that there is no need for another contract in order to induce full effort from types  $(p, R_H)$  such that  $p > p_H^*$ .

The contract (b,r) may also be picked by some types  $(p,R_L)$ . Denote the smallest  $(p,R_L)$  type that exerts full effort under (b,r) by  $(p_L^*,R_L)$ . The argument used in the proof of Proposition 4 implies that there is no need for another contract in order to induce full effort from types  $(p,R_L)$  such that  $p>p_L^*$ . Hence, the only possible reason for introducing another contract is in order to induce full effort from some types  $(p,R_L)$  such that  $p<p_L^*$ .

However, the moral hazard constraint (equation (6) in the text) implies that, for another contract (b',r') to induce full effort, it must be the case that  $(1-b')(1+r') \ge (1-b)(1+r)$ . This is ruled out by the incentive compatibility constraint, which implies that (1-b(p))(1+r(p)) is nonincreasing in p.

There is also no need for more than one contract to induce partial effort. The government has to decide which is best: (1) to offer only one contract that extracts the full rent from types  $(p, R_L)$  who would exert partial effort under the first-best contract, and allow types  $(p, R_H)$  to capture a positive rent, or (2) to offer a different single contract that extracts the full rent from types  $(p, R_H)$  who would then exert partial effort, and exclude types  $(p, R_L)$ . These are the only two contracts which ensure that types  $(p, R_L)$  get approximately zero rent, and any other contract that leaves them positive rent is dominated by one of the above-mentioned contracts, since maximisation of welfare involves minimisation of the rent to entrepreneurs.

### References

- [1] Acemoglu, Daron and Ufuk Akcigit (2012), "Intellectual Property Rights Policy, Competition and Innovation," *Journal of the European Economic Association* 10: 1-42
- [2] Acemoglu, Daron, Ufuk Akcigit, Harun Alp, Nicholas Bloom and William Kerr (2018), "Innovation, Reallocation and Growth," *American Economic Review* 108(11): 3450-91
- [3] Akcigit, Ufuk, Douglas Hanley, and Stefanie Stantcheva, "Optimal Taxation and R&D Policies," NBER Working Paper No. 22908, December 2016.
- [4] Aghion, Philippe and Peter Howitt (1992), "A Model of Growth through Creative Destruction," *Econometrica* 60: 323-351
- [5] Bergemann, Dirk and Stephen Morris (2005), "Robust Mechanism Design," *Econometrica* 73(6): 1771-1813.
- [6] Bergemann, Dirk, Alessandro Bonatti, and Alex Smolin (2018) "The Design and Price of Information," *American Economic Review* 108, 1: 1-48.
- [7] Bloom, Nick, Mark Schankerman, and John Van Reenen (2013), "Identifying Technology Spillovers and Product Market Rivalry," *Econometrica* 81: 1347-1393
- [8] Busom, Isabel (2000), "An Empirical Evaluation of the Effects of R&D Subsidies," Economics of Innovation and New Technology 9(2): 111-148
- [9] Dahlby, Bev (2008), The Marginal Cost of Public Funds: Theory and Applications (Cambridge, MA: MIT Press)
- [10] Da Rin, Marco, Thomas Hellman and Manju Puri (2012), "A Survey of Venture Capital Research," in George Constantinides, Milton Harris an Rene Stulz, eds. *Handbook of the Economics of Finance*, vol. 2 (Amsterdam: North Holland)
- [11] Dasgupta, Partha and Eric Maskin (2000), "Efficient Auctions," *Quarterly Journal of Economics* 115(2): 341-388
- [12] Fazzari, Steven, R. Glenn Hubbard and Bruce Petersen (1988), "Financing Constraints and Corporate Investment," *Brookings Papers on Economic Activity*, 1988(1): 141-206
- [13] Gompers, Paul (1995), "Optimal Investment, Monitoring and the Staging of Venture Capital," *Journal of Finance*, 50: 1461-1489
- [14] Gompers, Paul, Anna Kovner, Josh Lerner and David Scharfstein (2010), "Performance Persistence in Entrepreneurship," *Journal of Financial Economics*, 96: 18-32
- [15] Gonzales, Xulia, Jordi Jaumandreu and Consuelo Pazo (2005), "Barriers to Innovation and Subsidy Effectiveness," *RAND Journal of Economics* 36(4): 930-949

- [16] Hall, Bronwyn H. and Josh Lerner (2010), "The Financing of R&D and Innovation," Chapter 14 in Bronwyn H. Hall and Nathan Rosenberg, eds., *Handbook of the Economics of Innovation, Volume 1* (Amsterdam: Elsevier): 609-639
- [17] Harel, Shai (2013), "Investor Characteristics, Investment Patterns and Startup Success," Ph.D. Thesis, The Hebrew University of Jerusalem
- [18] Hellman, Thomas and Manju Puri (2002), "Venture Capital and the Professionalization of Start Up Firms: Empirical Evidence," *Journal of Finance*, 57: 169-197
- [19] Thomas Hellmann and Paul Schure (2010), "An Evaluation of the Venture Capital Program in British Columbia," Report prepared for the Report prepared for the BC Ministry of Small Business, Technology and Economic Development
- [20] Howell, Sabrina (2017), "Financing Innovation: Evidence from R&D Grants," American Economic Review, 107(4): 1136-1164
- [21] Hsu, David (2005), "What Do Entrepreneurs Pay for Venture Capital Affiliation?" *Journal of Finance*, 59(4): 1805-1844
- [22] Hurwicz, Leonid (1973), "The Design of Mechanisms for Resource Allocations," American Economic Review 63(2): 1-30
- [23] Israel Innovation Authority (2014), "Royalties Asset Evaluation," internal mimeo (in Hebrew).
- [24] Jullien, Bruno (2000) "Participation Constraints in Adverse Selection Models," *Journal of Economic Theory*, 93: 1-47.
- [25] Kaplan, Steven and Per Stromberg (2002), "Theory Meets the Real World: An Empirical Analysis of Venture Capital Contracts," *Review of Economic Studies*: 1-35
- [26] Kaplan, Steven and Per Stromberg (2004), "Characteristics, Contracts and Actions: Evidence from Venture Capitalist Analyses," *Journal of Finance*, 59(5): 2177-2210
- [27] Kaplan, Steven and Luigi Zingales (1997), "Do Investment-Cash Flow Sensitivities Provide Useful Measures of Financing Constraints?," Quarterly Journal of Economics, 112(1): 169-215
- [28] Klette, Tor Jakob, Jarle Moen and Zvi Griliches (2000), "Do Subsidies to Commercial R&D Reduce Market Failures? Microeconometric Evaluation Studies," *Research Policy* 29(4-5): 471-495
- [29] Kortum, Samuel and Josh Lerner (2000), "Assessing the Contribution of Venture Capital to Innovation," *RAND Journal of Economics*, 31: 674-692
- [30] Lach, Saul (2002), "Do R&D Subsidies Stimulate or Displace Private R&D? Evidence from Israel," *Journal of Industrial Economics* L(4): 369-391.

- [31] Laffont, Jean-Jacques and Jean Tirole (1986), "Using Cost Observation to Regulate Firms," *Journal of Political Economy* 94: 614-641
- [32] Lerner, Josh (1995), "Venture Capitalists and the Oversight of Private Firms," *Journal of Finance*, 50: 301-318.
- [33] Myerson, Roger (1981) "Optimal Auction Design," *Mathematics of Operations Research*, 6: 58-73.
- [34] Myerson, Roger (1982) "Optimal Coordination Mechanisms in Generalized Principal-Agent Problems," *Journal of Mathematical Economics* 10: 67-81.
- [35] OECD (2006), Government R&D Funding and Company Behavior: Measuring Behavioral Additionality
- [36] OECD (2013), Science and Technology Indicators Outlook
- [37] Riley, John, and Richard Zeckhauser (1983) "Optimal Selling Strategies: When to Haggle, When to Hold Firm," *The Quarterly Journal of Economics*, 98, 2: 267-289.
- [38] Takalo, Tuomas, Tanja Tanayama and Otto Toivanen (2013), "Estimating the Benefits of Targeted R&D Subsidies," *Review of Economics and Statistics* 95(1): 255-272
- [39] Takalo, Tuomas, Tanja Tanayama and Otto Toivanen (2017), "Welfare Effects of R&D Support Policies," CEPR Discussion Paper 12155
- [40] Wallsten, S.J. (2000), "The Effects of Government-Industry R&D Programs on Private R&D: The Case of the Small Business Innovation Research Program," *RAND Journal of Economics* 3(1): 82-100
- [41] Wilson, Robert (1985), "Incentive Efficiency in Double Auctions," *Econometrica* 53: 1101-1115

## 8 Online Appendices: Not for Publication

# Appendix A. Calibration of parameters

In this Appendix we describe the choice of parameters used to simulate the model. We calibrate the parameters using data from the U.S. and Israel. The required set of parameters includes the private returns to a project, R; the distributions of success probabilities p and of externalities  $\sigma$ ; the shadow price of public funds,  $\lambda$ ; the project costs with partial effort  $c_I$ ; the share of project cost with full effort that can be financed from the entrepreneur's own funds,  $\bar{b}$ ; and the effectiveness of the VC in enhancing a project's success probability,  $\beta$ . We assume  $k = c_I$ , i.e., the percentage increase in cost in moving from partial to full effort is equal to the percentage increase in the associated probability of success.

To calibrate R, we begin with the equation  $\bar{p}R = (1+\varphi)^{\tau}$  where  $\varphi$  is the internal rate of return to a VC,  $\tau$  is the lag between the start-up investment at time zero and commercialisation (also assumed to be the end of VC funding), if the project succeeds, and  $\bar{p}$  is the mean probability of success. Gompers, Kovner, Lerner and Scharfstein (2010) estimate the average internal rate of return for VCs in the range of 14%-18%, so we use  $\varphi = 0.16$ . Gompers et. al. also estimate the average success rate for VC-supported start-ups – defined as a public offering, acquisition or merger for first time entrepreneurs – in the range of about 14%-27%. Thus we set the value  $\bar{p} = 0.20$ . We set the commercialisation lag at  $\tau = 5$ . These parameter values imply R = 10.5.

We calibrate  $\sigma$  so that the implied ratio of social to private rates of returns to R&D is consistent with econometric evidence from the literature. Bloom, Schankerman and Van Reenen (2013) estimate average internal social and private rates of return of 0.55 and 0.21, respectively. The ratio of social to private rates of return is slightly above 2.5 and we choose values of the externality parameter  $\sigma$  to match this ratio.<sup>32</sup> However, there is a distribution of rates of return across firms, so we also include lower and higher values of  $\sigma$  to check sensitivity of the optimal policy to the magnitude of the externality.<sup>33</sup> The chosen values of  $\sigma$  imply ratios of social to private internal rates of returns of (1.1, 1.5, 2, 2.5, 3).

We assume that project success probabilities  $\{p\}$  are drawn from the beta distribution, B(a,b). To calibrate the parameters (a,b), we choose values so that the resulting distribution matches two empirical facts. The first is the fraction of projects

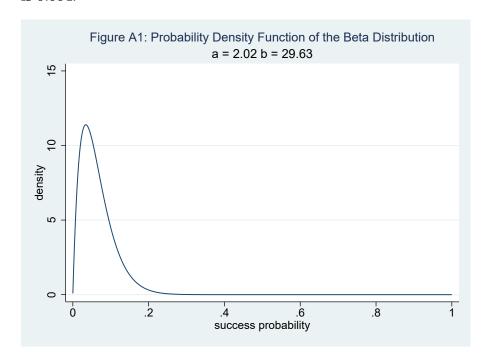
<sup>&</sup>lt;sup>32</sup>Let  $\varphi_s$  and  $\varphi_p$  be the social and private rates of return and  $\alpha = \frac{\varphi_s}{\varphi_p}$ . In our model with unit costs,  $(1+\varphi_s)^{\tau} = \bar{p}(R+\sigma)$  and  $\left(1+\varphi_p\right)^{\tau} = \bar{p}R$  so that  $\sigma = R\left[\left(\frac{1+\alpha\varphi_p}{1+\varphi_p}\right)^{\tau}-1\right]$ . Using  $\varphi_p = 0.21$  and varying  $\alpha$  around 2.5 calibrates the values of  $\sigma$ .

 $<sup>^{33}</sup>$ In simulating welfare, we use the same distribution of success probabilities of projects for different values of  $\sigma$ . This procedure implicitly assumes that p and  $\sigma$  are independent. Since the expected private returns to R&D is  $p\beta R$ , this is equivalent to assuming that the private rate of return is uncorrelated with the externality  $\sigma$ . The correlation, computed from the estimates in Bloom, Schankerman and Van Reenen (2013), data is only -0.09. We emphasize, however, that the *model* does not impose this independence assumption.

that are financed by private VCs in the absence of a government loan program, which we set at 0.05. In the model, projects receiving funding are those with  $L_1 \equiv \frac{1-k}{(\beta-k)R} + \frac{1-\bar{b}}{\beta R} \leq p \leq 1$ . Thus we set the mass of such projects  $1-F(L_1;a,b)=0.05$ . Second, we require that the implied average success rate among projects that are funded by VCs,  $\bar{p}$ , matches the estimates from Gompers et. al. (2010). In the model, this success rate is given by the mean of the truncated distribution,

$$\left[1-F\left(L_{1};a,b\right)\right]^{-1}\left[\int\limits_{L_{1}}^{1/eta}eta pdF(p;a,b)+1-F\left(rac{1}{eta};a,b
ight)
ight],$$

which we set equal to  $\bar{p} = 0.2$  for this calibration. We solve these two equations for a and b. The density function for p is shown in Figure A1. The mean of p under F(p; a, b) is 0.064.



To calibrate  $c_I$ , we use data on the structure of venture capital funding from Gompers (1995). He breaks funding into the early rounds (seed + startup), usually made to very young companies, middle rounds usually made to young but further developed companies, and late stage financing. We measure  $c_I$  by the ratio of the median of seed funding to total early round funding, i.e.,  $c_I = k = 0.21.^{34}$ 

We calibrate  $\lambda$  based on estimates in the public finance literature (Dahlby, 2008). These vary depending on methodology, country coverage, and the choice of taxes used to generate the public funds. We focus on public funds raised by taxes on labor

<sup>&</sup>lt;sup>34</sup>These values are similar to those computed from data on Israeli start up companies by Harel (2013). The mean (median) value of the share of seed money out of total invested funds is 0.23 (0.18) among the 1,149 firms that passed the seed stage. We thank Shai Harel for providing his data.

income; the estimated values of  $\lambda$  typically fall in the range of 0.25 to 1.5. We use values  $\lambda = (0.25, 0.50, 0.75, 1)$ . The full cost of public funds is  $1 + \lambda$ .

We set the fraction of project cost with full effort that can be funded by the entrepreneur at  $\bar{b}=0.25$ ; the qualitative results reported below are robust to using other values of  $\bar{b}$ .

Finally, we calibrate the effectiveness of the VC based on evidence in Hsu (2005). Using data on VC contracts, Hsu estimates that VC's with a strong reputation (above the median), based on the quality of their advice and connections, acquire start-up equity at a 10-14% discount, relative to below-median VC's. This market-based willingness to pay for more reputable VC's corresponds to our project enhancement effect,  $\beta$ . Thus we use the baseline value  $\beta = 1.12$ . This is conservative since it assumes that the below-median VC's have no positive effect on the success probability of the projects they finance. We also experiment with two alternative values,  $\beta = 1.0$  (no enhancement) and  $\beta = 1.24$ .

# Appendix B. Computing the optimal policy and welfare

In this Appendix we provide details on the computation of the optimal policy, its welfare and associated measures such as additionality and redundancy in the general case with moral hazard. We analyze two funding scenarios. In one scenario there is only the possibility of private market (VC) funding while, in the other scenario, we add the possibility of government funding. In Section B1 we first derive the entrepreneur's utility associated with the funding possibilities available in each scenario. Entrepreneurs choose the alternative giving them the highest utility. Given this behavior, in Section B2, we then compute the expected social welfare associated with each funding scenario, and solve for the optimal policy. In Section B3 we present the additionality and redundancy measures, while in Section B4 we point out that the computation of welfare and costs generated by alternative – not necessarily optimal – loan policies is as in Section B2.

# B1. The entrepreneur's utility

#### 1. Private market funding only

The utility of a project of type p when funded by the private market only is given after Proposition 1, and repeated here,

$$U_{P}(p) = \begin{cases} 0 & \text{if } p \in \left[0, \frac{c_{I}}{kR}\right) & \text{no implementation} \\ kpR - c_{I} & \text{if } p \in \left[\frac{c_{I}}{kR}, \frac{1 - c_{I}}{R(\beta - k)} + \frac{1 - \overline{b}}{\beta R}\right) & \text{partial implementation} \\ \min\{\beta p, 1\}R - 1 & \text{if } p \in \left[\frac{1 - c_{I}}{R(\beta - k)} + \frac{1 - \overline{b}}{\beta R}, 1\right] & \text{full implementation} \end{cases}$$

$$(9)$$

Note that  $U_P(p) \ge 0.35$ 

#### 2. Government funding

Given that Proposition 6 holds with our paramteres, the government offers either one of the following two contracts: a zero liability contract, or a maximum outlay contract. We analyze each case in turn.

#### 2.1 Zero liability contract

The zero liability contract is  $(b_{\varepsilon}, r_{\varepsilon}) = \left(\frac{\varepsilon c_I^2(1+\lambda)}{\sigma + c_I\varepsilon(1+\lambda)}, \frac{R}{c_I} - 1 - \varepsilon\right)$ . The loan given by the government is  $c_I - b_{\varepsilon}$ . The utility of an entrepreneur of type p from taking this contract and exerting partial effort is

$$U_{\varepsilon}(p) = kp \left[ R - (c_I - b_{\varepsilon})(1 + r_{\varepsilon}) \right] - b_{\varepsilon}$$

$$= \frac{c_I \varepsilon}{\sigma + c_I \varepsilon (1 + \lambda)} \left[ kp \left( R(1 + \lambda) + \sigma \right) - (1 + \lambda) c_I \right]$$
(10)

By design, the utility to the entrepreneur of taking this contract is close to zero (it tends to zero as  $\varepsilon \downarrow 0$ ) when the entrepreneur exerts partial effort. The entrepreneur will not exert full effort under this contract because she may not have sufficient funds to do so and, even if she does, her expected utility from exerting full effort tends to  $(c_I - 1) < 0$  as  $\varepsilon \downarrow 0$ .

The zero liability contract is designed in such a way that it screens out projects having negative expected welfare under partial effort. Specifically, projects with  $p < \frac{c_I}{kR + \frac{k\sigma}{1+\lambda}}$  have negative expected welfare and will also not take the epsilon contract because

$$U_{\varepsilon}(p) \geqslant 0 \text{ as } p \geqslant \frac{c_I}{kR + \frac{k\sigma}{1+\lambda}}$$
 (11)

#### 2.2 Maximum outlay contract

The utility from taking the maximum outlay contract or, in short, the "(b,r) contract" and partially or fully implementing the project is, respectively,

$$U_{br}^{P}(p,b,r) = kp \left[ R - (1-b)(1+r) \right] - (k-(1-b))$$
(12)

$$U_{br}^{F}(p,b,r) = p \left[ R - (1-b)(1+r) \right] - b \tag{13}$$

$$U_{P}(p) = \begin{cases} 0 & \text{if } p \in \left[0, \frac{1-c_{I}}{R(\beta-k)} + \frac{1-\overline{b}}{\beta R}\right) \\ \min\{\beta p, 1\}R - 1 & \text{if } p \in \left[\frac{1-c_{I}}{R(\beta-k)} + \frac{1-\overline{b}}{\beta R}\right] \end{cases}$$

<sup>&</sup>lt;sup>35</sup>However, if  $\frac{1-c_I}{R(\beta-k)} + \frac{1-\overline{b}}{\beta R} < \frac{c_I}{kR}$  then

Note that an entrepreneur taking the government loan (b, r) prefers to exert full to partial effort whenever

$$p > \frac{1 - c_I}{(1 - k)(R - (1 - b)(1 + r))}. (14)$$

And will prefer to exert partial effort with the (b,r) loan than with the approximate zero liability contract whenever  $U_{br}^P(p,b,r) \ge U_{\varepsilon}(p)$  or

$$p \geq \frac{b - b_{\varepsilon} - (1 - c_I)}{k \left[ (c_I - b_{\varepsilon})(1 + r_{\varepsilon}) - (1 - b)(1 + r) \right]}$$

which, setting  $b_{\varepsilon} = 0$  and  $(1 + r_{\varepsilon}) = \frac{R}{c_I}$ , simplifies to

$$p \ge \frac{b - (1 - c_I)}{k \left[R - (1 - b)(1 + r)\right]}$$

so partial effort under the (b,r) loan is always preferred to the approximate zero liability as long as  $b < 1 - c_I$  as assumed in Proposition 6 for the optimal  $b = \bar{b}$ . Recall that we already assume  $\bar{b} \ge c_I$  so it is enough to assume, in addition, that  $\bar{b} < 0.5$  for Proposition 6 to hold.

### B2. Deriving the social welfare function and optimal policy

Let  $\omega = (\sigma, \lambda, k, \beta, \bar{b}, R)$  denote the vector of parameters. The entrepreneurs' utility functions  $U_P(p)$ ,  $U_{br}^P(p,\bar{b},r)$  and  $U_{br}^F(p,\bar{b},r)$  defined in Section B1 are evaluated at the optimal b, i.e., at  $b = \bar{b}$ . We compute social welfare in the benchmark case of private market funding only without government intervention. We then add the possibility of government intervention. Assuming  $b \leq 1 - c_I$ , the government offers either the zero liability contract or the maximum outlay, or (b,r), contract, whichever generates larger expected welfare.

#### Scenario 1: Welfare from VC funding without government intervention

Let  $\tilde{W}_{prv\_only}(p;\omega)$  be the contribution to social welfare when there is only private VC funding generated by a project of type p. It equals the sum of entrepreneurs' utility (as defined in (9)), the VCs' utility (which is zero because of competition), and the expected spillover  $p\sigma$  (or  $kp\sigma$ ),

$$\tilde{W}_{prv\_only}(p;\omega) = \begin{cases}
0 & \text{if } p \in \left[0, \frac{c_I}{kR}\right) \\
kp(R+\sigma) - c_I & \text{if } p \in \left[\frac{c_I}{kR}, \frac{1-c_I}{(\beta-k)R} + \frac{1-\overline{b}}{\beta R}\right) \\
\beta p(R+\sigma) - 1 & \text{if } p \in \left[\frac{1-c_I}{(\beta-k)R} + \frac{1-\overline{b}}{\beta R}, \frac{1}{\beta}\right) \\
R+\sigma-1 & \text{if } p \in \left[\frac{1}{\beta}, 1\right]
\end{cases} (15)$$

In this scenario, the entrepreneur will implement the project partially if  $p \in \left[\frac{c_I}{kR}, \frac{1-c_I}{(k-\beta)R} + \frac{1-\overline{b}}{\beta R}\right)$  and fully if  $p \in \left[\frac{1-c_I}{(k-\beta)R} + \frac{1-\overline{b}}{\beta R}, 1\right)$ .

In practice, we write  $\tilde{W}_{prv\_only}(p;\omega)$  as

$$\tilde{W}_{prv\ only}(p;\omega) = \left[ (kp(R+\sigma) - k) \times d2 \right] + \left[ (\beta p(R+\sigma) - 1) \times d3 \right] + \left[ (R+\sigma - 1) \times d4 \right]$$

where d2, d3 and d4 are indicator functions for p falling in each of the last three intervals defined in (15) and compute the expected social welfare as

$$W_{prv\_only}(\omega) = \int_0^1 \tilde{W}_{prv\_only}(p;\omega) dF(p)$$

where F(p) is the beta distribution with calibrated parameters.

#### Scenario 2: Welfare from government intervention

We first describe the welfare obtained by either type of contract offered and then select the contract that maximizes social welfare, given parameters  $\omega$ .

Welfare when only the zero liability contract is offered We distinguish between two cases according to the project's type p: either  $U_P(p) > U_{\varepsilon}(p)$  or  $U_P(p) \leq U_{\varepsilon}(p)$ , where  $U_P(p)$  is the entrepreneurs's utility from the project without government support (see (9)), and  $U_{\varepsilon}(p)$  is the utility derived from the zero liability contract (see (10)).

1. If  $U_P(p) > U_{\varepsilon}(p)$ , which occurs when  $p > \frac{c_I}{kR}$ , then entrepreneurs will not accept the zero liability contract. In this case, we only observe projects funded by the private market. The contribution of such a project to welfare, denoted by  $\tilde{W}_{prv,\varepsilon}(p;\omega)$ , is then identical to that one under scenario 1:

$$\tilde{W}_{prv,\varepsilon}(p;\omega) = \tilde{W}_{prv\ only}(p;\omega) \tag{16}$$

2. If  $U_P(p) \le U_{\varepsilon}(p)$  and  $U_{\varepsilon}(p) \ge 0$ , which occurs when  $\frac{c_I}{kR + \frac{k\sigma}{1+\lambda}} \le p \le \frac{c_I}{kR}$  (see (9) and (11)), entrepreneurs take the zero liability contract, exert partial effort and their welfare contribution is

$$\tilde{W}_{\varepsilon,\varepsilon}(p;\omega) = kp(R+\sigma) - c_I - \lambda(c_I - b_{\varepsilon}) (1 - pk(1+r_{\varepsilon}))$$

Let  $W_{\varepsilon}(\omega)$  be the expected social welfare generated by the  $\varepsilon$  contract. It is given by

$$W_{\varepsilon}(\omega) = \int_{\frac{c_{I}}{kR + \frac{k\sigma}{1 + \lambda}}}^{\frac{c_{I}}{kR}} \tilde{W}_{\varepsilon,\varepsilon}(p;\omega) dF(p) + \int_{\frac{c_{I}}{kR}}^{1} \tilde{W}_{prv,\varepsilon}(p;\omega) dF(p)$$

$$= \int_{\frac{c_{I}}{kR + \frac{k\sigma}{1 + \lambda}}}^{\frac{c_{I}}{kR}} \tilde{W}_{\varepsilon,\varepsilon}(p;\omega) dF(p) + W_{prv\_only}(\omega)$$

$$(17)$$

The first term on the right hand side is the increment to welfare generated by the zero liability contract contract. The social cost of offering this contract is

$$C_{arepsilon}(\omega) = (c_I - b_{arepsilon}) \left(1 + \lambda
ight) \int_{rac{c_I}{kR + rac{k\sigma}{1 + \lambda}}}^{rac{c_I}{kR}} \left(1 - pk(1 + r_{arepsilon})
ight) dF(p)$$

Welfare when the maximum outlay contract is offered The maximum outlay contract consists of a loan  $1 - \bar{b}$  and an interest rate r to be determined optimally. The contract is denoted by  $(\bar{b}, r)$ . We distinguish between three cases according to the project's type p:

1. If  $U_P(p) > Max \{U_{br}^P(p,\bar{b},r), U_{br}^F(p,\bar{b},r)\}$  the entrepreneur will not accept any of the contracts offered. In this case, we only observe projects funded by the private market. The contribution of such a project to welfare, denoted by  $\tilde{W}_{prv,br}(p;\omega)$ , is then identical to the one under scenario 1,

$$\tilde{W}_{prv,br}(p;\omega) = \tilde{W}_{prv\_only}(p;\omega)$$

2. If  $U_{br}^P(p,\bar{b},r) > Max \{U_{br}^F(p,\bar{b},r), U_P(p)\}$  the entrepreneur takes the  $(\bar{b},r)$  contract offered, exerts partial effort and contributes

$$\tilde{W}_{P,br}(p,\bar{b},r;\omega) = kp(R+\sigma) - c_I - \lambda(1-\bar{b})(1-kp(1+r))$$

3. If  $U_{br}^F(p,\bar{b},r) > Max\{U_{br}^P(p,\bar{b},r),U_P(p)\}$  the entrepreneur takes the  $(\bar{b},r)$  the contract offered, exert full effort and contributes

$$\tilde{W}_{F,br}(p,\bar{b},r;\omega) = p(R+\sigma) - 1 - \lambda(1-\bar{b})\left(1 - p(1+r)\right)$$

It is convenient to define the following three indicator variables for p:

$$\Pr{v\_br(p,\bar{b},r;\omega)} = 1 \text{ if } U_P(p) \ge Max \left\{ U_{br}^P(p,\bar{b},r), U_{br}^F(p,\bar{b},r) \right\}; = 0 \text{ else.}$$

$$\Pr{ar\_br(p,\bar{b},r;\omega)} = 1 \text{ if } U_{br}^P(p,\bar{b},r) \ge Max \left\{ U_{br}^F(p,\bar{b},r), U_P(p) \right\}; = 0 \text{ else.}$$

$$\Pr{ull\_br(p,\bar{b},r;\omega)} = 1 \text{ if } U_{br}^F(p,\bar{b},r) \ge Max \left\{ U_{br}^P(p,\bar{b},r), U_P(p) \right\}; = 0 \text{ else.}$$

These mutually exclusive indicators represent entrepreneurs' preferences for funding and investment of effort. These preferences depend on parameters  $\omega$  as well as on p and r.

Let  $W_{br}(\bar{b},r;\omega)$  be the expected welfare from the  $(\bar{b},r)$  contract. It is given by

$$W_{br}(\bar{b},r;\omega) = \int_0^1 \left( \tilde{W}_{prv,b}(p) \times \Pr{v\_br(p)} + \tilde{W}_{P,br}(p) \times Par\_br(p) + \tilde{W}_{F,br}(p) \times Full\_br(p) \right) dF(p)$$

where we omit the arguments  $(\bar{b}, r, \omega)$  in the functions in the integrand.

**Optimal interest rate** We compute  $W_{br}(\bar{b}, r; \omega)$  for each value of r in the interval  $\left[-1, \frac{R}{1-\bar{b}}-1\right]$  with steps of size 0.01. The optimal value of r is obtained by selecting the r achieving the highest welfare

$$r_{opt}(\omega) = \arg M_{pr} M_{br}(\bar{b}, r; \omega)$$

giving optimal welfare of the (b, r) contract,

$$W_{br}(\omega) = W_{br}(\bar{b}, r_{opt}(\omega); \omega)$$

**Cost of the program** The program's cost to the government is

$$C_{br}(\bar{b}, r_{opt}; \omega) = (1 - \bar{b})(1 + \lambda) \int_{0}^{1} (1 - pk(1 + r_{opt})) Par\_br(p)) dF(p) + (1 - \bar{b})(1 + \lambda) \int_{0}^{1} (1 - p(1 + r_{opt})) Full\_br(p) dF(p)$$

Choice between the zero liability and maximum outlay contracts Finally, we compare the welfare from the offered contracts to select the optimal policy – offering either the zero liability contract or the  $(\bar{b}, r_{opt})$  contract, and compute the associated welfare  $W(\omega)$  derived from optimal government intervention,

$$W(\omega) = Max \{W_{\varepsilon}(\omega), W_{hr}(\omega)\}$$

### **B3.** Additionality and Redundancy

The approximate zero liability contract induces projects that would not have been executed under private funding to be partially implemented. These are the projects in the interval  $\left[\frac{c_I}{kR+\frac{k\sigma}{1+\lambda}},\frac{c_I}{kR}\right]$ . Thus a measure of their 'extensive additionality' is the number of additional projects implemented,

$$Add_{\varepsilon,Ext}(\omega) = \int_{rac{c_I}{kR + rac{k\sigma}{1+L}}}^{rac{c_I}{kR}} dF(p)$$

This is the only effect of the zero liability contract. In particular, it does not fund projects that would have been otherwise been funded by the private market: it does not generate 'redundancy'.

The effect of offering the  $(\bar{b},r)$  contract is more complex. A project that was partially implemented under private funding, i.e., with  $p \in \left[\frac{c_I}{kR}, \frac{1-c_I}{R(\beta-k)} + \frac{1-\bar{b}}{\beta R}\right)$ , and switches to full effort under the  $(\bar{b},r)$  contract generates 'intensive additionality'. The fraction of such projects is

$$Add_{br,Int}(\omega) = \int_{\frac{c_I}{kR}}^{\frac{1-c_I}{R(\beta-k)} + \frac{1-\bar{b}}{\beta R}} Full\_br(p,\bar{b},r;\omega)dF(p)$$

where  $Full\_br(p, \bar{b}, r; \omega)$  is the full effort indicator defined above.

The  $(\bar{b},r)$  loan may also generate extensive additionality since projects that were not implemented under private funding (i.e., with  $p<\frac{c_I}{kR}$ ) may now become profitable to the entrepreneur, and be partially implemented.<sup>36</sup> The fraction of these additional projects is,

$$Add_{br,Ext}(\omega) = \int_{0}^{\frac{c_{I}}{kR}} Par\_br(p,\bar{b},r;\omega)dF(p)$$

where  $Par\_br(p, \bar{b}, r; \omega)$  is the partial effort indicator defined above.

Interestingly, the  $(\bar{b},r)$  part of the contract can also induce 'redundancy'. That is, entrepreneurs that would have implemented the project under private funding, prefer to take up the government contract. Projects that were partially implemented under private funding may find it profitable to take the government loan  $(\bar{b},r)$  but to continue exerting partial effort. The fraction of such projects is

$$\operatorname{Re} d_{br,Par}(\omega) = \int_{\frac{c_I}{kR}}^{\frac{1-c_I}{R(\beta-k)} + \frac{1-\overline{b}}{\beta R}} Par\_br(p,\bar{b},r;\omega) dF(p)$$

Other redundant funding occurs when projects that were fully implemented under private funding (i.e., with  $p \geq \frac{1-c_I}{R(\beta-k)} + \frac{1-\bar{b}}{\beta R}$ ) find it profitable to take the government loan  $(\bar{b},r)$  and to continue exerting full effort. The fraction of such projects is

$$\operatorname{Re} d_{br,Full}(\omega) = \int_{\frac{1-c_{I}}{R(\beta-k)} + \frac{1-\bar{b}}{\beta R}}^{1} Full\_br(p,\bar{b},r;\theta)dF(p)$$

The total redundancy generated by the  $(\bar{b}, r)$  contract is the sum of these two components.

Tables 1 and 2 shows performance metrics when  $\beta = 1.12$ , while Tables B1 and B2 do so for additional values of  $\beta$  (1,1.24), without changing the underlying Beta distribution.

### B4. Welfare from an arbitrary (b,r) contract

The welfare and the cost of an arbitrary contract (b,r) is obtained following the same steps used in the contract  $(\bar{b},r)$ , provided  $b \leq \bar{b}$ . Table 2 shows the welfare gain, relative to the private market, divided by the cost of the program for the case of a full grant, r = -1, and a zero interest loan, r = 0.

<sup>&</sup>lt;sup>36</sup>Under our calibrated parameteres, there are no projects with  $p < \frac{c_I}{kR}$  that are fully implemented under the  $(\bar{b}, r)$  loan because in this region of p the entrepreneur prefers to exert partial to full effort.

Table B1: Performance metrics of optimal policy and other support schemes,  $\beta$  = 1

		(1)	(2)	(3)	(4)	(5)	(6)	(7)
1+λ	Optimal policy	Welfare gain (%)	% projects implemented by private market	% additional projects implemented by optimal policy	Welfare gain per dollar cost			
	Panel A: Soci	al/Private	Rate of Returns =	: 1.1	Optimal policy	Full grant	Zero interest loan	Constrained optimal VC
1.25	Zero Liability	0.6	20.0	3.4	0.22	-0.23	-0.23	0.08
1.5	Zero Liability	0.5	20.0	2.8	0.22	-0.36	-0.36	-0.10
1.75	Zero Liability	0.5	20.0	2.4	0.21	-0.45	-0.45	-0.23
2	Zero Liability	0.4	20.0	2.1	0.21	-0.52	-0.52	-0.33
			Panel B: Soc	ial/Private Rate of R	eturns = 1.5			
1.25	Zero Liability	9.9	20.0	18.4	1.2	-0.11	-0.12	0.47
1.5	Zero Liability	8.4	20.0	15.6	1.1	-0.26	-0.27	0.23
1.75	Zero Liability	7.4	20.0	13.5	1.0	-0.36	-0.37	0.05
2	Zero Liability	6.5	20.0	11.9	0.9	-0.44	-0.45	-0.08
			Panel C: So	cial/Private Rate of	Returns =2			
1.25	Maximum Outlay, r = -1	46.9	20.0	80.0	0.08	0.08	0.05	1.13
1.5	Zero Liability	22.2	20.0	32.3	2.09	-0.10	-0.12	0.77
1.75	Zero Liability	19.9	20.0	28.7	1.77	-0.23	-0.25	0.52
2	Zero Liability	18.0	20.0	25.8	1.57	-0.32	-0.34	0.33
			Panel D: Soo	ial/Private Rate of F	eturns = 2.5			
1.25	Maximum Outlay, r = -1	122.1	20.0	80.0	0.34	0.34	0.29	2.01
1.5	Maximum Outlay, r = -1	50.9	20.0	80.0	0.12	0.12	0.08	1.51
1.75	Zero Liability	32.4	20.0	43.0	2.6	-0.04	-0.08	1.15
2	Zero Liability	29.9	20.0	39.5	2.3	-0.16	-0.19	0.88
Panel E: Social/Private Rate of Returns =3								
1.25	Maximum Outlay, r = -1	163.8	20.0	80.0	0.69	0.69	0.61	3.17
1.5	Maximum Outlay, r = -1	116.0	20.0	80.0	0.41	0.41	0.34	2.48
1.75	Maximum Outlay, r = -1	68.3	20.0	80.0	0.20	0.20	0.15	1.98
2	Zero Liability	40.7	20.0	51.3	3.1	0.05	0.01	1.6

Notes: Column 1 shows the percentage increase in welfare generated by the optimal policy relative to the welfare generated by the private market only. Column 2 shows the percentage of projects implemented by the private market. Column 3 shows the percentage of additional projects implemented by the optimal policy. Columns 4 to 7 show the difference between the welfare generated by the policy and that generated by the private market divided by the cost of the policy. Self financing b in the full grant and zero interest loan is set to  $\overline{b}$ . In column (7), the constrained optimal subsidy rate is set to 100% because the unconstrained optimal rate is above 100% (between 130% and 186%). The unconstrained optimal subsidy rate is found by maximising expected social welfare at the value of  $\sigma$  implied by the mean ratio of social to private rates of return estimated by BVS (2013), for each value of  $\lambda$ . In this table the VC enhacement parameter  $\beta$  is set to 1 but the parameters of the Beta distribution are left unchanged.

Table B2: Performance	metrics of ontima	I nolicy and othe	r sunnort schemes	R = 1 24

	·	(1)	(2)	(3)	(4)	(5)	(6)	(7)
1+λ	Optimal policy	Welfare gain (%)	% projects implemented by private market	% additional projects implemented by optimal policy	Welfare gain per dollar cost			
	Panel A: Socia	I/Private R	ate of Returns =	1.1	Optimal policy	Full grant	Zero interest loan	Constrained optimal VC subsidy
1.25	Zero Liability	0.3	20.0	3.4	0.22	-0.29	-0.30	0.08
1.5	Zero Liability	0.2	20.0	2.8	0.22	-0.41	-0.42	-0.10
1.75	Zero Liability	0.2	20.0	2.4	0.21	-0.50	-0.50	-0.23
2	Zero Liability	0.2	20.0	2.1	0.21	-0.56	-0.56	-0.33
			Panel B:	Social/Private Rate o	of Returns = 1.5	1		
1.25	Zero Liability	4.7	20.0	18.4	1.2	-0.22	-0.23	0.47
1.5	Zero Liability	4.0	20.0	15.6	1.1	-0.35	-0.36	0.23
1.75	Zero Liability	3.5	20.0	13.5	1.0	-0.44	-0.45	0.05
2	Zero Liability	3.1	20.0	11.9	0.9	-0.51	-0.52	-0.08
			Panel C	: Social/Private Rate	of Returns =2			
1.25	Zero Liability	12.4	20.0	36.8	2.7	-0.10	-0.13	1.14
1.5	Zero Liability	11.0	20.0	32.3	2.1	-0.25	-0.27	0.78
1.75	Zero Liability	9.8	20.0	28.7	1.8	-0.36	-0.38	0.53
2	Zero Liability	8.9	20.0	25.8	1.6	-0.44	-0.45	0.33
			Panel D:	Social/Private Rate o	of Returns = 2.5	;		
1.25	Zero Liability	19.5	20.0	51.7	4.5	0.07	0.02	2.02
1.5	Zero Liability	17.8	20.0	47.0	3.3	-0.11	-0.15	1.52
1.75	Zero Liability	16.3	20.0	43.0	2.6	-0.24	-0.27	1.16
2	Zero Liability	15.1	20.0	39.5	2.3	-0.33	-0.36	0.89
			Panel E	: Social/Private Rate	of Returns =3			
1.25	Maximum Outlay, r = -1	34.7	20.0	80.0	0.3	0.28	0.21	3.20
1.5	Zero Liability	23.6	20.0	80.0	4.8	0.07	0.00	2.50
1.75	Zero Liability	22.1	20.0	80.0	3.7	-0.08	-0.14	2.00
2	Zero Liability	20.7	20.0	51.3	3.1	-0.20	-0.25	1.62

Notes: Column 1 shows the percentage increase in welfare generated by the optimal policy relative to the welfare generated by the private market only. Column 2 shows the percentage of projects implemented by the private market. Column 3 shows the percentage of additional projects implemented by the optimal policy. Columns 4 to 7 show the difference between the welfare generated by the policy and that generated by the private market divided by the cost of the policy. Self financing b in the full grant and zero interest loan is set to  $\overline{D}$ . In column (7), the constrained optimal subsidy rate is set to 100% (because the unconstrained optimal rate is above 100% (between 119% and 178%). The unconstrained optimal subsidy rate is found by maximising expected social welfare at the value of  $\sigma$  implied by the mean ratio of social to private rates of return estimated by BVS (2013), for each value of  $\lambda$ . In this table the VC enhacement paramter  $\beta$  is set to 1.24 but the parameters of the Beta distribution are left unchanged.